

Washoe County Administration Complex

Master Plan

Final Report

16 August 2019



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16 August 2019

Mr. Dwayne Smith, P.E.
Division Director, Engineering and Capital Projects
Washoe County Community Development Department
1001 E. Ninth Street
P.O. Box 11130
Reno, NV 89520-0027

Re: Washoe County Administrative Complex Master Plan

Dear Dwayne,

Enclosed please find our Final Master Plan Report and Executive Summary.

The scope of our work included the inventory and evaluation of the current spaces and the space utilization of all departments currently located at Ninth Street as well as the evaluation of the Utilities Division and the Truckee Meadows Fire Protection District administration space. Based on historical trends, interviews with staff and projected population growth of the region, we were able to project staff growth through 2038.

We evaluated new space standards consistent with “office of the future” concepts, new technology implementation (such as paperless filing, reduction in size of workstations, cloud-based data storage, etc.) and consolidation of workspaces (elimination of most paper storage). We also studied the re-organization of departments, where it appears to be effective to do so, and believe the County can substantially reduce the need for future new construction by implementing these strategies at substantially less cost than new construction. Last, we believe the site has adequate capacity to support all improvements.

At the conclusion of the report, we have provided a laddered strategy for the orderly implementation of eleven (11) separate projects which result in a modest amount of new construction that is less than 10% of the current inventory to satisfy the projected 47% population increase and 29% staffing increase by 2038. We have also provided an estimate of probable construction cost and escalation rates.

The Executive Summary is intended to be a separate stand-alone document for distribution to those who do not possess the full final report.

Thank you for the opportunity to again be of service to Washoe County, and should you have any further questions as you move toward implementation, please don't hesitate to call.

Sincerely,



Todd B. Lankenau, AIA, CSI, DBIA, LEED AP
Managing Partner
Collaborative Design Studio

Acknowledgments

We wish to extend our gratitude to the following individuals who participated in the Master Planning process. Without their tireless efforts and the generosity of their time, this report would not have been possible.

John Slaughter	Larry Burtness*	Cathy Hill
Christine Vuletich*	Tammi Davis*	Amber Howell
Kate Thomas*	Craig Betts*	Patricia Knight
Dave Solaro*	Dwayne Smith*	Charles Moore
Kevin Dick*	Brett Steinhardt*	Deanna Spikula
Abby Badolato*	Michael Clark	Mojra Hauenstein
	Nancy Parent	

*Steering Committee Member

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I. Introduction

Collaborative Design Studio was engaged by Washoe County in May of 2018 to provide Master Planning services for 16 departments located in the Washoe County Administrative Complex at 1001 E. Ninth Street in Reno, Nevada. The master planning process was led by Dwayne Smith and Brett Steinhardt of the Washoe County Capital Projects Division, Todd Lankenau and Jim Steinmann of Collaborative Design Studio, the Master Plan Steering Committee consisting of Assistant County Managers, Department Heads and staff.

The aggregate facility size is approximately 275,000 square feet, located in 5 buildings, 4 of which are connected together (A, B, C, and D) plus the Senior Center. The existing buildings were constructed in the 70's and 80's to keep pace with the population growth and increased demand for services in the County. The buildings are generally in good condition, and will have a useful life of another 30 years or so, if properly maintained

Exhibit 1 identifies the 21.25-acre site. Exhibit 2 shows the gross building area of the five buildings.

The stated goals of the Master Plan were to prepare for increased growth in the County and provide possible solutions to preparing the County to more effectively conduct business in the future by:

1. Increasing the efficiency of operations within County government;
2. Identifying cross-functional issues and improvements;
3. Suggesting the more efficient use of spaces, including departmental adjacencies, individual departmental organization and efficient personal workspaces and;
4. Suggesting improvements which will provide the best interaction with customers.

The master planning process followed a 5-phase process as follows:

1. Phase 1 – Project Start Up
 - a. Initial Consultation;
 - b. Goals and Objectives;
 - c. Research and Data Gathering;
 - d. Demographic Projections (using County supplied data);
 - e. Estimate Service Levels;
 - f. Space Utilization Assessment;
 - g. Operations and Service Delivery;
 - h. Review/Work Session #1.
2. Phase 2 – Facility Evaluation
 - a. Other Space Analysis;
 - b. Office of the Future Work Environment;
 - c. Space Allocation Standards;
 - d. Site Evaluation for Expansion;
 - e. Work Session #2.
3. Phase 3 – Locational Analysis
 - a. Organization and Interaction;
 - b. Locational Analysis.

4. Phase 4 – Projection of Requirements
 - a. Space Planning and Facility Management Guidelines;
 - b. Questionnaire;
 - c. Interviews (assumes 20 units);
 - d. Projections;
 - e. Special Area Requirements;
 - f. Space Requirements Program;
 - g. Parking Requirements;
 - h. Work Session #3;
 - i. Revise space program;
 - j. Document facility requirements.
5. Phase 5 – The Master Plan Process
 - a. Develop Master Plan Options. Design options will include additions to existing buildings, new structures, removal of existing structures, parking structures to accommodate required parking, and other alternatives necessary to provide the County with a broad selection of options;
 - b. Evaluate Options and Prepare Cost Analysis;
 - c. Work Session #4;
 - d. Implementation Plan;
 - e. Draft Master Plan;
 - f. Review and Refinement;
 - g. Master Plan Report;
 - h. Presentation of Master Plan.

CDS conducted multiple site visits and interviews with each department to evaluate their current approach to doing business, how they envisioned this evolving over time, the implementation of different strategies to enhance the comfort and well-being of employees and service to their customers. The continued implementation of new technology to save space and increase productivity was also discussed.

During each phase, Steering Committee meetings were conducted to regularly inform all parties of the current progress. This provided a forum to explore possible alternative methods of serving your customers, re-organizing departments and workspaces, and other possible changes which might be made to make the County competitive with private industry in attracting the best talent for careers in government.

There is adequate space on the site for the construction of the modest improvements we are suggesting, and the parking areas appear to be adequate to support this increase in staff levels and floor space (although they do not technically meet the zoning requirements).

Finally we developed alternative plans for solving the County's modest space expansion needs, including an implementation strategy, full project budget and cost escalation rates for establishing the CIP.

Exhibit 1. Satellite photo of Washoe County Administration Complex

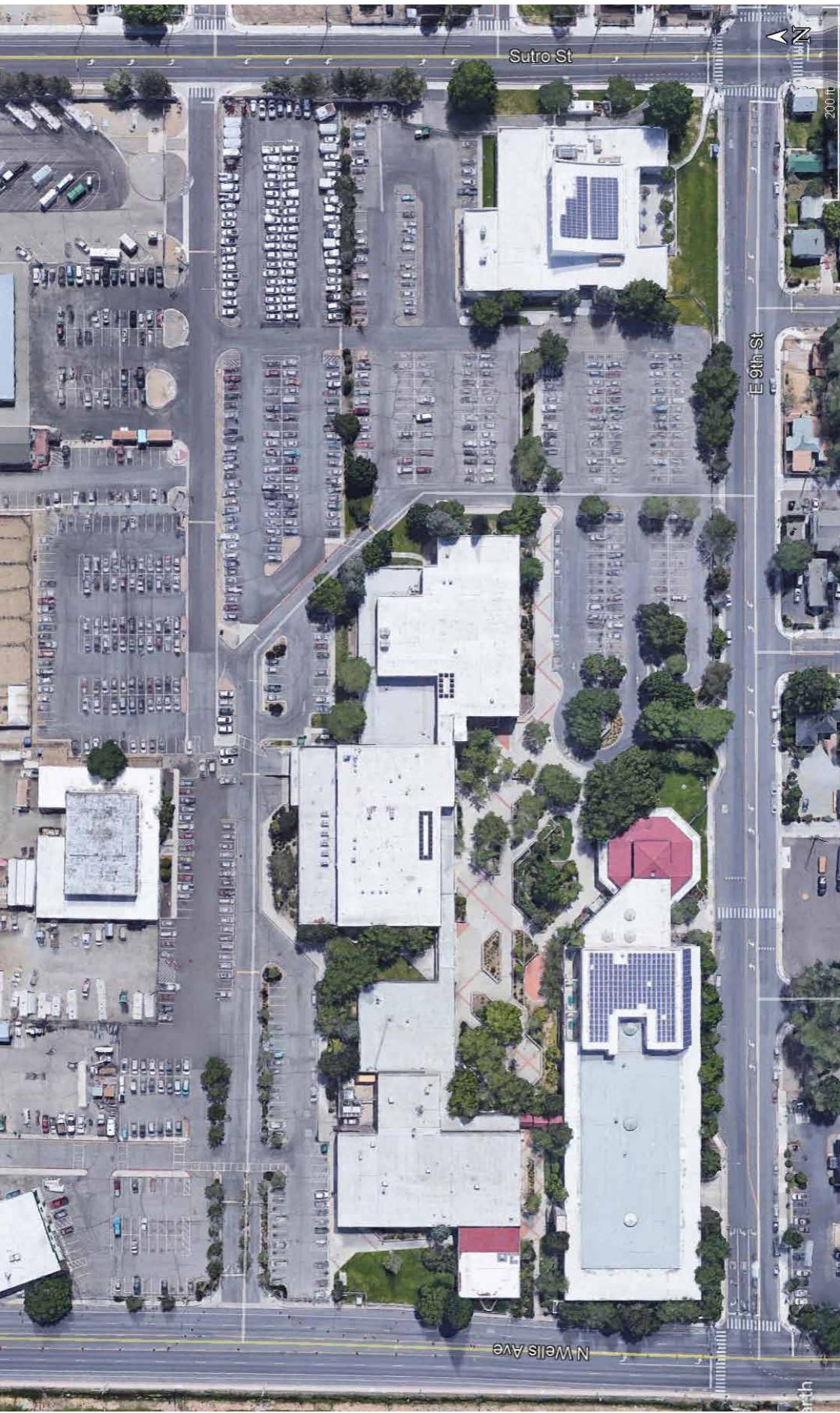
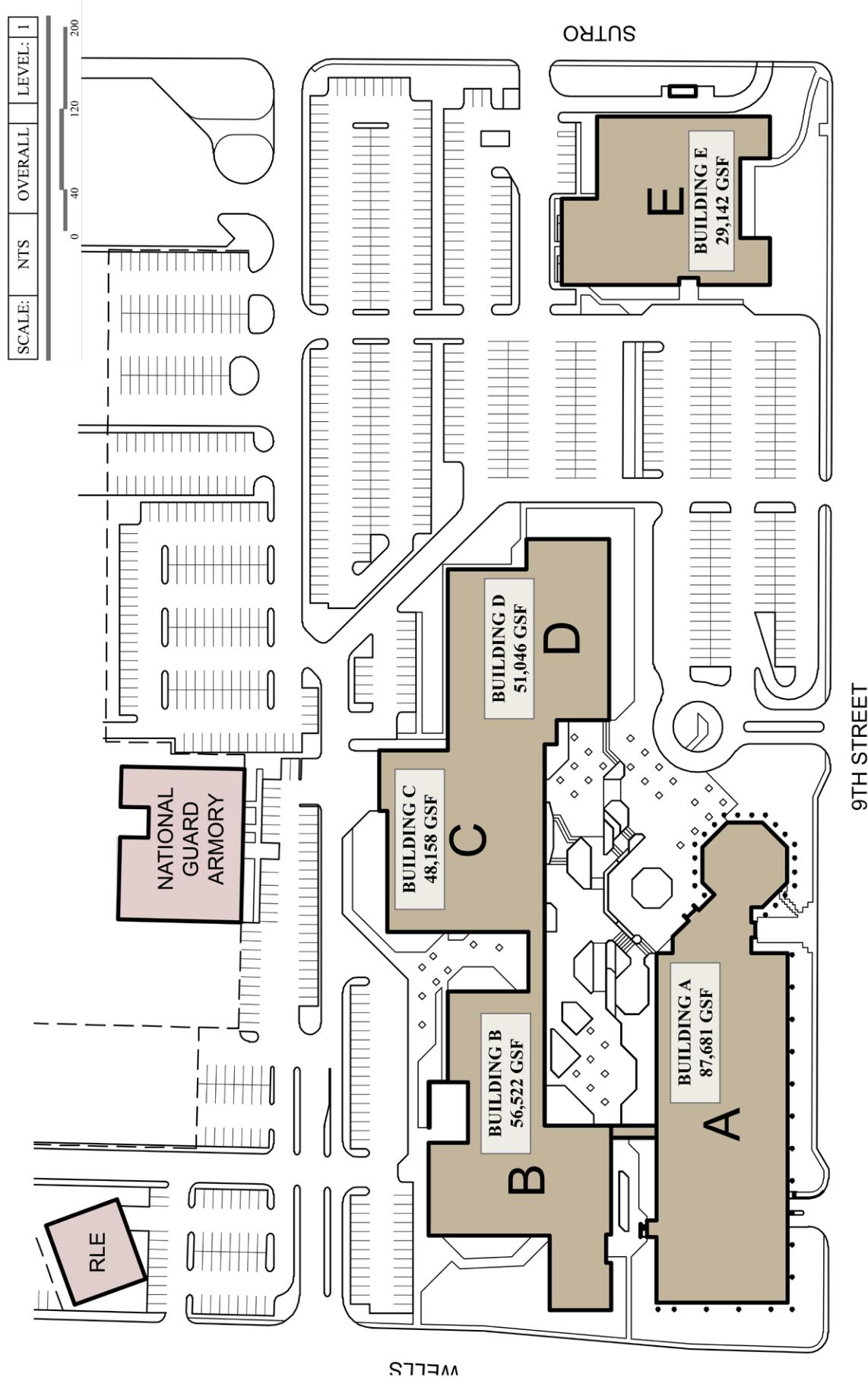


Exhibit 2. Site plan of Washoe County Administration Complex



II. Summary of Findings

The Administration Complex Master Plan conducted between July 2018 and February 2019 identified the current space occupied and required at the 9th Street Complex by County administrative departments, projected future requirements for 2038, evaluated a number of remodeling and construction projects and developed recommendations for remodeling and new construction with total project cost estimates. A summary of research, requirements and recommendations is presented in the following.

Research

1. The five buildings provide a resource of 204,583 nsf in nine (9) distinct areas with 272,349 gross square feet.
2. Current office and support space, excluding the Senior Center and large Special Areas such as the cafe, council chambers, central conference room and the Health Auditorium, totals 153,276 nsf.
3. In the fall of 2018, 522 staff occupied 156,206 nsf at an average area factor of 299 net square feet per person.
4. There are currently 80 vacant offices or workstations available to support staff increases.
5. Current office space includes 6,234 nsf of underutilized (or empty) space and 35 oversized workstations.
6. The 522 current staff could be accommodated in 141,456 nsf at an area factor of 271 nsf/person with very minimal remodeling, occupying vacant space, and selectively reducing office and workstation sizes.
7. Current space could accommodate up to 625 staff with the 15% space utilization improvement by adopting the proposed office-of-the-future space standards which accommodate two or three monitors and substantially reduce file and shelving components as a result of E-filing, digital communications and the evolution to a paperless office environment.
8. In 2008, the departments now located at 9th Street had 750 positions in the office space. Staff levels decreased to 538 positions in 2014. The ratio of staff located at 9th Street per 1,000 county residents decreased from 1.82 in 2007 to 1.06 in 2018.
9. The current Washoe County population is estimated to be 527,000. It will increase to 690,000 by 2038.
10. There are sufficient parking spaces to accommodate forecast staff levels in 2038 with no modifications.
11. The departments have fully embraced technology and conversion to a paperless environment, and they will continue to use technology to increase operational capacity and minimize future staff level increases.
12. Adult Services has relocated from 9th Street and the space they vacated will be leased to the State.

Requirements

1. The departments projected their staff levels would stabilize at a ratio of between 1.02 and 1.12 per 1,000 population by 2038 when the population is forecast to be 690,000.
2. The space program projects 713 positions (695 positions with the deletion of transfers) located at 9th Street by 2038 representing a 1.4% average annual rate of increase in comparison to a 1.7% annual County population increase.
3. Special Area space adjustments indicate a need for a larger and more technologically equipped conference/training center, reduced records storage areas, reduced I.T. Server Room, a smaller food preparation space in the Senior Center, and a reduced Reprographics area as a result of out-sourcing.
4. If all space was converted to the proposed new standards requiring substantial remodeling of most space, an additional 8,161 nsf (10,500 gsf) would be required.
5. However, most staff increases can be accommodated in existing department space with minimal remodeling. Exceptions are the Health District, Fire District, Community Services, and Human Resources. Collectively, these departments will require an additional 21,680 nsf which would equate to 27,100 GSF with allowances for core and public circulation space.
6. Significant space adjustments are needed to:
 - a. Remodel Reprographics to accommodate County Manager Communications office staff.
 - b. Remodel I.T. Server Room to accommodate staff consolidation and growth.
 - c. Develop vehicle maintenance and logistics space for the Truckee Meadows Fire Protection District to relocate from leased space.
 - d. Provide a 4,000-sf Training, Testing, and Hearing Room complex.
 - e. Provide an additional 7,722 nsf for the Health District clinic functions contiguous to the current space in Building B.
 - f. Provide expansion space to support expansion of Community Services area after converting to new space standards where cost effective and to incorporate collaborative spaces.
 - g. Convert some kitchen and to-be-vacated program space in the Senior Center to offices and new program areas.
 - h. Provide a Wellness facility for County staff and the Senior Center users.

Recommendations

After evaluating a number of options, the following actions are recommended:

1. Remodel existing spaces to improve space utilization and accommodate additional staff as those positions are added and all existing vacant spaces are utilized. This applies to approximately 20,000 sf.
2. Develop a 2,000-sf Wellness Center in the Senior Center.
3. Remodel Reprographics, the space vacated by Adult Services, and the current Conference Center to provide an office staging area to facilitate the phased remodeling and a new, high-technology conference room.

4. Construct a Fire District Vehicle Maintenance Building and a Logistics warehouse at Longley Lane.
5. Construct a two-level building of 18,000 gsf in the landscaped courtyard for a training/testing center, Human Resources, and Health District office space expansion (not clinics).
6. Remodel Health District clinic space to expand into vacated space which relocates to new construction.
7. Provide new, space-conserving furniture systems for 130 additional staff and the conversion of 50 existing workstations.
8. Construct a 3,752 sf garage for Utility and CTMRD vehicles requiring heated and secured parking.
9. Provide \$30 million funding for the capital improvements over the next 20 years with \$22 million available for work between 2020 and 2024.

III. Current Space Inventory

The 9th Street Complex includes five (5) buildings that total approximately 272,349 gross square feet (GSF). The 21.25-acre site and buildings are shown on Exhibit 1. The master plan study is primarily focused on evaluating and projecting the net square footage (NSF) required to support operations for the next twenty years. Exhibit 4 records the NSF now provided in each building and identifies the special purpose spaces that are excluded from the analysis to determine the allocation and utilizations of NSF as it relates to “office” space.

Exhibit 3.

Current Building Space Inventory

	Building	Floor	Gross Area	Core	Circula-tion	Walls	Net Area
1.	A	1	40,136	3,320	6,511	1,478	28,827
2.	A	2	47,545	3,009	5,280	989	38,267
3.	B	1	36,059	2,478	6,112	757	26,712
4.	B	2	20,263	4,788	761	441	14,273
5.	C	1	28,421	1,708	6,177	963	19,573
6.	C	2	19,737	5,081	724	464	13,468
7.	D	1	30,116	2,044	2,116	964	24,992
8.	D	2	20,930	6,586	1,659	1,189	11,496
9.	Senior Center		29,142	1,529	0	638	26,975
10.	Totals		272,349	30,543	29,340	7,883	204,583
11.	Excluding Senior Center						(26,800)
12.	Net Area (#10-#11)						177,783
13.	Excluding Special Areas						(24,507)
14.	Net Office Area (#12-#13)						153,276

The Medical Examiner located in a relatively new building on the south side of 9th Street is excluded from this analysis as it is disjointed from the main complex, very specialized, and is adequate for long-term utilization. Included in the net space inventory, but not analyzed as to their adequacy are a number of special areas including: The Commission Chambers, the Central Conference Room, Café, department storage on Level A-1, the Media Center, the space on C-1 to be leased to the State, and the Health Auditorium. The enclosed parking on the first floor of Building A and facilities spaces in Buildings C and D are not included in the net area. These special areas total 24,507 sf.

Also deducted are core areas for restrooms, stairwells, elevators, utility rooms and structure. They total 30,543 sf. Public circulation between buildings, public lobbies, and corridors between departments currently consume 29,280 sf and exterior walls.

Excluding special areas, public circulation, and core areas results in a current occupancy of 153,276 NSF assigned to the current 522 staff in the departments. The staff

includes all personnel assigned to 9th Street that have an accommodation in the “office” space.

Exhibit 10 in Section VII presents the staff summary for 2006 to 2018 for those components of those departments that are currently located at 9th Street. Currently we record 522 positions having “office” accommodations at 9th Street. This results in an estimate of 522 staff actually occupying the 156,206 NSF. This reflects an area factor of 299 net square feet per person (NSF/person).¹

To determine the distribution of NSF to the departments, and to then evaluate space utilization and forecast future space requirements, all space was evaluated and the detailed allocations developed on Exhibit 4. The values for GSF and total NSF vary slightly between Exhibits 3 and 4 resulting from using more detailed interior space plans to determine core and circulation space in the development of Exhibit 4.

The five buildings at 9th Street provide 275,192 gross square feet as summarized on Exhibit 4 in Column A. After deducting core areas, mechanical spaces, public circulation, we calculate that the departments occupy 198,653 square feet (Column D).

To determine the “office” space occupied by the current 522 staff, we deduct special support areas which total 39,168 sf (Column E) to identify 159,485 net square feet (Column F).

Exhibit 4 further identifies approximately 80 currently vacant spaces (Column G) which, at an average of 140 sf per person (average of offices and workstations with 40% circulation) would amount to 10,920 sf (Column H).

CDS also identified 6,234 sf of under-utilized space (Column I), and 35 oversized workstations (Column J). If these spaces were deducted from the current office space occupied, we estimate the 522 current staff could be accommodated in 141,456 sf at an average area factor 271 nsf/person (141,456/522).

Building space plans and the area assigned to each department and special support space are presented in Appendix F.

¹ The NSF occupied by the departments varies on exhibits in this report and is reported to be 153,276, 156,206, and now on Exhibit 4 (Column F) as 159,485 NSF. These differences are a result of the allocation of shared support spaces and public circulation.

Exhibit 4.

Department Space Allocations

8/28/2018

No.	Building/Level	A	B	C	D	E	F	G	H	I	J	K
1	A-2 Manager	9,155	Building Gross Area	Core Areas & Public Walls (1)	Circulation	Departm ent Gross Area	Special or Support Area	Office Gross	Vacant Spaces (2)	Vacant Area	Under Utilized Space	Potential Oversize Stations
2	A-2 Human Resources	5,715				9,155		9,155	3	420	1,374	7,361
3	A-2 C.S. Planning	4,000				5,715		5,715	2	280		5,435
4	A-2 C.S. Finance	2,300				4,000		4,000	3	420		3,580
5	A-2 C.S. Building and Safety	4,000				2,300		2,300	1	140		2,160
6	A-2 C.S. Capital Projects	970				4,000		4,000	2	280		3,720
7	A-2 C.S. Public Lobby and Common	2,002				970		970	0			970
8	A-2 C.S. Engineering	5,450				2,002		2,002	0			2,002
9	A-2 C.S. Admin,Bus,Lib., & Water	1,978				5,450		5,450	3	420		5,030
10	A-2 Circulation & Core	10,498	1,916	2,354		1,978		1,978	2	280		1,698
11	A-1 Recorder	8,802				8,802		8,802	3	420		0
12	A-1 Voters Registration	8,882				8,882		8,882	0			8,382
13	A-1 Manager and Support	1,825				1,825		1,825	0			8,882
14	A-1 Security & Vacant	626				626		626	3	420		206
15	A-1 County Clerk	4,606				4,606		4,606	3	420		4,186
16	A-1 Commission Hearing	8,160	474	3,000		4,686		4,686	0			0
17	A-1 Circulation & Core	11,549	3,015	3,511		13,682		13,682	2	280	800	12,602
18	B-1 Health Clinic					4,670		4,670	2	280		5
19	B-1 AQMD					2,256		2,256	2	280		4,265
20	B-1 Community Health Services					2,256		2,256	2	280		3
21	B-1 Circulation & Core	33,885	2,482	6,112					0			1,901
22	Central Plant & Facilities		3,430			13,682		13,682	2	280	800	0
23	B-1 Health Auditorium	2,174				4,670		4,670	2	280		0
24	B-2 Health Clinic	20,263	5,229	761		12,273		12,273	4	560	300	11,413
25	B-2 Epidemiology					2,000		2,000	2	200		1,800
26	C-1 Adult Services					8,144		8,144	17	2,380	300	7
27	C-1 CTM Remediation					1,964		1,964	1	140		1,774
28	C-1 Repographics					3,862		3,862	0			3,862
29	Central Conference Room					2,172		2,172	0	0		0
30	Café					2,558		2,558	0	0		0
31	Facilities					603		603	0	0		0
32	C-1 Circulation & Core	28,421	2,671	6,177								0
33	C-2 Technology Services	19,737	5,545	724		11,131		11,131	6	840	1,100	9,191
34	C-2 GIS					2,337		2,337	1	140		2,197
35	D-1 Assessor	30,116	3,008	1,486		17,171		17,171	8	1,120	1,600	10
36	D-1 Treasurer					8,188		8,188	5	700		3
37	D-1 Facilities											7,413
38	D-2 Fire District					3,937		3,937	0			0
39	D-2 Comptroller	20,936	6,744	1,659		7,559		7,559	5	700	560	5
40	Senior Center	29,142	2,167	26,975		26,975		26,975	0	0		0
41	TOTAL	275,192	35,073	27,951	198,653	39,168	159,485	80	10,920	6,234	35	141,456

(1) Core areas include stairs, elevator shafts, utility rooms, restrooms, for the public (not special use), and structure and walls.

(2) Currently unassigned or available offices (average of 150 sf) and workstations (70 sf) plus required internal circulation of 35%.



IV. Space Utilization

CDS visited all space at 9th Street with space plans provided by the County to verify existing space allocations, the location of offices, workstations, and all partitioned support spaces. We identified all vacant office and workstations that could, without reconfiguration, accommodate staff increases.

The evaluation of existing space also identified areas of underutilized space, excessively wide circulation paths between workstations, and vacant floor area that has resulted from the reconfiguration of space over the past number of years resulting from staff adjustments and department relocations.

Within the 159,485 NSF the space utilization evaluation observed three types of space that could be adjusted to accommodate additional staff with a modest level of remodeling.

1. Vacant Workstations and Offices

These 80 spaces are the result of the staff reductions from a peak of 750 in 2007 to the current 522 staff. They are “valued” at an average of 148 sf per space which is the weighted average of 150 sf offices (30%) and 70 sf for workstations (70%) which is 94 sf plus an allocation of 40% for internal circulation within the department which results in 131 NSF per vacant space. The vacant space represents 10,480 sf (131 sf x 80). Typical vacant spaces are shown in orange on Exhibit 6 for Area D-2.

2. Vacant Floor Space

This includes excessively wide aisles between workstations (more than the desired 4'-6"), large vacant spaces in the open area, and excessive floor areas in enclosed rooms that could be “captured” with space rearrangement. This totals 6,234 sf and, at 4% of the 159,485 NSF, is within an acceptable, but capturable, allowance for facility planning purposes. Exhibit 5 shows excessively wide circulation space and typical “vacant” floor area that could be captured to support staff increases and improve overall space utilization.

Exhibit 5. Underutilized Interior Space



3. Oversized Workstations

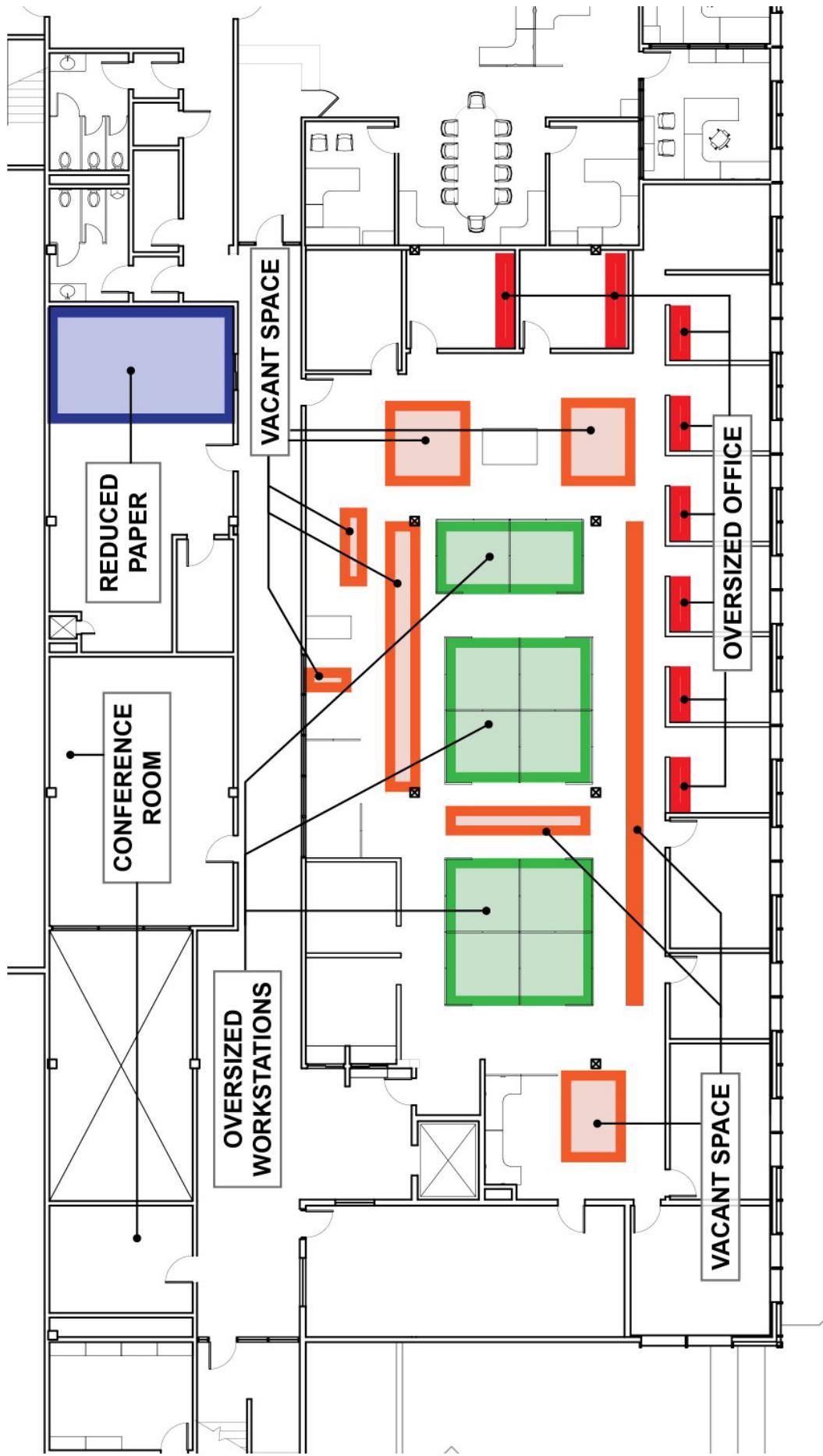
Throughout the 9th Street Complex CDS inventoried the following staff occupancies:

Space Utilization Component	Quantity	Potential Reduction	Total Area
● Management offices not subject to space adjustment resulting from going paperless	44	0	0
● Staff offices generally between 120 and 160 sf that could be reduced to not larger than 140 sf by reducing file cabinets and book surfaces and providing work surfaces on two sides as opposed to the current three sides. With 40% internal circulation, this equates to 30 sf for space reduced.	41	30	1,230
● Workstations in an enclosed office that possibly could be provided in systems furniture stations in an open area. This could reduce the space allocation from 120 sf to between 48 and 60 sf. With 40% internal circulation, this represents a reduction of 90 sf per station	73	90	6,570
● Workstations in the open area that could be converted from an average of 75 sf to 60 sf. With 40% internal circulation this represents a reduction of 20 sf per station	102	20	2,040
● Counter positions, shift staff, reproduction staff, field personnel working at a specialized stations or lab, receptionist, working at spaces that are not subject to adjustment	51	0	0
● Small workstations for staff, part-time, volunteers, etc., that are appropriate, now 36 – 48 sf per workstation	85	0	0
● Appropriate size workstations and offices	122	0	0
● Total workstations and offices	518	140	9,840

The total of oversized workstations and offices is 9,840 sf. Typical oversized offices and workstations are shown on Exhibit 6. When the office area is reduced by 26,554 sf representing these three components, we calculate a total of 132,931 NSF would be required if all vacant space was occupied, the underutilized space re-planned to accommodate appropriately sized workstations, and current single-occupancy workstations and offices are right sized.

This reduces the net area factor for the 522 included staff to 254 sf/person ($132,931 \div 522$). This represents a space utilization improvement of 15%.

Exhibit 6. Plan of Vacant and Underutilized Space



V. Staff Levels

To develop a perspective of where the County has been and what future staff levels may be to allow CDS and staff to develop a projection of future staff levels and therefore space needs at the 9th Street Complex, we reviewed the historical staff levels of all the departments that currently occupy space at 9th Street from 2005. That data is displayed in Exhibit 7.

To identify historical staff levels CDS first reviewed annual county budgets which recorded authorized, but potentially not filled, positions. We reviewed that data with Human Resources who then conducted further research with Human Resources to determine actual staff that were engaged during the year based on payroll records. That was believed to be a more accurate reflection of actual staff levels.

For those departments currently occupying space in the 9th Street Complex, the best estimate of historical staff are shown on Lines #1 through #15. The peak staff level was 750 positions in 2007. Beginning with the impact of the recession, the total staff levels gradually decreased from 2008 to a low of 538 positions in 2014.

Since 2014, staff levels have increased slightly to an estimated 561 positions in 2018. These positions include some staff located at other locations (Technology) and others relocated off-site during the study in September 2018 (Adult Services).

Over this extended time frame, overall staff levels from 2010 to 2018 decreased at an average rate of 1.8% per year for all of the departments. From 2013 (roughly the bottom of the recession impact) to 2018, staff levels increased at an average of .8% per year. Thus, the current number of staff as recorded during the interview process and identified on Exhibit 10 in Section VII is 522 positions.

Line #17 records the estimated county population which increases from 527,000 in 2018 to 690,000 in 2038.

On Exhibit 7, Line #17 we have recorded the estimated countywide population which has increased to 527,000 in 2018. The ratio of staff at 9th Street to the total population in terms of the staff per 1,000 population ratio is show on Line #18. The peak ratio was 1.82 9th Street staff per 1,000 county population in 2007. With the recession beginning in 2008, this ratio has gradually decreased to a low of 1.11 staff per 1,000 population in 2015. With recovery, this ratio has stabilized to 1.14 in 2016, 1.09 in 2017, and is currently 1.06 in 2018.

Perhaps more instructive is the average ratio of staff per 1,000 population over the previous five years. This ratio hovered around 1.7 in the 2009 time frame, and has gradually decreased to a current 5-year average of 1.10 in 2018.

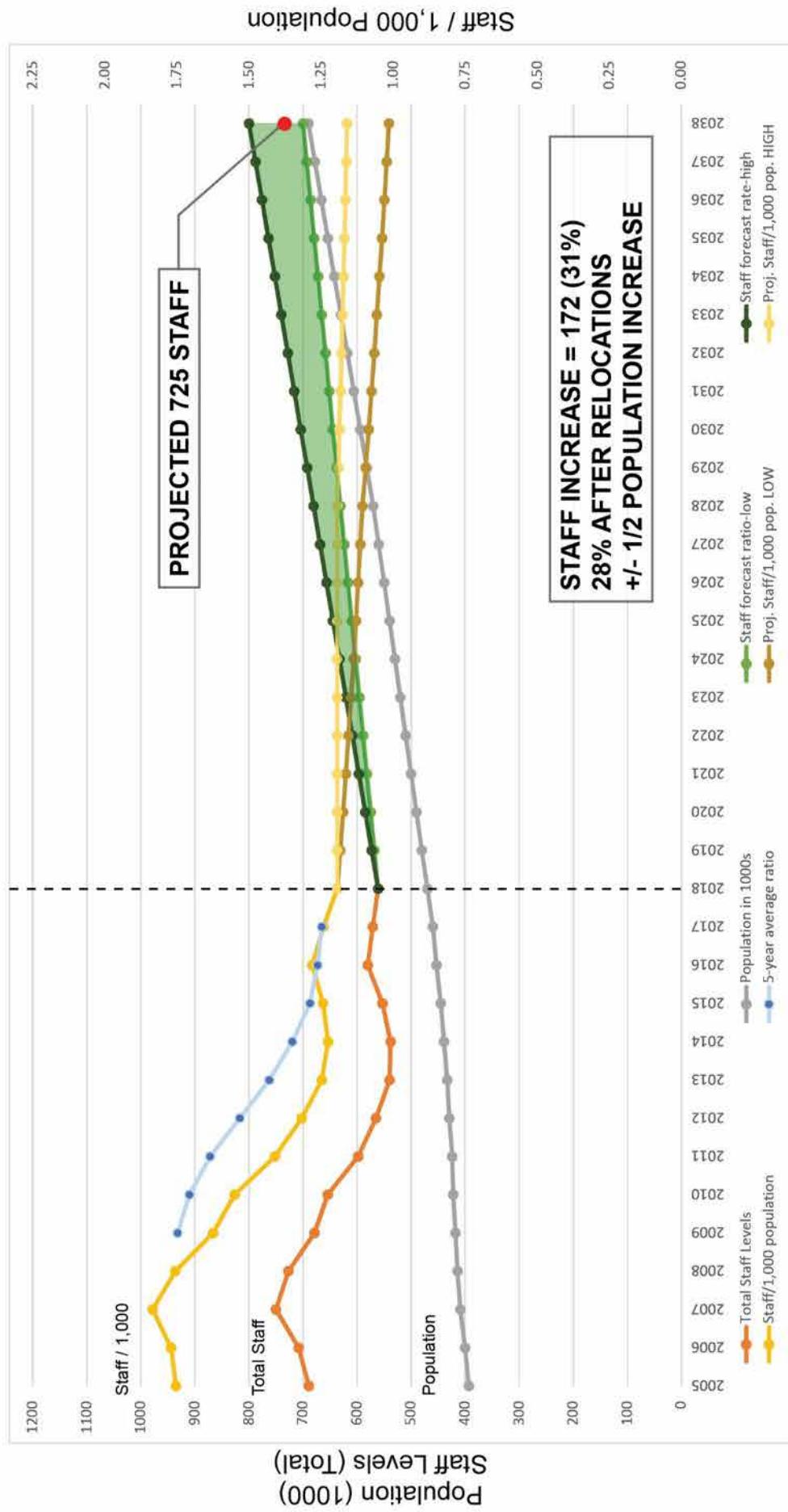
The data provided on Exhibit 7 is presented in Exhibit 8 which displays the total staff in those departments located at 9th Street, the staff ratio per 1,000 county population, and the 5-year average trend line of staff per 1,000 population. The projection from 2018 to 2038 shows the county population increasing to 690,000 while staff levels are expected to increase to within a range of 700 to 780 positions. The ratio of staff per 1,000 county population in 2038 would then decrease slightly from the current ratio of 1.06 to within the range of 1.02 to 1.12.

Exhibit 7.

Washoe County Administration Complex Historical Staff 2005 to 2018

Department	Staff Levels in Year June 30, xx										Rate of Change				Future Staff Levels				
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2013-18 Future	2023	2028	2038	
1 Assessor	73	75	83	75	65	62	61	59	56	59	60	59	60	-0.6%	1.4%	66	73	87	
2 Clerk	29	30	30	30	26	21	18	13	12	15	14	14	14	-6.3%	1.5%	15	15	17	
3 County Manager	29	32	33	30	26	23	21	22	18	18	26	27	28	32	2.2%	15.6%	34	35	39
4 Commissioners	5	10	9	9	6	6	5	5	5	5	5	5	5	5	-2.5%	0.0%	5	5	5
5 Registrar of Voters	6	8	7	7	5	8	6	6	4	6	6	5	6	6	-4.2%	10.0%	6	7	7
6 CSD	77	77	77	77	65	60	60	60	60	60	63	63	88	88	9.3%	1.00%	92	97	107
7 Finance-Comptroller	28	30	34	33	30	22	21	20	18	21	16	26	28	30	2.7%	13.3%	32	33	36
8 Health	211	211	212	204	193	193	167	165	157	149	150	151	151	153	-3.5%	-0.5%	164	177	203
9 Human Resources	16	22	24	20	19	18	19	17	17	18	19	19	19	22	0.7%	5.9%	1.00%	23	24
10 Recorder	26	27	25	24	24	24	24	20	20	20	19	21	21	23	-1.8%	3.0%	1.00%	24	25
11 Adult Services (Indigent Assisi)	47	49	45	47	46	44	40	35	35	33	33	38	41	30	-5.8%	-2.9%	1.00%	32	33
12 Senior Services	40	38	40	40	43	42	35	34	28	29	25	26	27	20	-6.9%	-5.7%	1.30%	21	23
13 Technology Services	63	60	93	89	91	87	77	77	76	78	82	80	80	44	-1.7%	-8.6%	0.10%	44	45
14 Fire District	13	13	13	13	13	13	13	13	13	13	13	13	13	13	0.0%	0.0%	14	16	19
15 Treasurer	26	26	25	25	25	22	20	19	19	19	19	20	20	20	0.0%	2.1%	1.00%	22	23
16 Total Staff Levels	689	708	750	727	647	596	565	540	538	546	573	564	561	-1.8%	0.8%	1.31%	595	631	707
17 Population (1,000)	393	402	411	420	430	440	450	460	471	481	492	504	515	527			566	607	690
18 Staff/1000 population	1.75	1.76	1.82	1.73	1.56	1.47	1.32	1.23	1.15	1.12	1.11	1.14	1.09	1.06			1.05	1.04	1.02
19 5 year average ratio																	1.12	1.12	1.12
20 Total Staff @ line #19 ratio																	634	680	773
21 Population forecast(1,000)	393	402	411	420	430	440	450	460	471	481	492	504	515	527			566	607	690
22 Current surplus capacity @ 50% achievement																	40	40	40
23 Staff Increase (line #16)																	-6	30	106
24 Staff Increase (line #20)																	33	79	172
25 Space @ area factor of	150																(961)	4,430	15,966
26 Space @ area factor of	150																4,996	11,846	25,820
27 Historical average population increase from 2005																	1.50%	1.44%	1.37%
	393	402	411	420	430	440	450	460	471	481	492	504	515	527					

Exhibit 8. Staff Level Trends and Projections



Future Projections

Future projections of county staff requiring accommodations at 9th Street are based on collection of further data, implementation of the more efficient workplace and work flow practices, incorporation of e-Filing, and other technology and based on interviews conducted with each department. Initial indications were that the majority of the departments currently at 9th Street will require minimum staff increases in the future as economies of scale and efficiencies are realized through incorporation of technology.

To support the county population which is forecast to increase to 690,000 residents in the 2038, CDS developed a preliminary projection that the staff per 1,000 population based on a trend line of that ratio from 2015 to 2018 would result in a year 2038 ratio of between 1.02 and 1.12 staff per 1,000 population. This results in an estimate of between 707 and 773 positions requiring accommodations. This is shown on Lines #16 and #20 of Exhibit 7. The expected future staff level was the average of this range and established at 750 positions.

The Space Utilization Analysis in Section IV identified that the current space could accommodate, with modest remodeling and rearrangement, an additional 70 positions. Added to the current 80 vacant offices or workstations, indicates that, by 2038, the maximum shortfall would be only accommodations for 78 positions (750–522–70–80).

Preliminary Projection of Future Space Needs

A preliminary estimate of the potential future space needs at 9th Street, assuming all current departments that occupy space at 9th street remain and that no current activities that are off-site need to be relocated to 9th Street, would indicate an additional 15,600 net square feet (NSF) of office space would be required to accommodate the additional 78 positions in an area factor (net square feet per person) of 200 square feet (sf) per person in the year 2038.

If the higher ratio of staff per 1,000 (1.15) was realized, and there was a need to accommodate an additional 127 positions (794–522–70–80), there would be a need for about 25,000 additional NSF at 9th Street. Lines #25 and #26 identify a range of additional space that may be required of between 15,966 sf to 25,820 sf.

These very preliminary projections were then revised as a result of the interviews CDS conducted with each of the departments and an analysis of the capability to remodel existing space to not only capture current vacant workstations or offices but to capture underutilized space which is estimated at a total of 26,554 NSF.

If additional space is to be constructed, the total gross building area required would be approximately 25% larger than the net area assigned to a department based on a building efficiency ratio of 80%.

The additional space potentially required to support total staff levels of between 700 and 800 at 9th Street after incorporating the space utilization improvements was then estimated to be between 15,966 GSF and 25,820 GSF on lines 25 and 26 of Exhibit 7.

VI. Space Standards

The combination of e-Filing, digital records, scanning of existing records, and significant reference material and information conveniently available on the Internet results in the need for offices and workstations to have reduced space for files, reference material, and work surface.

With the preponderance of communication between staff in one department and another and between clients (the public) and staff now via email, text, or other electronic means, the office space is becoming significantly quieter with much reduced telephone communication.

The results of these two trends is that county staff can be functionally accommodated in smaller workstations when their space is relocated, remodeled, or expanded in future years. A number of staff currently assigned to partitioned offices will not require an office for acoustical (concentration or speech privacy) reasons and could be accommodated in appropriately sized workstations with 65" high acoustical panels surrounding on three sides. Partitioned offices will still be required for staff having frequent confidential discussions of personnel, health, and financial information.

The space program reassigned space standards for a number of staff to smaller workstations or from an enclosed office to a workstation for future years under the "revised" column. If the department can be accommodated with remodeling in the existing space without downsizing offices or workstations, then no change is proposed. If, however, it is necessary to conserve space to accommodate future staff levels and space needs without relocating the department or expanding it into adjacent space occupied by another department, the future conversion to a smaller workstation or office was assumed to be implemented.

The future space assignments accommodated in the remodeling and new construction options only downsized new workstations for additional staff, and only transferred existing staff from offices to workstation or smaller office if functionally appropriate and also necessary to accommodate future department staff in existing space.

The proposed space standards are noted in Exhibit 9.

Exhibit 9. Proposed Space Standards.

Space Standard	Net Area	Plan View
W-2	48 sf	B-4
W-3	51 sf	B-5
W-4	54 sf	B-6
W-5	56 sf	B-7
W-6	60 sf – 64 sf	B-1 & B-2
W-7	64 sf	B-8
W-11	102 sf	B-3

Most staff currently occupy either a nominal 80-sf or 64-sf workstation as depicted in Exhibits B-1 and B-2 or a larger, 100-sf to 120-sf workstation as depicted in Exhibit B-3 in Appendix B. When staff in these larger workstations are relocated during a remodeling or relocation of their department, the workstation will be reconfigured if possible or new components provided to allocate the most functionally appropriate new standard of W-2, W-3, W-4, W-5, or W-7 as depicted on Exhibits B-4, B-5, B-6, B-7, and B-8 in Appendix B.

Enclosed offices now provided range from 100 sf to over 300 sf for Elected Officials and the County Manager although the vast majority are between 120 sf and 200 sf. Most offices are capable of accommodating files and bookcases and two or more guest chairs. Future offices will not require freestanding files and storage shelves as most hard copy material are available on their computer.

When space is relocated or remodeled, new enclosed offices can be reduced in size. Existing offices that are between 140 sf and 170 sf can be reduced to the new standard of 140 sf (10' x 14'). Those between 170 sf and 200 sf can be reduced to 168 sf (12' x 14") and those currently larger than 200 sf up to 250 sf can be accommodated in 196 sf (14' x 14') offices. We propose no adjustment to the current offices for department directors and Elected Officials as very few of them will be relocated or are involved in a space to be remodeled to accommodate additional staff.

VII. Space Requirements

The space program projects 543 current staff increasing to 713 positions (695 positions with deletion of transfers) by 2038 representing a 1.4% average annual rate of increase in comparison to a 1.7% annual population increase. With improvement in space utilization, using vacant offices and workstations and downsizing many spaces, the current space of 215,844 net square feet (NSF) will need to increase by 8,161 NSF. Space utilization is theoretically improved from an area factor of 299 NSF/person to between 215 and 234 NSF/person in 2038. This is excluding the Senior Services Center and support spaces and reflects a small adjustment from the total space inventory recorded in Section IV.

This representation of the summary is misleading as the available space in one department is not “fluid” to be used by another department as the 9th Street complex is configured with five buildings and two floors with net office space split by utility and public circulation which results in twelve (12) land-locked spaces.

The true measure of space deficiency is more appropriately the sum of space deficiencies in each of the twelve (12) office areas that cannot be satisfied by utilizing vacant spaces, reconfiguring workstations, and reducing office and workstation sizes. This is the sum of space shortages in the Health District (7,722 sf), Community Services (2,786 sf), Fire District (620 sf), Human Resources (800 sf), and new support spaces for Training and Wellness which total 6,000 sf and a 3,752 sf Utility and CTMRD parking garage. The total space “shortage” in 2038 is estimated to be 21,680 NSF which, with a 25% allocation for core and circulation becomes 27,100 GSF.

Projected Space Analysis

The space program identifies the current and projected staff levels and net space required for each department and, for the Health District and Community Services, each of their divisions. A summary is presented in Exhibit 10.

For 2028 and 2038 the space program identifies two space requirements. The “current” space configuration column assumes all office and workstation sizes are retained as currently configured to accommodate additional staff, and any “underutilized” space is combined with surrounding workstations to reconfigure the space to accommodate additional staff.

The “adjusted” column assumes offices are downsized to the 120 sf, 140 sf, 168 sf, 192 sf, and 240 sf standard if it is needed to accommodate additional staff, staff that are not directly supervising a number of staff or do not require conversational privacy for sensitive discussions (HR or financial) are converted to an appropriate workstation surrounded with 65-inch high panels, and the area is more significantly remodeled to optimize space utilization.

Both projections assume files and storage areas will be downsized in response to digitized records and a more “paperless” environment and the space re-purposed for additional workstations.

Thus, the space estimated as required for a department in the “adjusted” column is equal to or less than the space identified in the “current” column.

An analysis needs to determine if the degree of remodeling required is more cost effective than constructing additional space. New construction can provide accommodations for one additional staff in approximately 150 sf. This represents the “average” net area of an office is 150 sf and the average net area of the workstation is 55 sf and 15% of all staff are assigned to an office. This calculates to be 70 sf. An internal circulation factor of 45% for access aisles increases this to 102 sf/person.

The 102 NSF within a department then needs to be increased by another 30% to accommodate public circulation, core elements, and utility spaces external to the department demised spaces. The result is a need to construct 133 GSF to accommodate one additional staff.

Current construction costs in Reno in 2018 for quality office space on an existing site with minimum site costs, no off-site costs, no additional parking, and no “specialized” spaces (such as a laboratory) is estimated to be \$450/GSF. Adding 30% for soft costs, the total cost to provide additional space for one staff is estimated to be \$585/GSF. This is then multiplied by 133 GSF to calculate a total cost of \$77,000.

If an additional square foot of space is constructed, it then must be operated, provided with utilities and maintained which is estimated to cost a minimum of \$7.00/sf/year. Assuming inflation at 2% per year and a discount rate of 4% (cost of capital or public debt financing), this adds a present value cost of \$157/sf to the cost of space which, if achieved with remodeling existing space does not incur any additional cost. This increases the cost of additional space for one person to \$97,000 ($\$157 \times 133 \text{ GSF}$) + \$77,000).

If the level of remodeling and procurement of new systems furniture can be completed for less than \$97,000 per additional person to be accommodated then the preferred course of action would be to remodel.

An example will illustrate the “breakeven” evaluation.

The example is the heavily partitioned space proposed for the Engineering Division of Community Services in Building A-2. The space as currently planned accommodates 15 staff in 13 offices and 2 workstations in 2,600 sf. If converted to an average of 100 sf workstations the space can accommodate 19 staff. The equivalent space that is “captured” (does not need to be constructed) is valued at 4 spaces or 532 sf ($5 \times 133 \text{ sf}$).

If the 2,600 sf can be remodeled at less than \$388,000 which is 4 additional spaces multiplied by the cost of \$97,000 per additional space, then remodeling is preferred. That calculates to be \$150/sf. We would estimate the cost of remodeling existing space from concrete floor to a new ceiling grid, lighting relocations, and HVAC reconfiguring to be under \$120/sf. The remodeling cost is estimated to \$312,000 ($2,600 \text{ sf} \times \$120/\text{sf}$).

Therefore, this hypothetical evaluation would indicate remodeling is preferred to additional construction.

In another example, if you needed to remodel 5 office spaces occupying 195 sf each (140 sf plus 40% circulation) and convert 5 staff to 6 workstations, the value of space “captured” of \$97,000 would be less than the estimated remodeling cost of \$117,000 ($975 \text{ sf} \times \$120/\text{sf}$).

If the space required in the adjusted column is greater than the current space assigned, the department would need to:

1. Initiate further downsizing of offices and workstations and increase the level of remodeling beyond the “breakeven” cost;
2. Relocate some staff to other space that is not contiguous to the department unless the adjacent department can relinquish some surplus space without significant construction cost. This option is rarely available due to the configuration of the five buildings and their separation by core or public circulation spaces; or
3. Relocate the entire department to new space where it is quite possible that the total space needed can be planned without constraint to achieve optimal space utilization with less the total area identified in the 2038 adjusted column.

Exhibit 10.
Washoe County 9th Street Administration Complex Master Plan
Space Requirements Summary

Department / Division	Personnel		Growth Rate '07-'25				Net Square Feet				Net Area Factor 2018 Max.	Net Area Factor 2037 Max.	Space w/New Standards	Space w/Full or Stay
	2018	2028	2038	2018 Current	2018 Adjusted	2028 Current	2028 Adjusted	2038 Current	2038 Adjusted					
1 County Manager - Executive and Common Area	22	24	25	0.7%	7,696	7,576	7,855	7,735	7,945	7,825	350	318	313	129
2 County Manager - Budget	5	6	7	2.0%	1,104	714	943	1,046	866	221	149	124	124	(238)
3 County Manager - Communications	2	2	2		416	416	416	416	416	416	208	208	208	208
4 Communications - Reprographics	8	11	14	3.8%	4,171	4,171	3,094	3,021	3,280	3,188	521	234	228	184
5 County Clerk	14	20	15	0.4%	4,782	4,189	4,168	4,156	4,255	4,243	342	284	283	539
6 Recorder	23	21	19	-0.9%	8,480	7,761	7,460	7,544	7,258	7,342	369	382	386	(1,137)
7 Treasurer	21	23	25	1.0%	8,173	6,992	7,423	6,673	7,487	6,399	299	256	256	(686)
8 Assessor	60	70	80	1.7%	20,309	18,291	14,478	13,633	15,627	14,682	338	195	184	(1,774)
9 Comptroller	30	36	38	1.3%	7,936	5,444	7,431	6,164	7,203	5,904	253	190	155	(4,682)
10 Registrar of Voters	6	8	10	3.3%	9,101	8,805	9,057	9,057	9,183	9,183	1,517	918	918	82
11 Technology	36	51	61	3.5%	11,131	8,207	10,999	8,185	12,668	9,501	309	208	208	1,630
12 GIS	8	9	9	0.6%	2,338	2,140	2,311	2,080	2,311	2,080	292	257	231	(258)
13 T M Fire District	13	18	20	2.7%	3,914	3,849	4,353	4,202	4,533	4,382	301	227	219	469
14 Human Resources	22	25	28	1.4%	5,652	4,765	5,089	4,273	5,282	4,466	257	189	160	(1,186)
15 District Health Office	7	9	11	2.9%	1,621	1,441	1,907	1,765	2,146	2,003	232	195	182	525
16 Administrative Health Services & Common Area	9	11	13	2.2%	1,735	1,546	2,125	1,814	2,201	1,981	193	169	152	467
17 Health-Epidemiology	18	20	22	1.1%	3,079	2,629	3,382	2,932	3,513	2,973	171	160	135	(105)
18 Environmental Health	44	53	60	1.8%	8,303	7,463	9,212	8,564	9,542	8,894	189	159	148	1,239
19 Air Quality	20	23	25	1.3%	4,844	4,754	5,166	4,986	5,363	5,183	242	215	207	519
20 Community Clinical Health Services-Clinic & Public Space	47	57	65	1.9%	17,098	15,838	19,358	17,972	20,312	18,845	364	312	290	3,214
21 Community & Clinical Health Service Office and Support	8	12	16	5.0%	2,049	1,520	2,758	2,434	3,373	2,995	256	211	187	1,324
22 Subtotal Health Services	153	185	212	1.9%	38,729	35,192	43,907	40,467	46,451	42,875	253	219	202	7,722
22 CSD - Administration	8	10	12	2.5%	1,046	818	1,291	1,557	1,536	1,711	131	128	143	490
23 CSD - Business License	4	4	4		602	602	602	602	602	602	150	150	150	
24 CSD - Planning	21	21	21		4,556	4,385	4,458	4,316	4,458	4,316	217	212	206	(92)
25 CSD - Building	18	18	18		4,418	4,418	4,418	4,418	4,418	4,418	245	245	245	
26 CSD - Engineering	22	36	37	3.4%	5,048	4,345	6,892	6,141	6,819	6,071	229	184	164	1,771
27 CSD - Capital Projects	4	5	5	1.3%	1,050	1,050	1,239	1,239	1,239	1,239	263	248	248	189
28 CSD - Finance & Customer Service & Common Area	13	14	15	0.8%	4,496	4,170	4,831	4,488	4,984	4,588	346	332	306	488
29 CSD - CTMRD Program	6	6	6		897	769	897	769	897	769	149	149	128	(128)
30 CSD - Western Regional Water Commission	3	3	3		508	405	508	405	448	405	169	149	135	(59)
31 Subtotal Community Development Services	99	117	121	1.1%	22,614	20,962	25,135	23,914	26,400	24,117	228	210	199	2,786
32 Subtotal Office Spaces	522	626	686	1.6%	156,206	139,474	154,120	142,313	160,347	147,469	299	234	215	4,141
33 CTMRD - Laboratory					691	691	691	691	691	691				
34 Human Services Agency-Senior Services	20	23	26	1.5%	29,240	26,517	23,867	22,706	24,174	23,013				(6,227)
35 Support Spaces	1	1	1		29,707	38,793	39,310	38,793	39,310	39,310				9,086
36 Total Staff and Net Square Feet	543	630	713		215,844	196,389	217,471	205,020	224,005	210,483	398	234	215	8,161
														20,273



VIII. Department Space Evaluations

A number of departments have fewer staff in 2018 than they had at the pre-recession peak in 2010 to 2013 and have sufficient underutilized space and vacant offices and workstations to accommodate the staff levels projected for 2038.

Other departments can be cost effectively rearranged with minimum construction to convert some offices and oversized workstations to be accommodated in existing space.

The department-by-department evaluation indicates the following actions may be required to satisfy future staff and space needs:

1. County Manager – Executive and Common Area – Staff increase from 2018 to 2038 is 3 positions excluding the Communications Unit 16 staff which are proposed to relocate 14 staff requiring 3,188 sf to the Reprographics space when reprographics is outsourced to the State. Future space can then be accommodated within the new suite.
2. County Manager – Budget – Can be accommodated with conversion of analyst offices to workstations or would require relocation of the unit to adjacent space if available (Human Resources Suite).
3. County Manager – Communications – All 16 projected staff other than 2 management positions can be accommodated with the extensive remodeling of the current 4,153 sf Reprographics space with a surplus of 965 sf available. The original projection of 23 staff was reduced to 14 staff plus 2 management positions in 2038 per management direction.
4. County Manager -- County Commissioners' Office - One option to consider to relieve space congestion in the County Manager's Office would be to develop a suite for the five Commissioners plus one staff position in space that would be available directly across the public circulation to new construction with the proposed Training/Hearing Room. The site would include:

5 Commissioner offices at 168 sf each	840 sf
1 Conference room at 160 sf	160 sf
1 Reception area at 120 sf	120 sf
1 Coffee/Service station	40 sf
1 Support staff workstation	48 sf
Internal circulation (35%)	423 sf
TOTAL	1,631 NSF

This option would provide about 1,200 sf within the County Manager's Suite to accommodate the five additional positions forecast for 2038. The current 168 sf offices are too large for a single professional staff but could be occupied as-is by two staff who would otherwise be in 60 sf to 84 sf workstations to minimize remodeling costs. This minor remodeling is compatible with Option 9-a which remodels the Human Resources suite and is included Exhibit 33 in Section XII.

5. County Clerk – One additional staff can be accommodated in available underutilized open area.
6. Recorder – Projects a staff reduction in the future and could have a surplus of up to 1,000 sf representing 12% of their current space to provide space in Building A to support another function such as the 340 sf Vital Statistics Unit from the Health District.

If the records storage area was converted to high-density mobile aisle storage units, an additional 1,000 sf could be made available on the public circulation aisle across from the Registrar of Voters. We do not think this conversion is necessary or cost effective and have not identified a viable use for an isolated 1,000 sf that could be made available, although consideration could be given to providing a training room (smaller than the projected need) or the relocation of a component of Community Services such as Capital Projects.

7. Treasurer – Additional 4 staff can be accommodated in existing underutilized space with minimal remodeling.
8. Assessor – The current space accommodated over 80 staff pre-recession. The forecast for 20 additional staff will increase the staff level to 80 positions which could be accommodated in existing space with minimum remodeling and the conversion to smaller workstations in less space than currently assigned. With conversion from offices to workstations for a few staff and downsizing many workstations, the department could be accommodated in 3,000 sf less than now occupied if there was an alternative use for the surplus space. However, the space would be “land-locked” and not easily accessed from public circulation by another department.

If Building D is extended to the east as was initially considered, extensive remodeling of the Assessor space would be needed to consolidate all staff on the south side of the public corridor that would run west to east between the Treasurer and the Assessor suites to provide public access to the department assigned to the new space on the east. This option was not included in the final recommendation.

9. Comptroller – The 8 additional staff can be accommodated in existing underutilized space with conversion of low drywall partitioned workspaces to systems furniture. If the records storage room is reduced after most records are scanned, about 500 sf could be made available to accommodate a relocated break room shared with the Fire District to help alleviate (but not eliminate) the Fire District space shortage.
10. Registrar of Voters – The 4 additional staff can be accommodated in existing space which is sized to accommodate an additional 20 part-time staff during election cycles. Some remodeling will be needed to improve supervision and capture excess circulation.
11. Technology - The 25 additional positions include the relocation of 6 staff from the Edison facility. The use of cloud storage has substantially reduced the “hardware” area required so the future staff can be accommodated in existing space with the significant remodeling of 3,080 sf. If most staff were accommodated in workstations and not one or two per 168 sf office, a surplus of up to 1,500 sf could be created if there was a need for this amount of “isolated” space on the second floor of Building C.

12. GIS – The existing space can accommodate one staff addition as projected.
13. Truckee Meadows Fire District – The Fire District currently occupies 3,914 NSF on the second floor of Building D at 9th Street with 13 staff. The District projects a need for 20 staff in 2038 as they add four (4) stations, eight (8) companies to existing or expanded stations, and a total of 64 staff to the current complement of 170 staff. By 2038 the District will require 4,533 sf, an increase of 620 sf (16%) over current accommodations if current space standards and allocations are maintained. With new standards the requirement is for 4,382 sf. Current space is fully utilized with no vacant spaces. The District notes the lack of a dedicated conference room and difficulty scheduling the use of the adjacent Comptroller's conference room.
- The 9th Street Master Plan includes a recommendation to expand the District office space into the adjacent 450 sf break room shared with the Comptroller after the break room relocates to a more appropriately sized 320 sf area in space created by compressing Comptroller records space as a result of scanning and implementing paperless processes. Remodeling of adjacent Comptroller space will be able to accommodate their projected expansion of 7 staff and allocate the 170 sf to 400 sf need by the District in later years.
14. Human Resources – Six (6) additional staff will require 1,000 additional sf as the current space is compactly occupied with only 2 vacant workstations. The space program assumed the 672 sf common area training room is deleted from the department space allocation. One option is to develop a 4,000 sf Training, Testing, and Hearing Room Complex. If the current training room is converted to workstations, Human Resources can be accommodated in existing space with the remodeling of about 2,000 sf.
15. Health District – The total staff level for all seven (7) components increases by 59 positions (38%) by 2038 to support a 50% county population increase. Collectively they will require an additional 7,722 sf unless spaces are substantially remodeled or some component is relocated to new construction or off-site. With remodeling of office and some clinic spaces, the deficit could be reduced to 4,000 sf.

There are a few opportunities to relocate some components (WIC, Finance offices, and Vital Statistics) to space in other buildings that could be made available along a public corridor although the District would like to keep all components in contiguous and secured space to maximize operational efficiency and avoid space duplications.

Some new construction will definitely be required for the Health District. The program does not include 2,000 sf for the Tuberculosis Clinic as this space is currently located off-site and will remain off-site.

Health District Space Summary

No.	Space Component	Current NSF	Staff		2038 Sq. Ft.	Increase
			2018	2038		
1.	District Health Officer	1,621	8	16	2,003	382
2.	Health Administration	1,735	9	13	1,981	246

No.	Space Component	Current NSF	Staff		2038 Sq. Ft.	Increase
			2018	2038		
3.	Community Clinic & Public Spaces	17,098	47	65	18,845	1,747
4.	Air Quality	4,844	20	25	5,183	339
5.	Environmental Health	8,303	44	60	8,894	591
6.	Community Clinic Office Space	2,049	8	16	2,995	946
7.	Epidemiology	3,079	18	22	2,973	(106)
8.	TOTAL	38,729	154	217	42,874	4,145

Health District Space Adjustments

The Health District space is complex because of clientele with different needs, the inclusion of clinic examination spaces, laboratories, counseling, general office areas, and the significant number of important internal agencies. Early in the study CDS explored a number of options to provide the additional 5,000 sf to 8,000 sf required.

The four units on the second floor of Building B now fully occupy 14,600 net square feet (NSF). These units require 16,589 NSF in 2038 to support 102 staff. This is a rather compact area factor of 162 sf per person. The 400 sf required for four Vital Statistics staff is not included as it is currently located on the first floor and could be relocated to any other available space at 9th Street if it needs to be displaced by CCHS on the first floor.

The shortage of 1,989 sf cannot be alleviated by conversion to a higher degree of open plan or by reducing office or workstation size. The relocation of Epidemiology (3,079 sf) off the floor could provide space to support the expansion of others although Epidemiology and Environmental Health work closely with each other.

Relocation of either Administration (1,735 sf) or the District Health Officer (1,621 sf) could balance the floor with the relocation of the Technology Office (140 sf) and conversion of a few 120 sf offices to 80 sf workstations. However, these two units should be adjacent to each other (as they are now) and both should relocate. This would reduce the future space needed on the second floor to 12,708 sf and provide 1,892 sf available for an alternative use such as the WIC consultation area of 1,200 sf to 1,600 sf.

The only other unit that could be the relocation of office staff providing education, investigation, billing, and other “non-client contact” staff within the CCHS office and support space which provides all of the non-client contact (examination) services and currently has 8 staff adjacent to Air Quality and 4 staff on the first floor within the clinic space. This would reduce the CCHS office and support space to 1,700 sf which is slightly less than the current allocation of 2,058 sf.

The east portion of Building B is occupied by CCHS offices (2,049 sf) and Air Quality (4,844 sf). Together they project a future need for 8,178 sf which is an increase of 1,298 sf over the available 6,880 sf. If the 8 staff in CCHS office space were accommodated on the second floor in the potentially available 1,892 sf, then the future space requirements of Air Quality could be accommodated within the up to 6,880 sf that could be available without having to

downsize offices or convert offices to workstations.

The CCHS “clinic” components on the first floor will require an additional 3,214 sf to support 18 additional staff by 2038. This represents a 38% increase over the current 47 staff positions to support an increase of 34% in county population over the next twenty years.

The space available on the first floor to accommodate the staff, immunization and examination rooms, lab, and other direct support spaces can increase by 1,616 sf by relocating WIC and 324 sf by relocating Vital Statistics to other space with direct public access. This could provide all 17,404 sf required to support the clinic requirements of 18,845 sf (20,532 sf less 324 sf for Vital Statistics, 1,616 sf for the WIC office, and the accompanying 30% circulation).

This results in a future shortage of 607 sf (18,011 sf less 17,404 sf) on the first floor (3.5%). There are a few ways to reduce future space needs:

1. Provide workstations for nurses in a suite as opposed to two workstations in a 120 sf office.
2. Reduce the immunization rooms from 120 sf each to a curtain screen area of 60 sf each.
3. Remodel the Immunization counter area and extend it to the lobby to add 200 sf.

These adjustments would require the construction of an additional 6,000 sf to accommodate WIC, Vital Statistics, Administration, and the Health District Officer in reasonably adjacent space. Options could be in the courtyard between Buildings A and B or to the east of Building B. Either location would be able to connect to Building B – Level 2 although questions of daylighting to Buildings A and B and exiting will need to be resolved.

16. Community Services – With the requested relocation of 5 Utility staff (only one workstation and two hoteling stations) from off-site, 6 CTMRD staff from Building C-1, and a forecast increase of 22 positions within the current 99 position components, the total staff in 2038 is projected to be 121.

With conversion of some offices to workstations, reducing workstation sizes, and remodeling, the space deficit could be reduced to 1,500 sf.

The relocation of Capital Projects (1,087 sf), the relocation of the Conference Center (850 sf), or keeping CTMRD office in Building C-1 (769 sf) could eliminate this projected space deficit.

17. Senior Services – All 6 additional staff can be accommodated in the Senior Services Center with remodeling of about 3,500 sf which is available in existing office area. With the transfer of the Daybreak program to a state facility and a reduction in kitchen space needs, there will be an available 5,000 sf for other functions.

18. Support Services – Two additional support spaces should be considered.

- a. The Wellness Facility requires 2,000 sf and could be located in:

- The Senior Services Center to serve both county staff and senior citizens;
 - In space potentially vacated by CTMRD offices and the current Mail, Room;
 - Space carved out of the former Adult Services office space, Central Conference Center, and Reprographics; or
 - In new construction in the landscaped courtyard between Buildings A and C.
- b. The 4,000 sf Training Center would require new construction unless additional office space is constructed and a department currently located along public circulation is relocated to it. Candidates could be limited to the proposed State of Nevada 6,600 sf lease in Building C-1 and the Recorder who could be accommodated in 2,000 sf less than currently allocated in their existing suite if provided new space. However, both of these locations have limited clear ceiling height desired for a large assembly area.

IX. Special Area Requirements

1. Truckee Meadows Fire District

The Fire District leases 9,000 sf at Suite 105 at 1315 Gregg Street for Vehicle Maintenance and Logistics which provides supplies, equipment, and consumables for 20 fire stations and 170 career and volunteer staff. This lease provides 4,500 sf for vehicle servicing and repair, 3,060 sf for logistics storage, and 700 sf for office, workstation, restroom, and secured (high value) storage. If this space was “right-sized” to support current service levels, a total of at least 12,000 sf would be required.

CDS met with Jon Murry (Fleet Manager), Wayne Zeroni (Logistics Manager), and Tom Maltezo (County Equipment Services, Heavy Equipment Shop Supervisor) to develop a projection of future vehicle maintenance requirements and evaluate the space and cost differences of accommodating future requirements at various locations.

Exhibit 11 develops data regarding the current and projected service levels for Fire District Vehicle Maintenance and Logistics. Future department staff, station, company, and vehicle levels were provided by Chief Charles Moore. Requirements are developed on Lines #2 through #18.

Maintenance hours per vehicle are assumed on Lines #19 and #20 which then project a requirement for 6.4 maintenance bays (Line #25) based on 1,500 hours per year of service time per mechanic per year. Six vehicle bays translate to 9,600 sf at 1,600 sf per drive-through bay (20' x 80'). Additional space for parts storage and offices and support indicates a need for 12,350 sf in 2038 if a new facility was developed at 9th Street or another site.

Logistics currently occupies 3,060 NSF with storage to 16-feet to 20-feet high in 30% of the space. The bulk area of items to be stored is adequate to support the additional fire stations, companies, and staff forecast for 2038.

If new space was developed at 9th Street the 18,000 sf is estimated to cost \$6,900,000 on Exhibit 10. If developed at Longley Lane, maintenance bays can be shared with the current County Fleet Services Facility, capacity is available in the county parts room and offices and locker area can be shared. The construction cost would be approximately \$3,750,000. Soft costs and inflation would increase the total project cost to approximately \$5,688,000.

If developed adjacent to County Fleet at Longley Lane, it is estimated that staff can be shared and the number of dedicated maintenance staff needed in the future could be reduced from 5 to 3.5 positions which represents a life-cycle savings of \$2,400,000. Development of Longley lane will provide substantial savings over construction at 9th Street.

Longley Lane Development Cost

Exhibit 12 identifies a need for 9,000 sf of space at Longley Lane to supplement the existing 16,700 sf to accommodate maintenance for the 156 Fire District vehicles projected for 2038. An addition of 2,000 is needed for Logistics. The site plan showing the proposed building expansions is presented on Exhibit 11.

Exhibit 11.

Fire District Vehicle Service and Logistics Requirements

Nbr. Component	Units Per	2018	2028	2038
1 Population		460,000	570,000	690,000
2 Carrer Staff in 2018 as a base		140	140	140
3 Current Volunteer Staff		30	30	30
4 Total Staff		170	170	170
5 Fire Stations	20	20	22	24
6 Light Vehicles	59	59	59	59
7 Heavy Vehicles	53	53	53	53
8 Additional Fire Companies to add to existing stations		0	4	8
9 Additional Light Vehicles per Station	2	0	4	8
10 Additional Heavy Vehicles per Station	3	0	6	12
11 Additional Light Vehicles per Company	1	0	4	8
12 Additional Heavy Vehicles per Company	2	0	8	16
13 Total Heavy Vehicles (7+10+12)		53	67	81
14 Total Light Vehicles (6+9+11)		59	67	75
15 Total Vehicles (13+14)		112	134	156
16 Additional Staff per Station	8	0	16	32
17 Additional Staff per Company	4	0	16	32
18 Total Staff (4+16+17)		170	202	234
19 Annual Maintenance Hours per Light Vehicle	10	10	10	10
20 Annual Maintenance Hours per Heavy Vehicle	48	48	48	48
21 Total Annual Vehicle Maintenance Hours		3,422	3,886	4,350
22 Maintenance technitions based on hours/year	1,500	2.3	2.6	2.9
23 Maintenance Bays required per Technition	1.5	3.4	3.9	4.4
24 Specialty Bays required for Tire change, wash, lubrication	2	2	2	2
25 Total Vehicle Maintenance Bays		5.4	5.9	6.4
26 Logistics Storage Area (existing space)	3,000			
27 Logistics floor area per Station (reduced by 1% per year)	125	125	113	101
28 Logistics floor area per staff	4	4	4	4
29 Total Logistics floor area Required		3,060	3,035	2,990
30 Staff per 1,000 population		0.370	0.354	0.339
31 Vehicles per Population		0.243	0.235	0.226
32 Total Maintenance Space required (20' by 80' bays)	1,600	6,400	8,000	9,600
33 Office,lockers, rest room, break, files, reference	750	750	750	750
34 Parts Room		2,000	2,000	2,000
35 Total Maintenance Space		9,150	10,750	12,350
36 Total Fire District Space required for support (29+35)		12,210	13,785	15,340

Data provided by Chief Moore

Extrapolated or assumed data by consultant to verify

Values included to get formulas to work to be reviewed

and updated by County and District staff

The cost of this development will be less per square foot than construction at 9th Street as it would allow a reduced aesthetic design and would benefit from economies of scale as an addition to an existing vehicle maintenance facility. We have assumed a 15% savings in the cost per square foot for a building developed at Longley Lane.

Overall savings by developing at Longley Lane will include the life-cycle cost avoidance of \$2,400,000 for 1.5 positions that can be reduced by sharing county maintenance staff.

Both locations will require a similar complement of specialized equipment for vehicle exhaust, fluids distribution, 5-ton overhead cranes over both halves of each maintenance bay, and portable hoists. We have allocated \$800,000 for these systems.

The recommended Fire District Support Space Development Program is the construction of three separate components added to the three existing buildings at Longley Lane. An alternative to consider would be to combine the Logistics space with the Vehicle Maintenance expansion and to release the existing 2,000 sf storage building to the County to repurpose if there is a need for it by another county function.

In this option the five (5) bay, 8,000 sf maintenance shop would be expanded by two (2) 20'x80' bays configured to be converted to vehicle maintenance bays if needed after 2038 but initially used to provide 3,200 sf of high-bay storage for Logistics. This would increase the cost by approximately \$400,000 and would leave the existing 2,000 sf storage building available to others.

The option to also consolidate the county vehicle maintenance parts crib with the 1,000 sf required to accommodate the Fire District and develop it adjacent to the expanded vehicle service bay was discussed. The current parts crib is well located between the county light and heavy vehicle maintenance shops. If relocated and expanded to 5,000 sf it would further increase the development cost by \$1,875,000. This further expansion would add the equivalent of three (3) 20'x80' bays for a total of 4,800 sf and, with the 3,200 sf Logistics expansion extend the addition by 7,000 sf and a total of 200 feet to the west. This would then begin to restrict fleet and service vehicle flow from the yard entrance on the south to the north. This larger addition would be ten (10) 20'x80' bays and totals 16,000 sf. The construction cost would be between \$10 million and \$12 million.

Design, soft costs, fees, permits, and special studies will add a 25% allowance to the costs. The cost estimate in 2018 values is:

1.	Construction, 11,000 sf	\$3,750,000
2.	Special Equipment & Systems	\$800,000
3.	Sub-total (#1+#2)	\$4,550,000
4.	Soft Costs@ 25% x #3	\$1,138,000
5.	Total Cost (2018 Values)	\$5,688,000

The Fire District reports currently paying \$135,000 per year for rent that could offset a portion of the cost of developing the facilities at Longley Lane. The annual cost of a \$6,000,000 construction project, if financed at 4% tax-exempt interest over 30 years, would be

approximately \$350,000 per year.

A CIP requirement for \$6,000,000 would be required. If it takes four years to implement this project with construction in 2021, the inflated cost could be as much as \$7,000,000.

Alternative Consolidated Maintenance Building at Longley Lane

The recommended Fire District Support Space Development Program is the construction of three separate components added to the three existing buildings at Longley Lane. An alternative to consider would be to combine the Logistics space with the Vehicle Maintenance expansion and to release the existing 2,000 sf storage building to the County to repurpose if there is a need for it by another county function.

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Support Space Design Criteria

Vehicle Maintenance will require two projects to be constructed. The maintenance bays will include the following features:

- Two (2), 5-ton overhead mobile cranes;
- Central exhaust system;
- 14" wide by 16' high overhead doors on both ends of the drive-through bays;
- One (1) vehicle automatic wash rack; and
- Oil separation drainage system.

The parts storage area will require a 1,000-sf addition on the rear of the current parts building. It requires only 8-foot high storage as the current space has adequate high-bay storage area for larger items.

Logistics Storage will require a 2,000 sf addition to an existing 2,000 sf metal storage building. It will require:

- 12' wide by 12' high overhead door;
- Structure that allows storage on 16-foot high racks that can store items (pallets) to a 20-foot height; and
- Heat to a nominal 50° F as the space is generally not occupied by staff.

Exhibit 12

Fire District Vehicle Maintenance Requirements – 2038

Space/Cost Component	9th Street	Longley Lane
1. Vehicle Maintenance Bays – Light (20' x 80') (3)	2	1
2. Vehicle Maintenance Bays – Heavy (20' x 80')	4	3
3. Wash Bay	1	1
4. Tire Change Bay (5)	1	0
5. Total Equivalent 20' x 80' Bays	7	5
6. Maintenance Area	11,200	8,000
7. Office, Lockers, Files, Support	800	0
8. Parts Crib (Current 1,800 sf) (1)	3,000	1,000
9. Total Vehicle Maintenance	15,000	9,000
10. Logistics Storage (Current 3,000 sf) (2)	3,000	2,000
11. Total Space Required (#9+#10)	18,000	11,000
12. Construction Cost/sf – Maintenance	\$400	\$350
13. Construction Cost/sf – Logistics Storage	\$300	\$275
14. Construction Cost	\$6,900,000	\$3,750,000
15. Total Staff Required (4)	5	3.5
16. 20 Year Staff Cost for 1.5 Staff@\$80,000/yr	\$2,400,000	-----
17. Total Life-Cycle Cost	\$9,300,000	\$3,750,000

1. Current County Vehicle Parts Crib is underutilized and many parts and lubricants are common and space can be shared. Additional 1,000 sf added to existing is proposed.
2. Addition to current, mostly vacant, 2,000 sf storage shed proposed.
3. Surplus capacity available in current Light Vehicle Maintenance Garage.
4. Share Light Vehicle Servicing, Parts, Technician, and 1 Mechanic.
5. Share tire change bay with County Vehicle Maintenance.

Exhibit 13. Fire District Operations Development at Longley Lane



2. Utility Services Division of Customer Services

The Utility Services component of Customer Services provides sanitary sewer and storm water maintenance to a service area that extends in county area bordered by Cold Springs, Verdi, Wadsworth, and Mount Rose from the South Truckee Meadows Plant and Water Reclamation Facility. The unit dispatches vehicles throughout the county daily from the location at the Reclamation Facility. As Washoe County continues to develop to the north, vehicle distribution patterns and driving distances will be reduced if the unit relocates closer to the intersection of I-80 and US 395 (I-580). The cost of services can be reduced and more maintenance calls can be accommodated with the current vehicle fleet with the proposed relocation to 9th Street.

The department would like to relocate the Utility Supervisor (one office or workstation), 4, increasing to 5, utility workers requiring hoteling stations, a small supply complement, and indoor, heated parking for three large and two standard vehicles to 9th Street.

Field technicians require a check-in (hoteling) station in the morning and changing/shower/restroom area. This is provided in the heated garage area.

Total space requirements are:

● Workstation in office area on A-2.....	120 sf
● Hoteling stations, 2 @ 26 sf.....	72 sf
● Internal circulation (40%).....	77 sf
● Total Office Area	269 sf
● Parking for 3 large vehicles, 14' x 45'.....	2,814 sf
● Parking for 2 standard vehicles, 14' x 22'.....	616 sf
● Showers and restrooms.....	100 sf
● Storage.....	208 sf
● Total Heated Garage Area	3,738 sf

The garage configuration is 67 feet by four (4) 14' wide bays for a total of 3,738 sf and is depicted on Exhibit P.

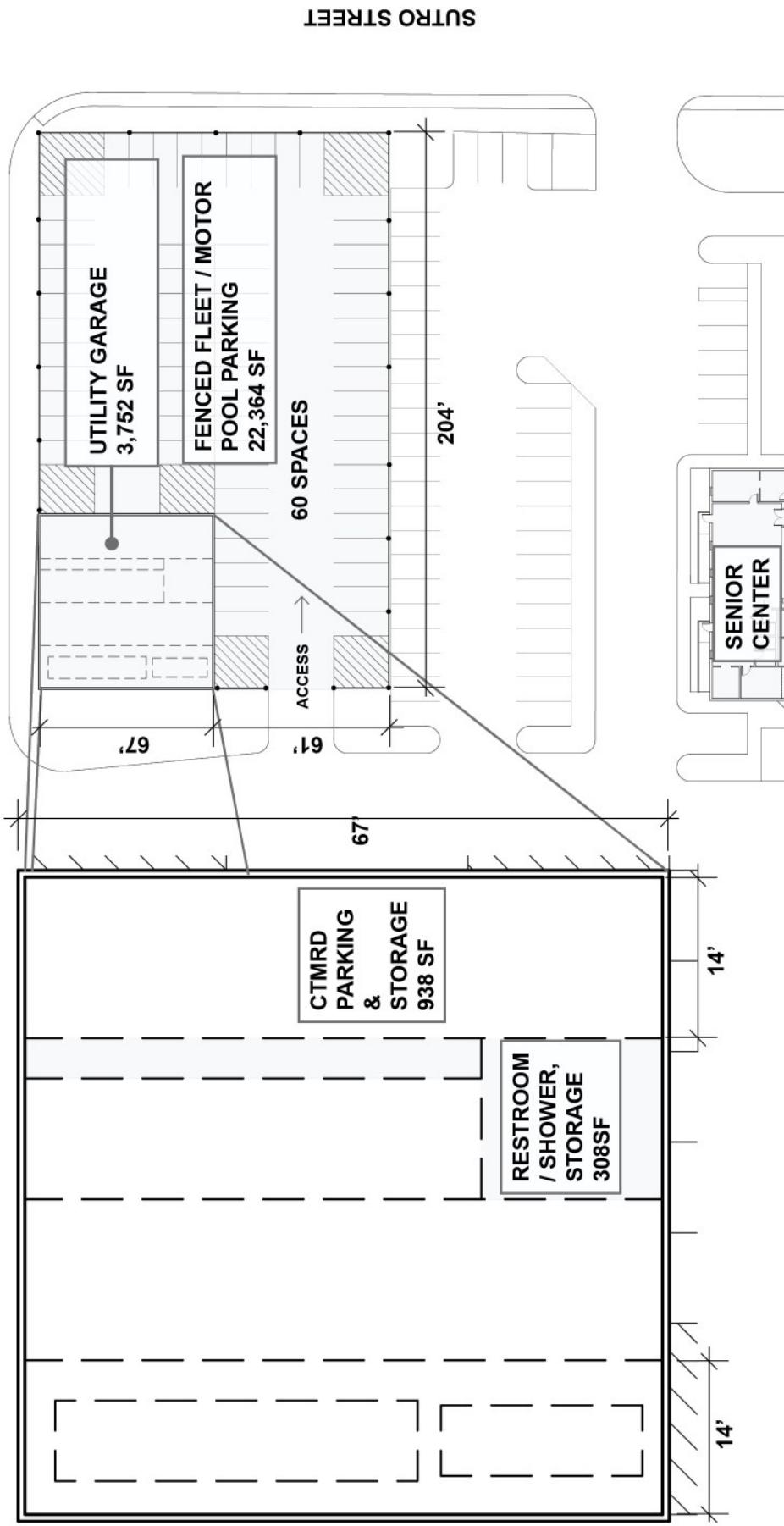
The addition of 269 sf to the Customer Services office area on A-2 can be accommodated with the remodeling of the Customer Services suite as currently proposed and with conversion of a number of enclosed interior offices to workstations and with the introduction of collaborative workspace in the Engineering Division area.

3. CTMRD Division of Customer Services

CTMRD currently occupies 1,960 sf on the first floor of Building C with a 586 sf laboratory and 1,380 sf of workstations. Customer Services management would prefer to have the office component located with the balance of Customer Services – Engineering staff on the second floor of Building A.

The laboratory receives material from service vehicles and is well served in the current location.

Exhibit 14. Proposed Utility & CTMRD Heated Garage



Three vehicles require heated parking to protect equipment and collected water samples. CTMRD has a 200 sf storage container that can be accommodated in the heated garage with the two vehicles.

The vehicles can be stacked in one (1) drive-through lane that is 14-feet wide with a 12-foot wide door at each end. The storage can be on the side of the garage. A total of 938 sf is provided (14' x 67"). Added to the 2,814 sf Utility garage, a heated parking building of 3,752 sf is included in the CIP list.

4. Training Center

Human Resources and Technology have identified a shortage of adequately sized and equipped testing and training facilities. Ideally the County would have a central resource to accommodate up to 40 staff, each with a computer interface for training and testing in spaces equipped with full audio visual and large monitors.

Additionally, departments expressed a shortage of large conference rooms often resulted in scheduling delays.

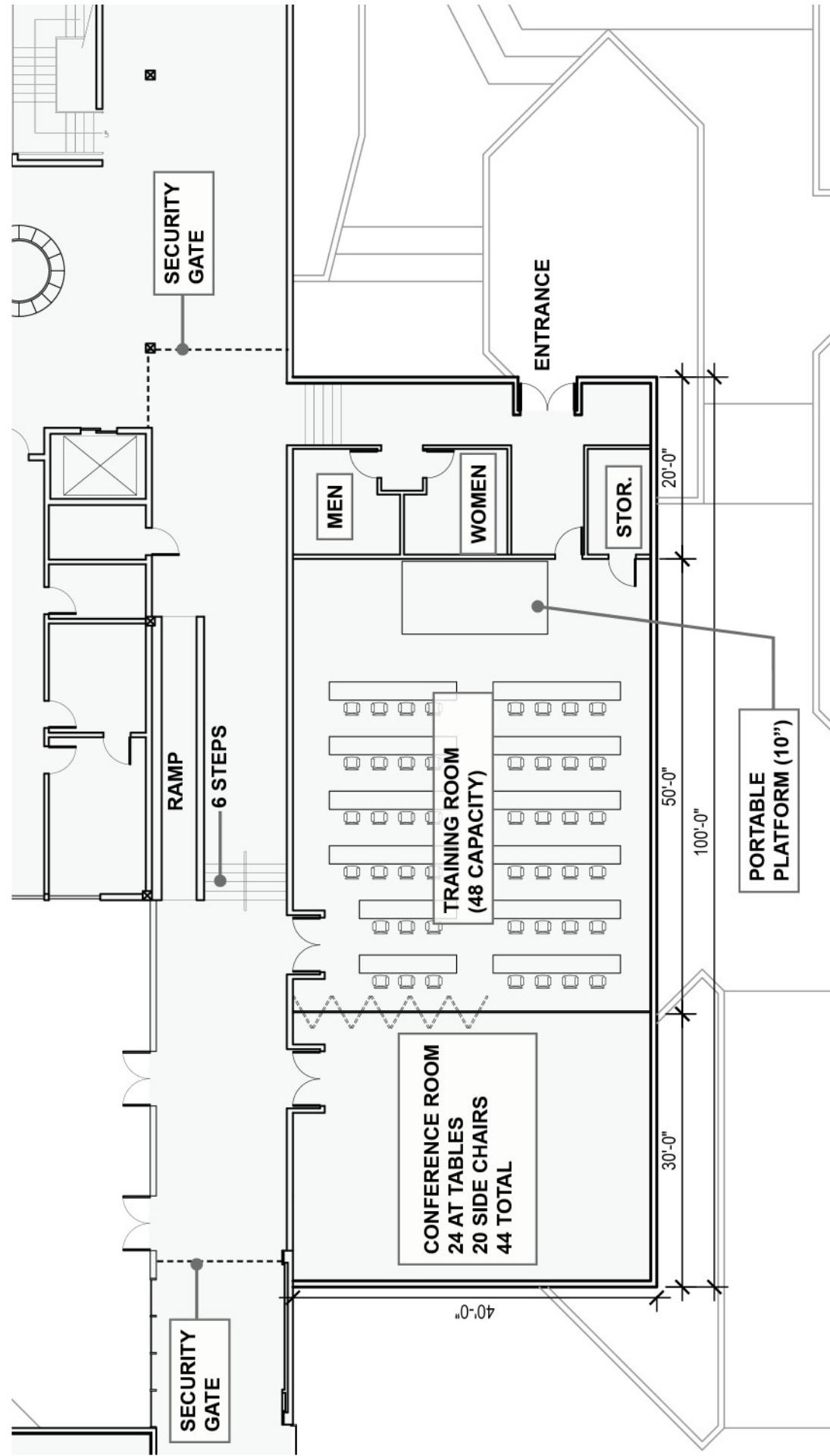
A 1,200-sf conference room to accommodate 24 people at flexible table configurations and an additional 20 attendees in side chairs would be adjacent to the training room and separated with an acoustical sound wall to allow the two spaces to be combined to provide a 3,200 sf flat floor Hearing Room that could seat up to 200 attendees.

The Training Center would be available for evening and weekend events and be self-contained with its own HVAC, security, and utility systems to allow use without allowing attendees to enter into the county offices or circulation between buildings. An entrance to a waiting/reception area from the current landscaped courtyard and from the complex entrance from the north parking area between Buildings B and C could be provided. Restrooms adequate to support 200 attendees would be included in the 4,000 sf Training Center.

Adequate power and data would be available for 40 computer training stations operating on WiFi and full audio visual and large, wall-mounted monitors would be provided to support all table configurations.

The Training Center totals 4,000 sf and is depicted on Exhibit 15.

Exhibit 15. Proposed Training/Hearing Room Configuration



5. Wellness Facility

A number of staff inquired about the feasibility of providing a wellness facility that would include exercise equipment and a yoga studio along with restrooms, showers, and day lockers. The space program would include:

● 10 exercise stations @ 80 sf.....	800 sf
● Yoga studio for 12 @ 50 sf.....	600 sf
● Men's restroom with 2 showers and 12 lockers.....	300 sf
● Women's restroom with 2 showers and 12 lockers.....	300 sf
● Total Wellness Facility	2,000 sf

Potential locations for a 2,000-sf Wellness facility with direct access from the site to allow evening and weekend utilization without compromising building security includes available space in the Senior Center and the space currently occupied by CTMRD offices on the first floor of Building C.

If located in the Senior Center, the Wellness Facility could be available to senior citizens during the day and to county staff before and after work and potentially on the weekends. The space could be secured from the balance of the Senior Center program and office space. Restrooms and utilities are currently available in the 2,600 sf space currently designated as the Daybreak Program area which is scheduled to relocate off-site to space provided by the State.

X. Parking Requirements

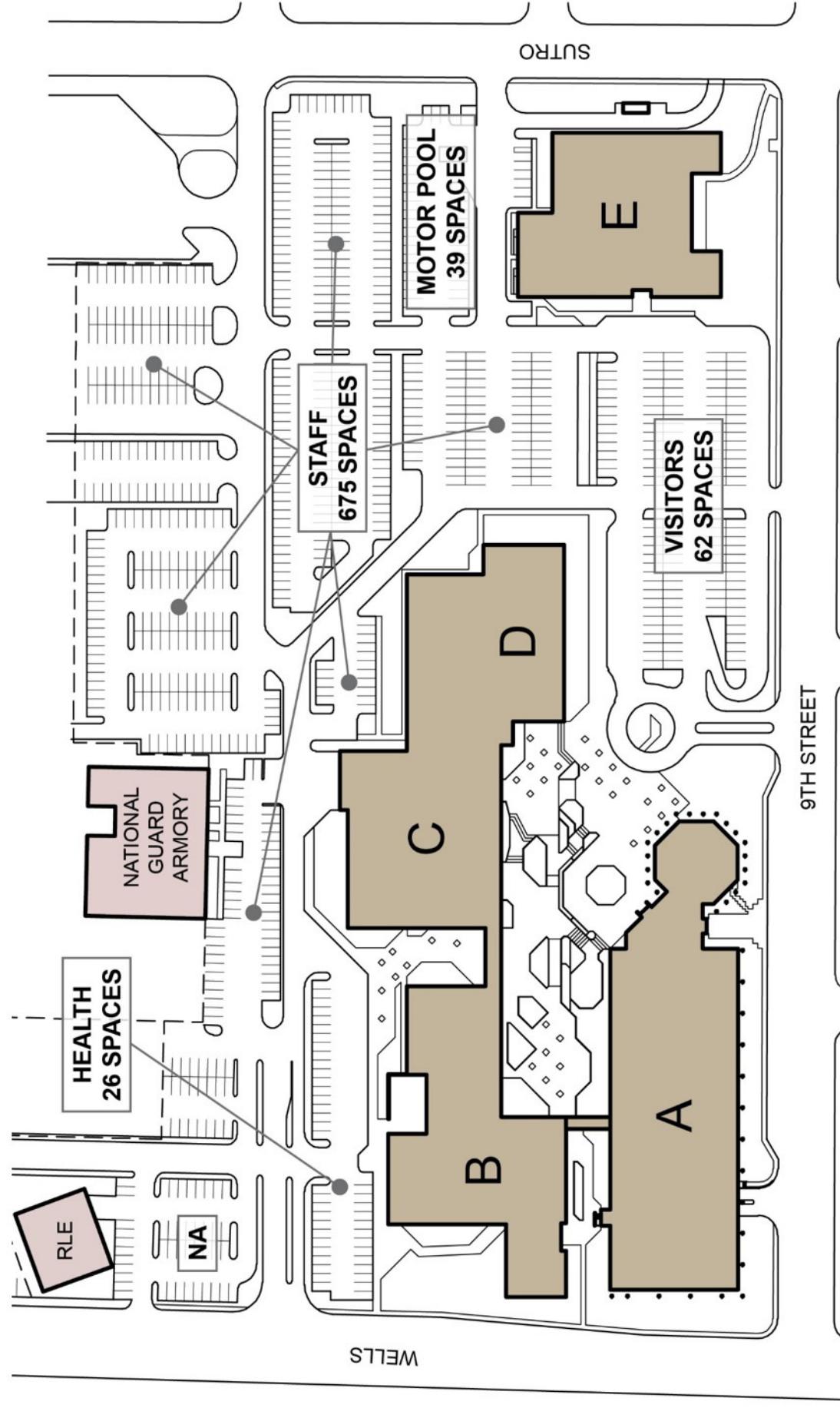
A current inventory of parking spaces at the 9th Street Complex is presented on Exhibit 16. It identifies 802 available parking spaces for county staff and visitors. Excluding spaces marked for visitors to the county buildings (62 spaces), a lot dedicated to the Health District entrance for visitors (26 spaces), and the 39 motor pool spaces, 675 spaces are available for the current 522 staff.

Prior to the recession starting in 2010, 9th Street accommodated a maximum of 750 staff in 2007. In 20188 we have identified the current occupancy to be 522 staff. The projected staff level in 2038 is 713 staff and well within the historic occupancy levels.

If the projection of 713 staff in 2038 is realized, the staff parking accommodation would be 94.7% or one parking space to accommodate 94.7% of the maximum staff level. CDS does not believe it will be necessary to provide any adjustment to the parking area to support forecast requirements through the master plan time frame.

During the study CDS inventoried available parking spaces at 9th Street on four occasions between 9:30 a.m. and 3:00 p.m. and found there was always between 140 and 200 vacant spaces. They were mainly located to the north and east parking areas near the rodeo grounds. Our conclusion was there is currently no parking space shortage and the addition of up to 170 staff over the next twenty years should not require development of additional parking. If other functions are relocated to 9th Street and additional new construction footprint consumes existing parking spaces, then consideration may be required to develop a multi-level parking structure on the northeast corner of the site with access from Sutro Street.

Exhibit 16 - Parking Allocations



XI. Facility Development Options

A number of minor interior remodeling projects will be required to modify existing spaces to support department staff increases and thus avoid the construction of additional space. These projects are depicted in Exhibits 17 through 24 which identify open space to be rearranged with minimum partition adjustments shown in “yellow” and more significant remodeling with partition changes in “blue”.

Exhibit 17- County Clerk, Registrar of Voters, and Recorder space adjustments. The Recorder area remodel of 760 sf will accommodate the relocation of Vital Statistics from B-1.

Exhibit 18 – The space highlighted in “yellow” in the Planning Unit of Customer Services can be realigned with 70 sf workstations to accommodate 5 additional staff than currently planned in the proposed remodeling. The space highlighted in “blue” in the Engineering Unit requires conversion from offices to workstations to accommodate 6 additional staff and to provide collaboration space. Both changes will help reduce the Customer Services Department space shortage to under 2,000 sf.

The development of a Communications Unit in the County Manager’s Office will allow the space highlighted in “blue” to be remodeled and converted to a higher degree of open space to accommodate staff increases and reduce the department space shortage to under 1,000 sf.

Exhibit 19 – The Reprographics area highlighted in “green” will be converted from “industrial” space to primarily open office space. Concurrent with this remodeling and the State Leasing 6,770 sf in space recently vacated by Adult Services, the Central Conference Room will be remodeled to provide a more technological capability in 1,100 sf.

The balance of the space, 2,340 sf, will be remodeled for flexible space to provide a hoteling space to support interim occupancy of staff from departments as their space is being remodeled.

Exhibit 20 – Although long term staff levels can be accommodated in existing space with two or even three workstations in the larger offices and conversion of the current small conference/training room to open space, the available server room is significantly larger than needed as technology and cloud storage is implemented. A total of 3,200 sf can be remodeled to provide a more functional “office of the future”, collaborative environment.

Exhibit 21 – The Treasurer and Assessor space has the opportunity to reconfigure workstations in the “yellow” highlighted area and to convert the partitioned “blue” area to open workstations to accommodate future staff increases.

Exhibit 22 – Space on D-2 can be reallocated between the Comptroller and Fire District suite to accommodate future staff with the reduction in Comptroller records storage, relocation of the shared break room, and transfer of office space from the Comptroller to the Fire District.

Exhibit 23 – With the relocation of the Daybreak Program and conversion of the kitchen to only warm and serve food prepared off-site, the current space and office suite can be remodeled to consolidate Senior Services offices and make up to 4,000 sf available for a Wellness facility and/or Senior Services program space expansion.

Exhibit 24 – When new space is constructed in the courtyard area about 3,200 sf on B-1 can be remodeled to support the expansion of Clinical Services into space currently occupied by Vital Statistics and the WIC program. Adjacent space accommodating nurse workstations, support offices, and immunization areas can be remodeled to increase the overall capacity of the entire Clinic area.

Two remodeling projects cannot be initiated until new construction adds space and some spaces relocate to it. They are depicted in Exhibits 25 and 26:

Exhibit 25 – When the Human Resources Department relocates and their suite is available, it can be partially remodeled to provide space for the following components.

- The 600 sf conference room now located on public circulation (“purple”) remains;
- The 1,000 sf training room is linked through the file room and an office to connect directly to the central public corridor;
- Approximately 1,400 sf directly across the public circulation from the County Manager’s Office is remodeled to accommodate the Budget Unit, Security, and Internal Audit; and
- Approximately 2,400 sf is available to accommodation functions that cannot be accommodated in the current Customer Services space. This could include Capital Projects, Finance, and/or the large conference room.

Exhibit 26 – When space is provided to accommodate about 6,000 sf of District Health expansion, the WIC Clinic (“blue” area) and the Vital Statistics space (“yellow” area) will be available to support expansion of adjacent clinic functions to provide additional examination rooms and nurse workstations.

The Health District requires between 6,000 sf and 8,000 sf additional square feet to support future requirements. The space needs to be contiguous to the current reception and clerical spaces on the south side of B-1 and B-2. CDS explored three locations to provide the space as presented in the following exhibits:

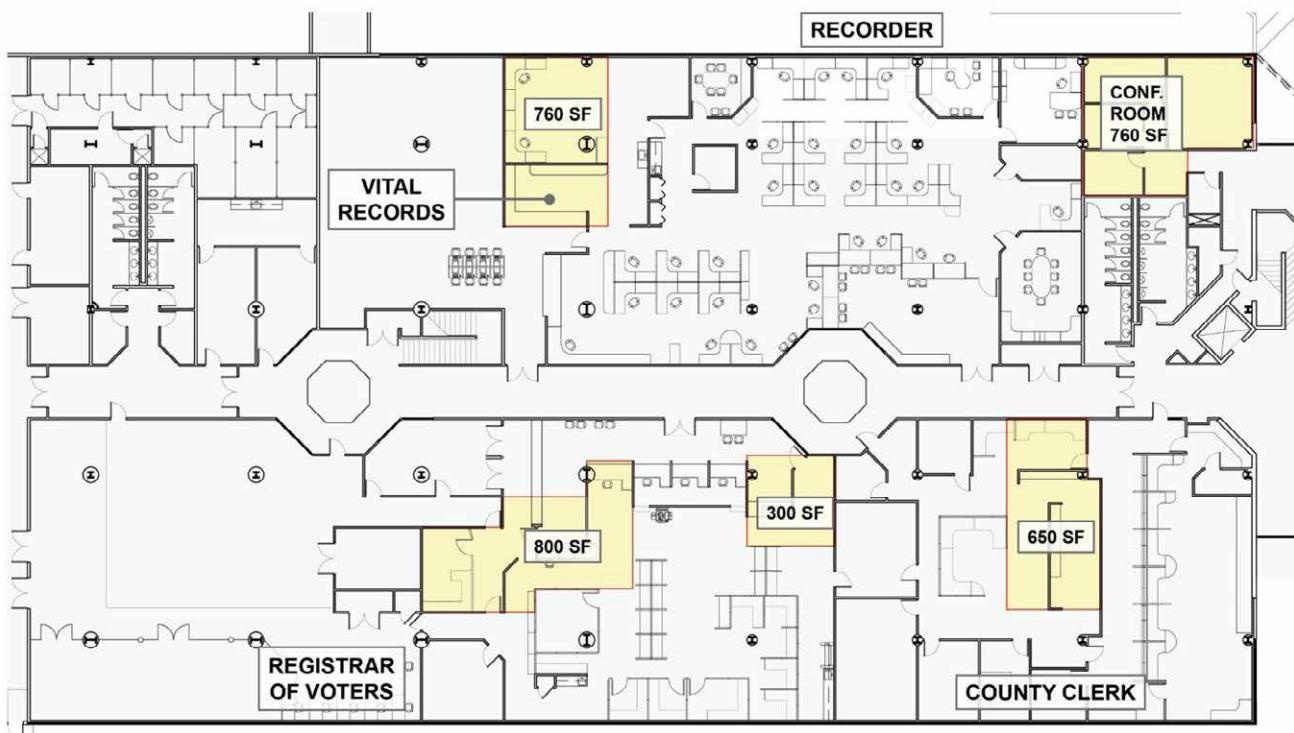
Exhibit 27 – 6,000 sf can be provided with a two-level building with 3,000 sf on each level between Buildings A and B or east of Building B in the courtyard. These are separate options.

Exhibit 28 – Space could be constructed to the north of the Health District Conference Center to accommodate Clinic Services expansion. Some of the current Conference Center could be repurposed for offices if a Central Training Center was developed for large assembly uses. The expansion could provide up to 3,000 sf on each of two floors and be connected on the second floor to the second floor of Building B.

Exhibit 29 – One new building could provide space to accommodate the expansion of the Health District, the relocation of Human Resources, and the development of a Training Center. The one-level building would be limited to approximately 12,000 sf.

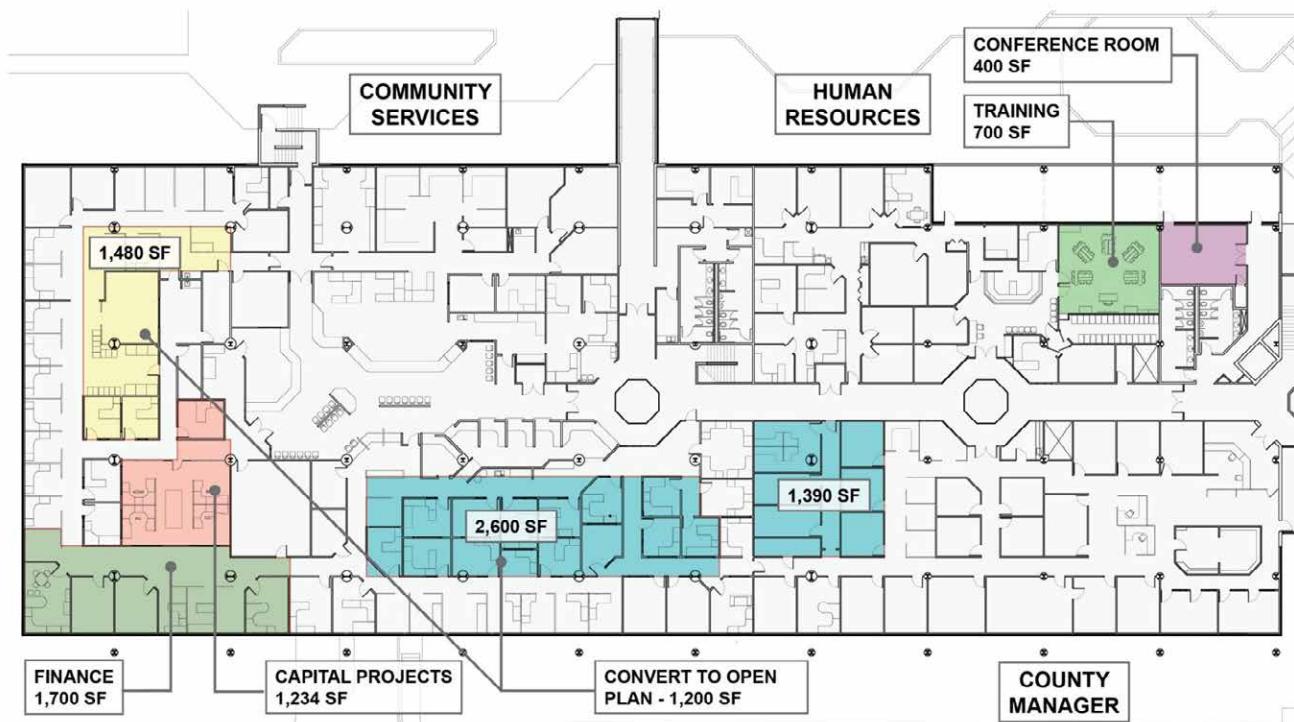
Exhibit 30 – If it is desired to construct one new facility to provide all space required to support 2038 space needs, a two-level building of up to 18,000 sf would be required. It would capitalize on being adjacent to public circulation on the north side of the courtyard and being connected to the second floor of Building B. This concept is detailed in area blockouts for Floor 1 in Exhibit 31 and for Floor 2 in Exhibit 32.

Exhibit 17. Building A-1



Minor remodeling of areas to accommodate staff increases for County Clerk, Registrar of Voters and Recorder. Recorder accommodates relocation of Vital Statistics from Health District B-1.

Exhibit 18. Building A-2



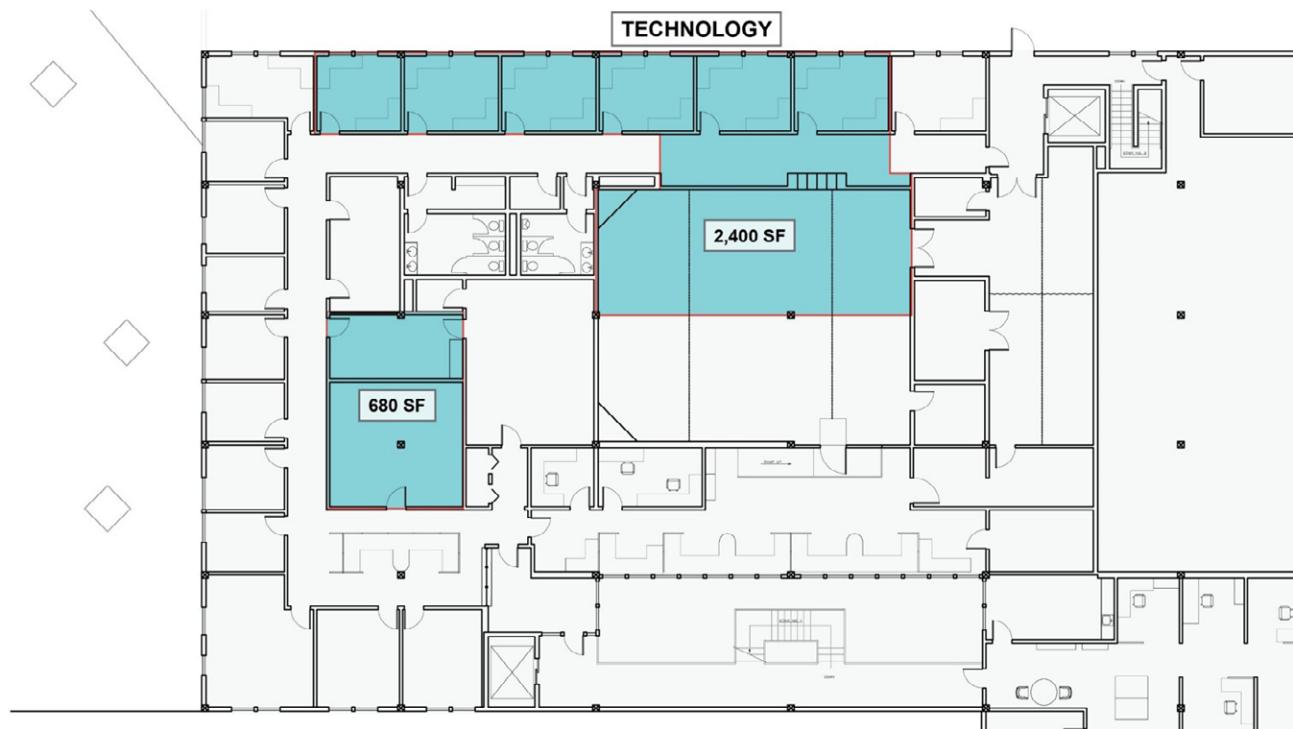
Relocation of HR and Training Room accommodates expansion of County Manager and Community Services. Space utilization is improved in 1,400- and 2,600-sf Community Services area.

Exhibit 19. Building C-1



Reprographics area remodeled for Communications Unit and Central Conference Center reconfigured to provide 1,150 sf state-of-the-art technology meeting room and hotel suite for remodeling staging area. CTMRD offices to relocate to A-2.

Exhibit 20. Building C-2



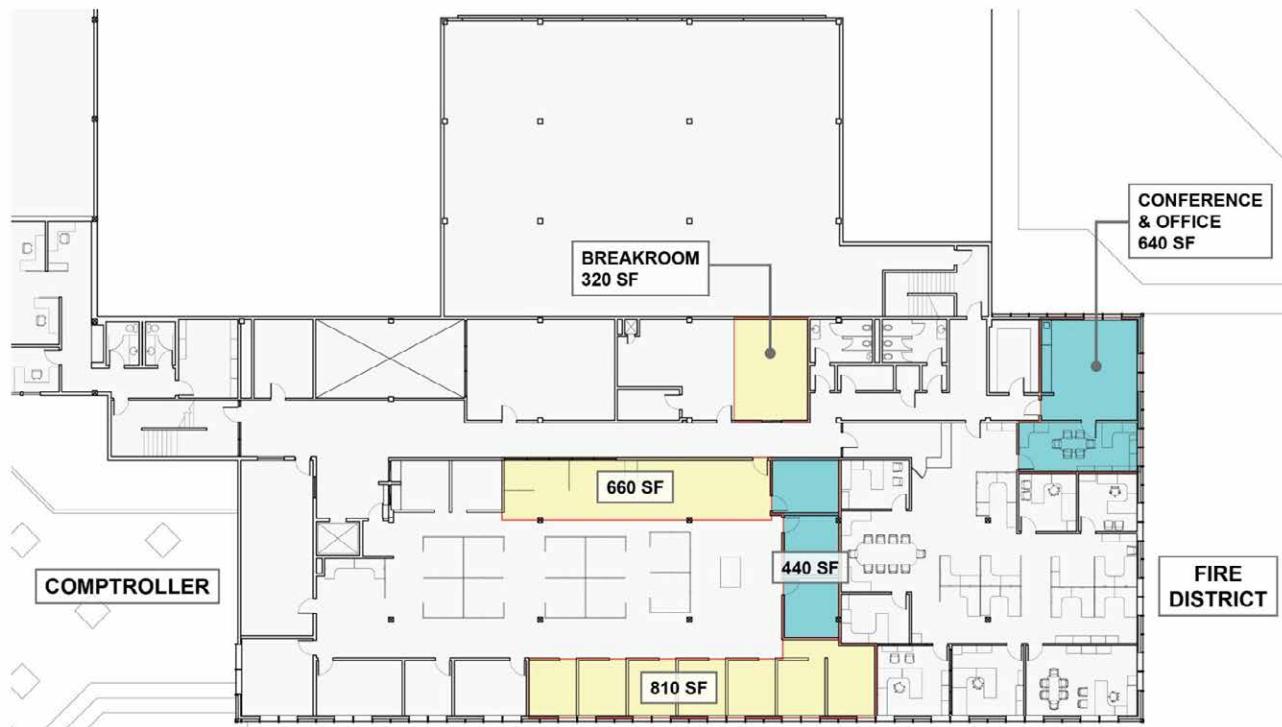
Technology server room remodeled for offices, conference room converted to offices and offices converted to open area workstations.

Exhibit 21. Building D-1



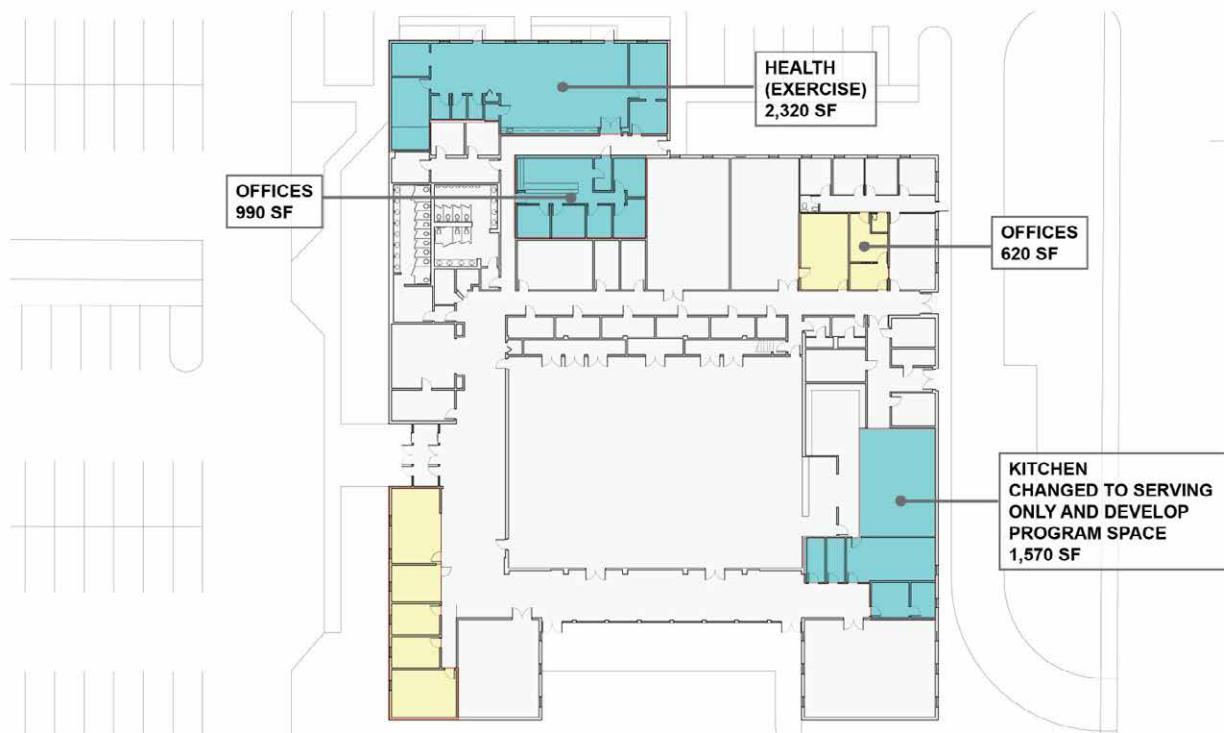
Current Treasurer and Assessor space remodeled to convert offices to workstations to accommodate additional staff.

Exhibit 22. Building D-2



Shared break room and Comptroller records remodeled to accommodate Fire District expansion and Comptroller space utilization improvements.

Exhibit 23. Senior Center Space Remodeling



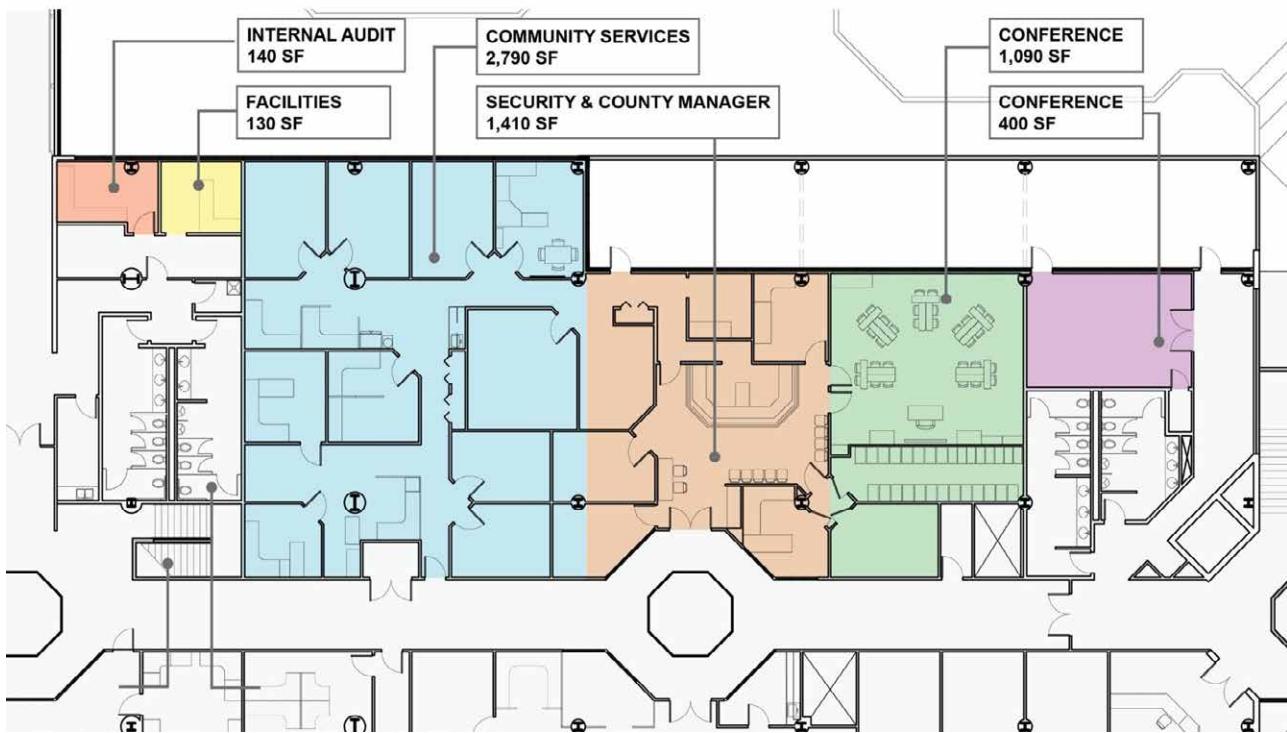
Vacated 2,300 sf Daybreak area converted to Wellness Facility, Kitchen remodeled for Senior Services program space, and offices consolidated in existing space.

Exhibit 24. Remodel Health on B-1



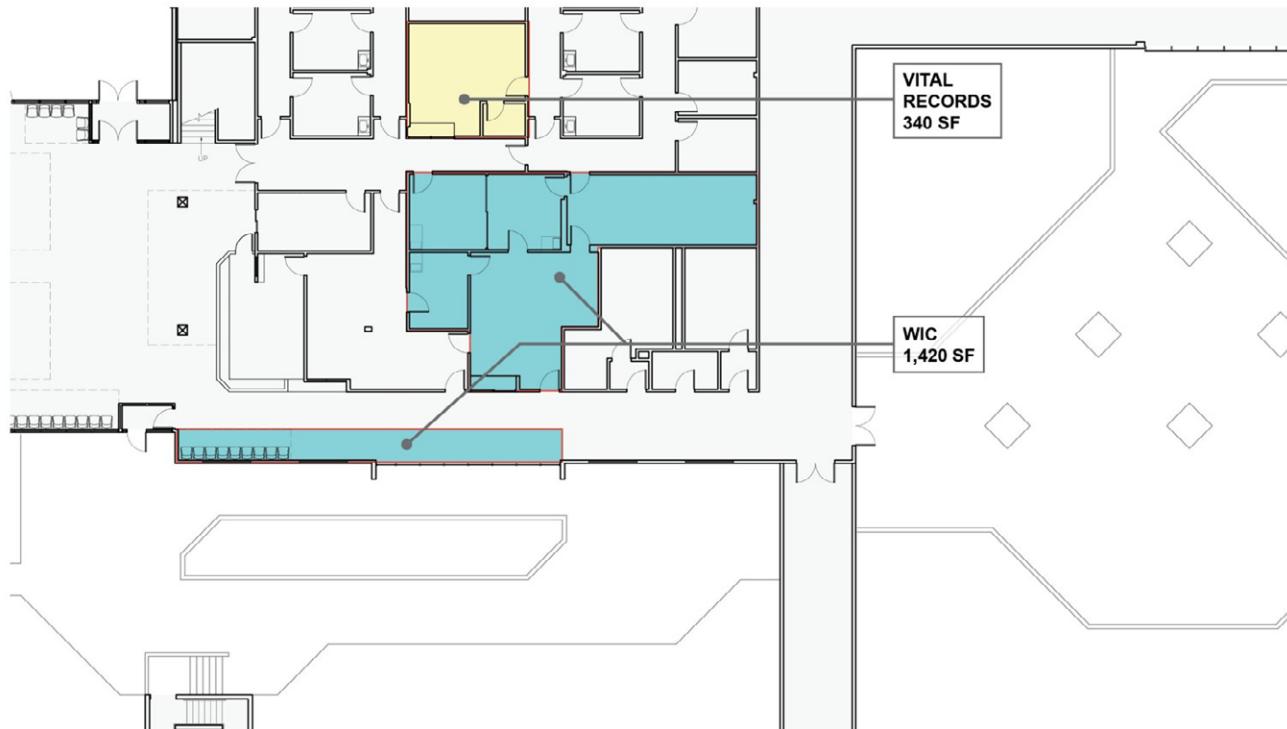
After development of additional space for Health District in Courtyard, the 3,120 sf of clinic space and WIC is remodeled to accommodate clinic expansion.

Exhibit 25. Building A-2 - Human Resources



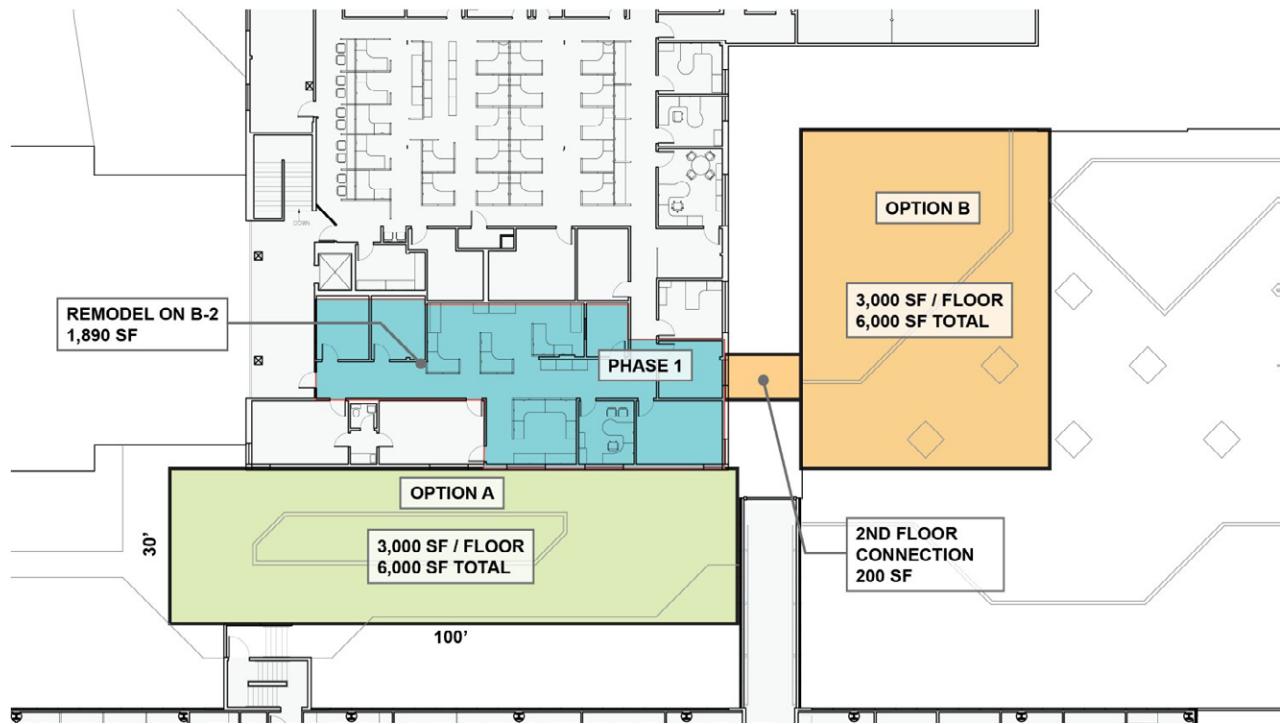
After construction of 18,000-sf Courtyard space and relocation of HR and Training, the space is available to support expansion of County Manager and Community Services as needed.

Exhibit 26. Building B-1



Initial relocation of Vital Records and future relocation of WIC allows expansion of Health Clinic services.

Exhibit 27. Health Expansion Options A & B



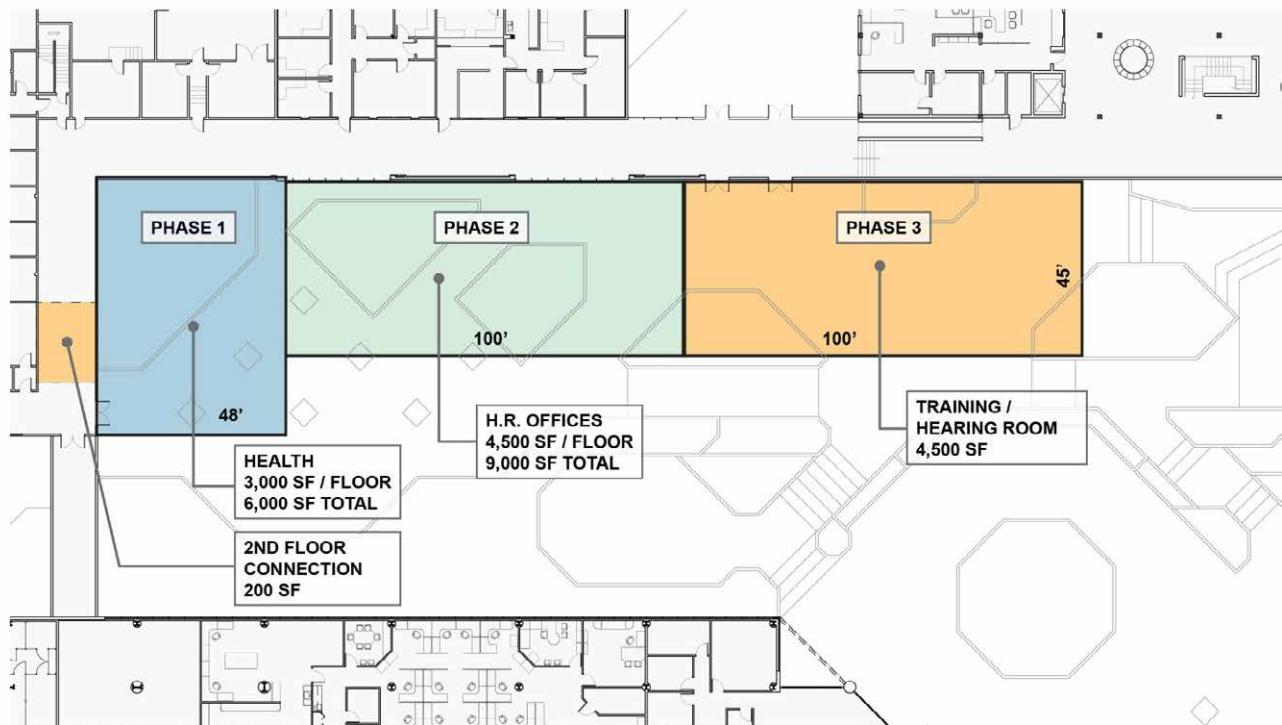
Two options to develop two-level Health District space contiguous to existing B-1 and B-2.

Exhibit 28. Health Expansion Option C



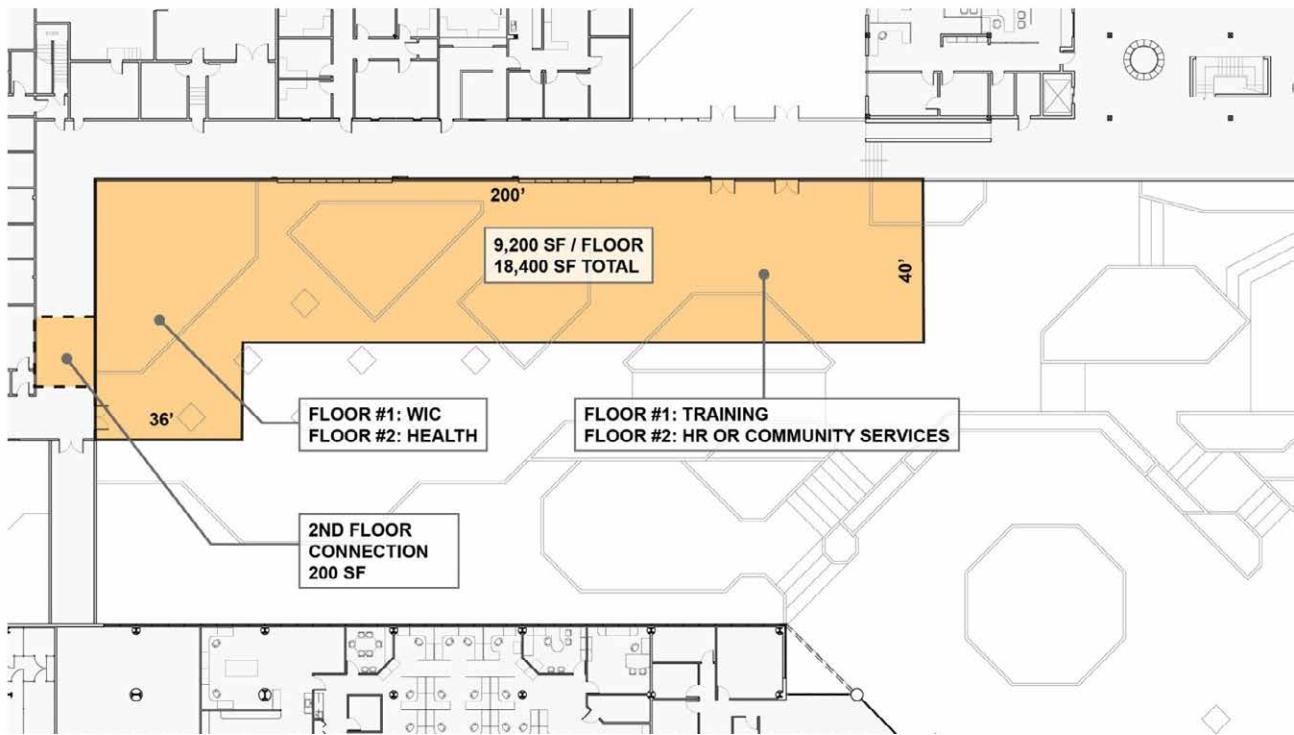
District Health space could be added on two levels adjacent to the conference center and connected to Level B-2.

Exhibit 29. Courtyard Expansion Option



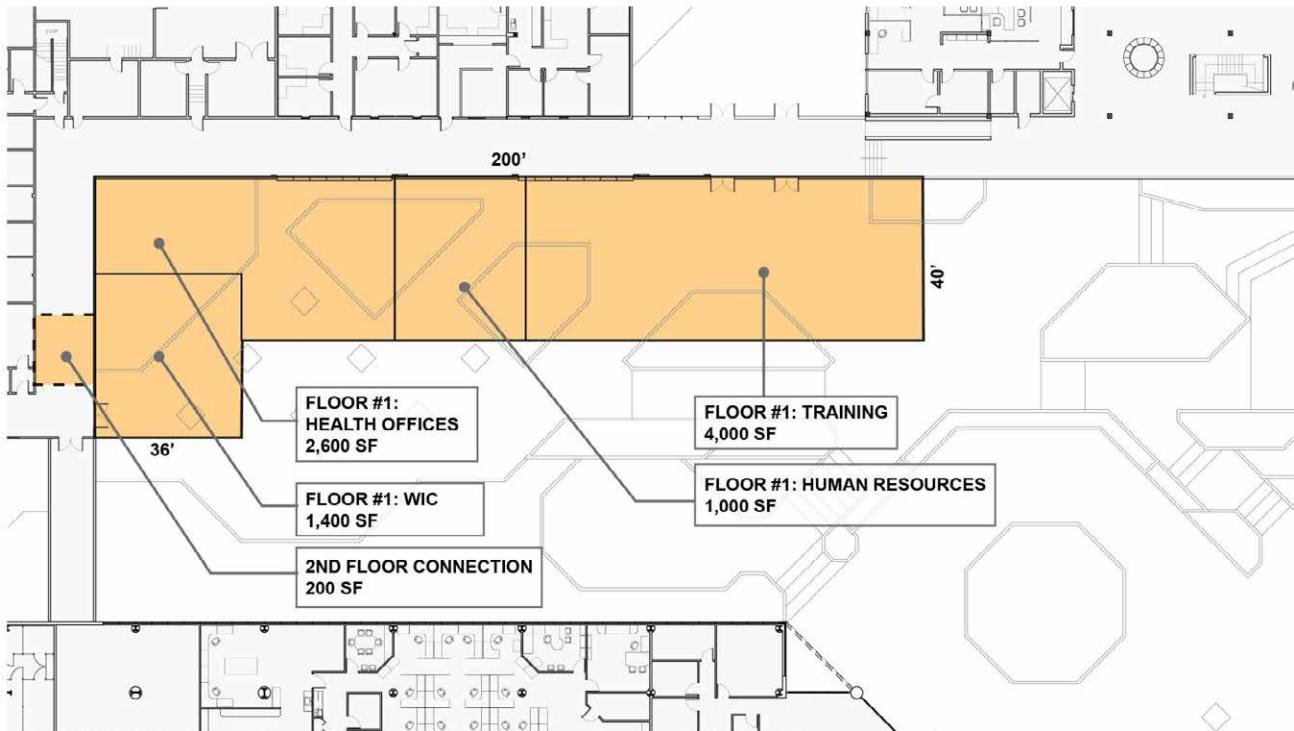
One- and two-level courtyard expansion of 19,700 sf developed in two or three phases.

Exhibit 30. Courtyard Development – Consolidated Expansion



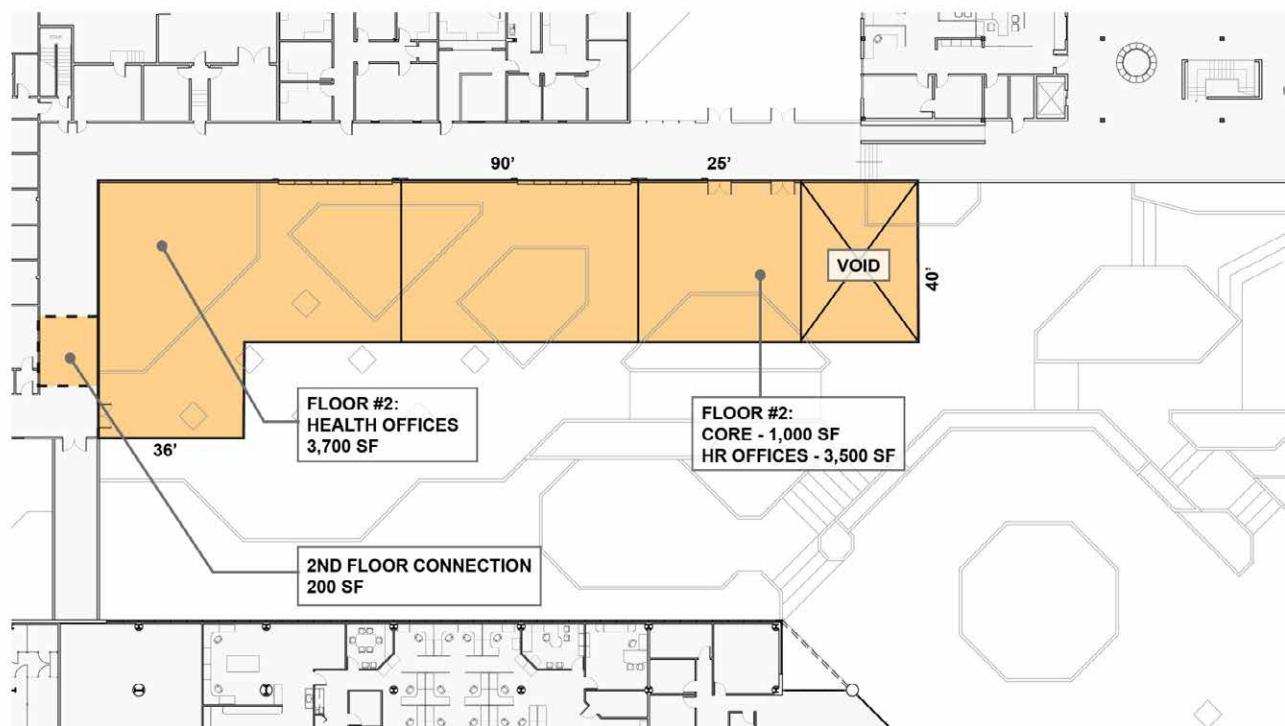
One-phase courtyard expansion in two-level building.

Exhibit 31. Courtyard Development – Consolidated Expansion Floor 1



Detail of recommended expansion of 18,000 sf for Floor #1.

Exhibit 32. Courtyard Development – Consolidated Expansion Floor 2



Detail of recommended expansion of 18,000 sf for Floor #2.

Exhibit 33.**Recommended Capital Improvement Projects Cost Estimate**

12/12/2018

1.	Minor Remodeling	10,580	\$70	\$740,600
	a. Assessor	(3,000)		
	b. Voters	(620)		
	c. Recorders area to add Vital Statistics	(760)		
	d. Registrar of Voters	(620)		
	e. County Clerk	(400)		
	f. Treasurer	(1,800)		
2.	Major Remodeling			
	a. Technology	3,080	\$120	\$369,600
	b. Comptroller/Fire District	2,870	\$100	\$287,000
	c. Senior Services Offices	3,200	\$120	\$384,000
3.	Wellness Center in Service Center	2,300	\$180	\$414,000
4	Staging Area, Conference Center, re	7,175	\$80	\$574,000
5	Communications tenant improveme	3,680	\$60	\$220,800
6	State Offices	3,600	By State	\$0
7	Fire District Vehicle Maintenance &		Separate Fund	\$0
8	Courtyard Consolidated Building	18,000	\$550	\$9,900,000
9	Related Interior Remodeling			
	a. Human Resources Suite	5,100	\$70	\$357,000
	b. Community Services & Collaborat	4,000	\$100	\$400,000
	c. Health District B-1 remodel	3,200	\$130	\$416,000
	d. Health District B-2 remodel	2,100	\$100	\$210,000
10	Furniture for 130 staff & 50 conversions			\$900,000
11	Utility and CTRMD Garage	3,752	\$200	\$750,400
12	Sub-Total Costs			\$15,923,400
13	Soft Costs	30%		\$4,777,020
14	Total Costs in 2018			\$20,700,420
15	County Contingency	20%		\$4,140,084
16	Inflation Allowance	22.5%		\$4,647,244
17	TOTAL FUTURE CAPITAL IMPROVEMENT PROGRAM			\$29,487,748

XII. Recommended Capital Improvement Projects

The capital improvements projects recommended to complete the 9th Street Facility Master Plan are presented on Exhibit 33. The eleven (11) projects represent construction of only 21,752 gross square feet of additional space at 9th Street which is less than 10% of the current inventory to support a 50% county population increase and a forecast 25% increase in staff.

To adjust the space that is available by components relocated to new construction, approximately 44,345 net square feet of existing office space will then be remodeled over the next twenty years. Costs for furniture (Line #10) will be added to specific remodeling projects as needed.

A county-controlled contingency of 20% is added on Line #15 to account for unknowns and provide flexibility in scheduling the projects.

An inflation allowance that averages a cumulative 22% over the next twenty years of implementation must be added to each project for the year of implementation in accordance with the escalation factors provided in Section XIII.

Exhibit 34
Washoe County 9th Street Capital Improvement Program
Cost Estimate & Phasing Schedule

Inflation Rate 3.0%
 11/8/2018

No.	CIP Component	Area	2018 Unit Cost	Soft Costs	2018 Project Cost	2020 - 2024	2025 - 2029	2030 - 2034	2035 - 2038	Implementation Sequence		I
										E	F	
1	Communications, Staging Area, Conference Center	7,175	\$80	30%	\$746,200	\$858,130						\$858,130
2	Technology space conversion	3,080	\$120	30%	\$480,480		\$624,624					\$624,624
3	Comptroller & Fire District remodeling	2,870	\$100	30%	\$373,100	\$429,065						\$429,065
4	Communications offices to Reprographics area	3,680	\$60	30%	\$287,040	\$330,096						\$330,096
5	Consolidate Courtyard Expansion	18,000	\$550	30%	\$12,870,000	\$14,800,500						\$14,800,500
6	Remodel Health on B-1	3,200	\$130	30%	\$540,800	\$621,920						\$621,920
7	Fire District Vehicle Maintenance and Logistics				\$0	\$0						\$0
8	Remodel Health on B-2	2,100	\$100	30%	\$273,000		\$354,900					\$354,900
9	Community Services Open Plan Development	4,000	\$100	30%	\$520,000		\$676,000					\$676,000
10	Remodel H.R. space for C.S. and Manager	5,100	\$70	30%	\$464,100		\$603,330					\$603,330
11	Vital statistics to Recorder suite	760	\$120	30%	\$118,560	\$136,344						\$136,344
12	Wellness Facility development in Senior Center	2,300	\$180	30%	\$538,200		\$699,660					\$699,660
13	Senior Center office consolidation	3,200	\$120	30%	\$499,200	\$574,080						\$574,080
14	Minor remodeling of Offices on A-1, C-1, and D-1	10,560	\$70	30%	\$960,960	\$200,000	\$300,000	\$350,000	\$400,000			\$1,250,000
15	Furniture Systems for 120 staff and 60 conversions	180	\$5,000	5%	\$945,000	\$350,000	\$400,000	\$450,000				\$1,200,000
16	Utility and CTM/RD Garage	3,752	\$200	30%	\$975,520			\$1,414,504				\$1,414,504
17	County contingency			20%	\$4,118,432	\$3,660,027	\$731,702.80	\$442,900.80	\$80,000.00			\$4,914,631
18	Total Cost				\$24,710,592	\$21,960,162	\$4,390,217	\$2,657,405	\$480,000			\$29,487,784



XIII. Cost Estimate

The estimated project costs for each of the construction and renovation projects included in Section M are provided in values that reflect the cost if implemented in 2018. These costs include construction, renovation, planning, design, fees, permits, new furniture, county administrative costs, and an allowance for project management.

All costs other than construction costs and any general contractor/CMAR mark-ups are included in a 30% soft cost allowance. The percentage of soft costs to construction costs would be higher for remodeling and small projects than for larger new construction projects.

Unit costs for new construction are based on average costs per square foot for similar building types adjusted for northern Nevada labor and material cost differentials as provided by a professional cost estimating consultant.

Costs for new construction in the courtyard between Buildings A and B, C, and attached to the existing structure assume:

- No hazardous material abatement required;
- No adverse sub-surface soil conditions;
- Connection to existing wet and dry utilities and sewer and drainage are available;
- No upgrade of the existing building for code, structural, or ADA requirements;
- New construction would require an independent HVAC system and distribution but can utilize available chilled water capacity;
- New construction can use available primary electrical capacity; and
- Construction would be minimally disruptive of concurrent county office operations, thus increasing general conditions costs.

Costs for minor interior remodeling assume:

- The nature of the remodeling is to remove partitioned offices and convert most space to open plan workstations;
- Ceiling systems and lighting will be adjusted to the same standard and configuration as provided in surrounding office areas that are not disturbed;
- Carpeting will be selectively replaced with carpet tiles that are aesthetically compatible with existing roll goods in the area remodeled if partitions are removed. Full re-carpeting of the suite is not contemplated;
- Power poles will be acceptable to distribute power and data to workstations that are not located adjacent to full-height walls with furniture system panels that have raceways;
- New furniture systems are provided for all staff transferred from enclosed offices to workstations;
- Work will require the space to be remodeled to be vacated with staff relocating to the staging (hoteling) area developed in Building C-1; and
- The Technology department will provide all data and voice lines and existing equipment will be reused.

Costs for major interior remodeling assume:

- The space is demolished from the concrete floor slab to the ceiling structure above with the exception of primary power and fire sprinklers; Space is developed to a finish level compatible with surrounding office space but with high efficiency electrical fixtures; and
- All interior improvements, ceilings, lighting, and floor covering will be new.

The estimated construction cost for all projects is \$15,908,208 (Line #12 of Exhibit 33). Soft costs add 30% and increase the project cost to \$20,680,764 in terms of 2018 values. A county-controlled contingency of 20% is added on Line #15 and the inflation allowances for implementation from 2022 to the 2030 time frame adds \$4,591,130 to then establish the total CIP at \$29,408,046. The 22.2% inflation allowance is a calculated value to increase the total cost to match the sum of inflation costs developed in Exhibit 34.

Costs will increase by the following compounded rates if the work is implemented in future years. It is assumed that no work will be initiated until financing is secured and design is completed with the first projects implemented in 2021 at a premium of 16% over 2018 costs.

Year	Inflation	Multiplier
2019	6.5%	1.07
2020	5%	1.12
2021	4%	1.16
2022	3%	1.20
2023	2.5%	1.23
2024	2.5%	1.26
2025 - 2038	2.5%	2.5% per year

After 2025, we have assumed 2.5% per year for inflation.

The total cost, including inflation allowances is estimated to be approximately \$30 million.

XIV. Implementation Sequence

The projects included in the recommended master plan can be implemented in phases to correspond to county priorities and increased staff levels. Seven (7) of the projects are independent of staff changes and are not related to other projects and can be initiated at any time and in any sequence. They are presented as numbered on Exhibit 33:

2. Technology space conversion;
7. Fire District Vehicle Maintenance and Logistics developed at Longley Lane;
12. Wellness Facility Development in the Senior Center;
13. Senior Center office consolidation;
16. Utility & CTMRD garage;
3. Comptroller and Fire District space remodeling; and
11. Vital Statistics relocation to Recorder's Suite.

Other projects need to be initiated in a sequence as spaces relocate from one location to another into space vacated by prior projects. The first sequence to implement to start the space relocation and expansion progression is:

Sequence A

1. Remodel the Reprographics Area for the new Communications section of the County Manager department and to develop a staging area for subsequent remodeling; and then
4. Tenant improvements for Communications offices relocated to the Reprographics area can be completed.

Sequence B

5. Construct the consolidated courtyard expansion of 18,000 square feet and then proceed to:
6. Remodel Health on B-1;
8. Remodel Health on B-2 and link it to the new courtyard space;
10. Remodel Human Resources space to accommodate Customer Services space overflow, the County Manager Budget Section, and miscellaneous offices as needed; and
9. Implement Community Services open plan remodeling and the development of collaborative work space. The total cost on Line #18 assumes phased implementation over the 20-year master plan time frame but with a significant concentration of projects between 2020 and 2024 with 70% of the total expenditures scheduled in that time frame.

Appendix A. Space Program

Appendix A. Space Program

Washoe County 9th Street Administration Complex Master Plan Space Requirements Summary

Department / Division	Personnel		Growth Rate 07-25	Net Square Feet			Net Area Factor 2037 Max.	Net Area Factor 2018	Space w/Min Constr	Space w/New Standards	Space w/Full or Stay
	2018	2028		2018 Current	2018 Adjusted	2028 Current					
1 County Manager - Executive and Common Area	22	24	25	0.7%	7,636	7,576	7,855	7,735	7,945	7,825	350
2 County Manager - Budget	5	6	7	2.0%	1,104	714	943	793	1,046	866	221
3 County Manager - Communications	2	2	2		416	416	416	416	416	416	208
4 Communications - Reprographics	8	11	14	3.8%	4,171	4,171	3,094	3,021	3,280	3,188	521
5 County Clerk	14	20	15	0.4%	4,782	4,189	4,168	4,156	4,255	4,243	342
6 Recorder	23	21	19	-0.9%	8,480	7,761	7,460	7,544	7,258	7,342	369
7 Treasurer	21	23	25	1.0%	8,173	6,992	7,423	6,673	7,487	6,399	389
8 Assessor	60	70	80	1.7%	20,309	18,291	14,478	13,633	15,627	14,682	338
9 Comptroller	30	36	38	1.3%	7,556	5,444	7,431	6,164	7,203	5,904	253
10 Registrar of Voters	6	8	10	3.3%	9,101	8,805	9,057	9,057	9,183	9,183	1,517
11 Technology	36	51	61	3.5%	11,131	8,207	10,999	8,185	12,668	9,501	309
12 GIS	8	9	9	0.6%	2,338	2,140	2,080	2,080	2,311	2,080	292
13 TM Fire District	13	18	20	2.7%	3,914	3,849	4,353	4,202	4,533	4,382	301
14 Human Resources	22	25	28	1.4%	5,682	4,765	5,089	4,273	5,282	4,466	257
15 District Health Office	7	9	11	2.9%	1,621	1,441	1,907	1,765	2,146	2,003	232
16 Administrative Health Services & Common Area	9	11	13	2.2%	1,735	1,546	2,125	1,814	2,201	1,981	193
17 Health-Epidemiology	18	20	22	1.1%	3,079	2,629	3,382	2,932	3,513	2,973	171
18 Environmental Health	44	53	60	1.8%	8,303	7,463	9,212	8,564	9,542	8,894	189
19 Air Quality	20	23	25	1.3%	4,844	4,754	5,166	4,986	5,363	5,183	242
20 Community Clinical Health Services-Clinic & Public Space	47	57	65	1.9%	17,058	15,838	19,358	17,972	20,312	18,846	364
21 Community & Clinical Health Service Office and Support	8	12	16	5.0%	2,049	1,520	2,758	2,424	3,373	2,995	256
22 Subtotal Health Services	153	185	212	1.9%	38,729	35,192	43,907	40,467	46,451	42,875	253
22 CSD - Administration	8	10	12	2.5%	1,046	818	1,291	1,557	1,536	1,711	131
23 CSD - Business License	4	4	4		602	602	602	602	602	602	150
24 CSD - Planning	21	21	21		4,550	4,385	4,458	4,316	4,458	4,316	217
25 CSD - Building	18	18	18		4,418	4,418	4,418	4,418	4,418	4,418	245
26 CSD - Engineering	22	36	37	3.4%	5,048	4,345	6,892	6,141	6,819	6,071	229
27 CSD - Capital Projects	4	5	5	1.3%	1,050	1,050	1,239	1,239	1,239	1,239	263
28 CSD - Finance & Customer Service & Common Area	13	14	15	0.8%	4,496	4,170	4,831	4,468	4,984	4,588	346
29 CSD - CTMRD Program	6	6	6		897	769	897	769	897	769	149
30 CSD - Western Regional Water Commission	3	3	3		508	405	508	405	448	405	169
31 Subtotal Community Development Services	99	117	121	1.1%	22,614	20,962	25,135	23,914	25,400	24,117	228
32 Subtotal Office Spaces	522	626	686	1.6%	156,206	139,474	154,120	142,313	160,347	147,469	299
33 CTMRD - Laboratory					691	691	691	691	691	691	128
34 Human Services Agency-Senior Services	20	23	26	1.5%	29,240	26,517	23,867	22,706	24,174	23,013	208
35 Support Spaces	1	1	1		29,707	38,793	39,310	38,793	39,310	39,310	826
36 Total Staff and Net Square Feet	543	650	713		215,844	196,399	217,471	205,020	224,005	210,483	398
											215
											1,161
											5,361
											20,273



Washoe County 9th Street Master Plan
Space Requirements Program Form

Department: County Manager-Executive and Common area

Contact:
 Telephone:

Date:
 By: JHS

Employee Classification or Special Area/Equipment	Space Code	NSF	Space Code	Future	Personnel/Quantity	Net Square Feet (NSF)						Remarks/Notes	
						2018	2028	2018	Current	Adjusted	2028	Current	
Employee Classification													
1 Commissioners	PO4	168	PO4	168	5	5	5	840	840	840	840	840	Office
2 County Manager	PO10	360	PO10	360	1	1	1	360	360	360	360	360	Office
3 Assistant Managers	PO5	196	PO5	196	2	2	2	392	392	392	392	392	Office
4 Assistant Managers	PO6	224	PO6	224	1	1	1	224	224	224	224	224	Office
5 Executive Assistant to County Manager	PO5	196	PO5	196	1	1	1	196	196	196	196	196	Office
6 Grant Administrator	PO4	168	PO4	168	1	1	1	168	168	168	168	168	Office
7 Internal Auditor	PO6	224	PO6	224	1	1	1	224	224	224	224	224	Not in the suite
8 Legislative Affairs Manager	PO3	140	PO3	140	1	1	1	140	140	140	140	140	Office
9 Management Analysis	PO2	120	W10	80	2	2	2	240	160	240	160	240	160
10 Administrative Assistant	W6	60	W6	60	3	4	5	180	180	240	240	300	300
11 Office Support Specialist	W6	60	W6	60	2	3	3	120	120	180	180	180	No assigned work station
12 311 Operators	ER	80	ER	80									Relocate with Communications
13 Media Staff	PO2	120	PO2	120									Relocate with Communications
14 Budget Manager	PO5	196	PO5	196									In separate file
15 Internal Audit and Security	PO4	168	PO4	168	2	2	2			336	336	336	336 not located in suite currently
16 Budget Analysts	PO3	140	W6	60	22	24	25	3,084	3,004	3,540	3,460	3,600	In separate file
17 Subtotal, Personnel:													
18 Circulation Factor (Percent of Square Feet):	50%	35%											
19 Circulation Allowance:													
20 Total Square Feet (Personnel):								1303	1263	1531	1491	1561	1521
Special Area/Equipment													
20 Conference Room		200		200	1	1	1	200	200	200	200	200	
21 Copy and Supply		300		300	1	1	1	300	300	300	300	300	
22 Reception and Waiting		120		120	1	1	1	120	120	120	120	120	120
23 Reception Counter		120		120	1	1	1	120	120	120	120	120	120
24 Caucus Room		1,100		1,100	1	1	1	1,100	1,100	1,100	1,100	1,100	includes restroom
25 Kitchenette		80		80	1	1	1	80	80	80	80	80	80
26 Vacant workstation		162		162	1			162	162				
27 311 Call Center													On Communications program file
28 Vacant Floor Area		200		200	1			200	200				Total Increase is 25 increasing to 32 that remain in the suite on A2
29													
30 Subtotal, Special Area/Equipment:								2,282	2,282	1,920	1,920	1,920	
31 Circulation Factor (Percent of Square Feet):								45%	45%	45%	45%	45%	
32 Circulation Allowance:								1,027	864	864	864	864	
33 Total Square Feet (Special Area/Equipment):								3,309	3,309	2,784	2,784	2,784	If Budget moves across the hall
34 Total Square Feet (Personnel & Special Area/Equipment):	7,700							7,696	7,576	7,855	7,735	7,945	
35 Area Factor (Net Square Feet/Staff)								350	344	327	322	318	313
36 Annual Rate of Increase (Percent)								0.01	0.00				
37 Space Utilization Improvement										0.02	0.02	0.02	
38 Percent Open Office Stations								64%	67%	43%	44%	44%	
39 Total Internal Circulation Percentage													Collaborative Design Studio

Appendix A. Space Program

Washoe County 9th Street Master Plan
Space Requirements Program Form
Department: County Manager-Budget

Employee Classification or Special Area/Equipment	Current Space Code	Future Space Code	Personnel/Quantity	Net Square Feet (NSF)						Remarks/Notes	
				2018 NSF	2028 NSF	2038 NSF	2018 Current	2018 adjusted	2028 Current	2028 Adjusted	
Employee Classification											
1											
2											Office
3											Office
4 Budget Manager	P05	P05	196 1 1	196	196	196	196	196	196	196	Could be in separate suite
5 Budget Analyst	P03	W6	60 3	60	60	420	180				Could be in separate suite
6 Budget Analyst	W10	W6	60 5 6	60	80	60	400	300	480	360	Could be in separate suite
7											
8											
9											
10											
11											No assigned work station
12											Counter or other
13 Subtotal, Personnel:			5 6 7	696	436	596	496	676	676	556	
14 Circulation Factor (Percent of Square Feet):	50%	35%		50%	50%	50%	50%	50%	50%	50%	
15 Circulation Allowance:				348	218	298	248	338	338	278	
16 Total Square Feet (Personnel):				104	654	894	744	1014	1014	834	
Special Area/Equipment											
20 Files	FLB4	FLB4	12 4 3	2	48	48	36	36	24	24	
21											
22											
23											
24											
25											
26											
27											
28											
29											
30											
31											
32											
33 Subtotal, Special Area/Equipment:				48	48	36	36	24	24	24	
34 Circulation Factor (Percent of Square Feet):				25%	25%	35%	35%	35%	35%	35%	
35 Circulation Allowance:				12	12	13	13	8	8	8	
36 Total Square Feet (Special Area/Equipment):				60	60	49	49	32	32	32	
37 Total Square Feet (Personnel & Special Area/Equipment):	1,000		1,104	714	943	793	1,046	866			
38 Area Factor (Net Square Feet/Staff)			221	143	157	132	149	124			
39 Annual Rate of Increase (Percent)			0.02	0.02							
40 Space Utilization Improvement						0.35		0.16		0.17	
41 Percent Open Office Stations			100%	100%	100%						
42 Total Internal Circulation Percentage				48%	48%	49%	49%	49%	49%	49%	
43 Potential Space Adjustment				104	(286)	(57)	(207)	46	(134)		

Appendix A. Space Program

**Washoe County 9th Street Master Plan
Space Requirements Program Form
Department: County Manager-Communications**

Contact:
Telephone:
Date:
By: JHS

Employee Classification or Special AreaEquipment	Space Code	Current	Future	PersonnelQuantity				Net Square Feet (NSF)				Remarks/Notes
				Space NSF	Space Code	2018	2028	Current	Adjusted	Current	Adjusted	
Employee Classification												
1 Director	PO4	168	PO4	168	1	1	1	168	168	168	168	Office
2 Manager	PO3	140	PO3	140	1	1	1	140	140	140	140	Office
3												Office
4												Balance of staff in Repographics file
5												
6												
7												
8												
9												
10												
11												
12												
13 Subtotal, Personnel:				2	2	2	2	308	308	308	308	308
14 Circulation Factor (Percent of Square Feet):		50%	35%					35%	35%	35%	35%	35%
15 Circulation Allowance:								108	108	108	108	108
16 Total Square Feet (Personnel):								416	416	416	416	416
Special AreaEquipment												
20												
21												
22												
23												
24												
25												
26												
27												
28												
29												
30												
31												
32												
33 Subtotal, Special AreaEquipment:								30%	30%	30%	30%	30%
34 Circulation Factor (Percent of Square Feet):												
35 Circulation Allowance:												
36 Total Square Feet (Special AreaEquipment):												
37 Total Square Feet (Personnel & Special AreaEquipment):								416	416	416	416	416
38 Area Factor (Net Square Feet/Staff)								208	208	208	208	208
39 Annual Rate of Increase (Percent)												
40 Space Utilization Improvement												
41 Percent Open Office Stations												
42 Total Internal Circulation Percentage								35%	35%	35%	35%	35%

Washoe County 9th Street Master Plan
Space Requirements Program Form

Department: Communications-regraphics

Date:
By: JHS

Contact:

Telephone:

Employee Classification or Special Area/Equipment	Space Code	NSF	Space Code	Future	Personnel/Quantity		Net Square Feet (NSF)			Remarks/Notes
					2018	2038	2018 Current	2018 Adjust.	2028 Current	
Employee Classification										
1 Manager	PO5	196	PO5	196	1	1	196	196		
2 Digital Communications Supervisor			PO4	168	1	1		140	168	140
3 Media Specialist	W3	48	W3	48	2	2		96	96	96 reduced from 7
4 311 Operator	ER	252	W2	36	2	3	252	252	252	Enclosed Room
5 Graphic Designers			W3	48	1	1		128	48	48 reduced from 4
6 Administrative Assistant	W6	60	W6	60	1	2	60	60	60	120
7 Equipment Operators	W1	31	W1	31	2	1	36	36	31	31
8 Program Coordinators			W4	51	2	3		96	102	96 311 supervisors
9 Manager (not counted in total)										Located in Managers suite
10 Director (not counted in total)										Total reduced from first projection of 23
11										
12 Subtotal Personnel:				8	11	14	544	544	803	757
13 Circulation Factor (Percent of Square Feet):	50%	35%					45%	45%	46%	45%
14 Circulation Allowance:							243	243	366	339
15 Total Square Feet (Personnel):							787	787	1169	1086
Special Area/Equipment										
20 Printing and Copy Equipment room	ER	1,550	ER	1,550	1		1,550	1,550		
21 Mail Room	ER	493	ER	493	1	1	493	493	493	493 reduce storage in back room area
22 Paper Storage room	ER	505	ER	505	1		525	525		
23 Large copy Machine	ER	60		60	1	1		60	60	60 12' by 5' To Outsource to State all
24 Light table	OA	24	OA	24	1	1		24	24	24 3'x4' printing services
25 Control monitor	OA	12	OA	12	1	1		12	12	12 2'x3'
26 Paper Cutter	OA	40	OA	40	1	1		40	40	40 5'x8'
27 Binder Drill	OA	18	OA	18	2	2		36	36	36 3'x3'
28 Laminator	OA	18	OA	18	2	2		36	36	36 3'x3'
29 Folder	OA	18	OA	18	1	1		18	18	18 3'x3'
30 Work Table	OA	84	OA	84	1	1		84	84	84 3'x12' access 2 sides
31 Paper Storage Racks	OA	12	OA	12	20	4		48	48	48 2'x3'
32 Graphics & Media Support Work Area	OA	375	OA	375	1	1	375	375	375	375
33 Conference/Break Room	ER	250	ER	250	1	1	250	250	200	200
34 Subtotal Special Area/Equipment							3,193	3,193	1,426	1,426
35 Circulation Factor (Percent of Square Feet):							6%	6%	35%	35%
36 Circulation Allowance:							192	192	499	499
37 Total Square Feet (Special Area/Equipment):							3,385	3,385	1,925	1,925
38 Total Square Feet (Personnel & Special Area/Equipment):	4,132						4,171	4,171	3,094	3,021
39 Area Factor (Net Square Feet/Staff)							521	521	281	234
40 Annual Rate of Increase (Percent)					0.04	0.03				216
41 Space Utilization Improvement										0.03
42 Percent Open Office Stations					100%	91%	93%			current space is 3,862 sf
43 Total Internal Circulation Percentage							12%	12%	39%	39% Collaborative Design Studio

**Washoe County 9th Street Master Plan
Space Requirements Program Form**
Department: County Clerk

Contact:
Telephone:
Date:
By: JHS

Employee Classification or Special Area Equipment	Space Code	Current	Future	Personnel	Net Square Feet (NSF)						Remarks/Notes		
					NSF	Space Code	2018 Current	2018 Adjusted	2018 Current	2018 Adjusted	2028 Current	2038 Adjusted	
Employee Classification													
1 County Clerk	PO9	384	PO9	384	1	1	1	1	384	384	384	384	384 Office
2 Chief Deputy Clerk	PO5	196	PO5	196	1	1	1	1	196	196	196	196	196 Office
3 Supervisor Board records	PO3	140	PO3	140	1	1	1	1	140	140	140	140	140 Office
4 Manager Marriage and Business Division	PO1	108	PO2	120	1	1	1	1	108	120	120	120	120 Office
5													
6 Office Assistant					4	4	4	4					
7 Office Support Specialist					3	3	3	3					7 staff on 3 shifts at counters
8 Deputy Clerk	W10	80	W10	80	2	2	3	3	160	160	160	160	160 8 staff on 3 shifts at counters
9 Computer Programmer	W10	80	W6	60	1	1	1	1	80	60	80	80	80 60
10													
11													No assigned work station
12 Temporary Staff to index Board Records					6								Counter or other
13 Subtotal, Personnel:					14	20	15	1,068	1,060	1,068	1,060	1,148	1,140
14 Circulation Factor (Percent of Square Feet):							40%	40%	40%	40%	40%	41%	41%
15 Circulation Allowance:							426	422	426	422	426	466	462
16 Total Square Feet (Personnel):							1,494	1,482	1,494	1,482	1,614	1,602	
Special Area Equipment													
20 Conference		280		280	1	1	1	1	280	280	280	280	280 280
21 Supply closet		60		60	1	1	1	1	60	60	60	60	60 60
22 Break area		80		80	1	1	1	1	80	80	80	80	80 80
23 Counters		70		70	6	6	6	6	420	420	420	420	420 420 sf for 6= 70 each
24 Vacant workstations	W5	56	W5	56	4				224				
25 Vacant floor area		200		200	1				200				
26 Vault		100		100	1	1	1	1	100	100	100	100	100 100
27 Public queue and waiting		300		300	1	1	1	1	300	300	300	300	300 300
28 Support equipment		100		100	1	1	1	1	100	100	100	100	100 100
29 Files	FLB5	12	FLB5	12	8	6	4	96	96	72	72	48	48
30 Counters and docket books and records		410		410	1	1	1	1	410	410	410	410	410 25 by 6 w/circulation
31 Closet		50		50	1	1	1	1	50	50	50	50	50 50
32 Marriage Liscence and After hours counter		80		80	1	1	1	1	80	80	80	80	80 80
33 Subtotal, Special Area Equipment:							2,400	1,976	1,952	1,952	1,928		
34 Circulation Factor (Percent of Square Feet):							37%	37%	37%	37%	37%	37%	37%
35 Circulation Allowance:							388	388	388	388	384	383	
36 Total Square Feet (Special Area Equipment):							3,288	2,707	2,674	2,674	2,641	2,641	
37 Total Square Feet (Personnel & Special Area Equipment):							4,782	4,189	4,168	4,156	4,255	4,243	
38 Area Factor (Net Square Feet/Staff)							342	299	298	298	284	283	
39 Annual Rate of Increase (Percent)							0.04	-0.03					
40 Space Utilization Improvement									0.12	0.00	0.00	0.00	
41 Percent Open Office Stations							79%	85%	80%	38%	38%	38%	
42 Total Internal Circulation Percentage													Collaborative Design Studio

Appendix A. Space Program

**Washoe County 9th Street Master Plan
Space Requirements Program Form
Department: Recorder**

Employee Classification or Special Area/Equipment	Space Code	Current	Future	Personnel/Quantity	Net Square Feet (NSF)						Remarks/Notes	
					NSF	Space Code	2018	2028	2018 Current	2018 Adjusted	2028 Current	2028 Adjusted
Employee Classification												
1 Recorder	PO7	280	PO7	1 1	280		280	280	280	280	280	280
2 Deputy Recorder	PO4	168	PO4	1 1	168		168	168	168	168	168	168
3												
4 Recording Supervisor	W5	56	W10	80 2	56		112	160	112	160	112	160
5 Systems Technician	W5	56	W8	64 1	56		64	64	56	64	56	64
6 Recording Staff	W5	56	W5	56 16	14	1,008	1,008	896	896	784	784	
7												
8												
9												
10												
11												
12												
13 Subtotal, Personnel:				23 21 19	1,624		1,680	1,512	1,568	1,400	1,456	
14 Circulation Factor (Percent of Square Feet):		50%	35%				46%	46%	46%	45%	45%	
15 Circulation Allowance:							745	773	689	717	633	661
16 Total Square Feet (Personnel):							2369	2453	2201	2285	2033	2117
Special Area/Equipment												
20 Conference Room		330		1 1	1		330	330	330	330	330	330
21 Public Waiting		150		1 1	1		150	150	150	150	150	150
22 Counter Positions		70		6 6	6		420	420	420	420	420	420
23 Closet		100		1 1	1		100	100	100	100	100	100
24 Break room		140		1 1	1		140	140	140	140	140	140
25 Printing and Equipment		500		1 0.6	0.6		500	300	300	300	300	300
26 Records		1,800		1 1	1.0	1,800	1,800	1,800	1,800	1,800	1,800	1,800
27 Research terminals		15		8 8	8		120	120	120	120	120	120
28 Records Counter		100		100 1	1		100	100	100	100	100	100
29 Vacant workstations	W6	60	W6	60 3			180					
30 File	FLB4	12	FLB4	12 10	8		144	155	120	120	96	96
31 Underutilized floor area		200		200 1			200					
32 Office storage		150		150 1	1		150	150	150	150	150	150
33 Subtotal, Special Area/Equipment:							4,334	3,765	3,730	3,706	3,706	
34 Circulation Factor (Percent of Square Feet):							41%	41%	41%	41%	41%	
35 Circulation Allowance:							1,777	1,544	1,529	1,529	1,519	1,519
36 Total Square Feet (Special Area/Equipment):							6,111	5,309	5,259	5,259	5,225	5,225
37 Total Square Feet (Personnel & Special Area/Equipment):		8,487					8,480	7,761	7,460	7,544	7,258	7,342
38 Area Factor (Net Square Feet/Staff)							369	337	355	359	382	386
39 Annual Rate of Increase (Percent)							-0.01	-0.01				
40 Space Utilization Improvement									0.08	-0.01	-0.01	
41 Percent Open Office Stations							91%	90%	89%	89%	89%	
42 Total Internal Circulation Percentage								42%	43%	42%	42%	42%

Appendix A. Space Program

Washoe County 9th Street Master Plan
Space Requirements Program Form
Department: Treasurer

Date:
By: JHS

Contact:
Telephone:

Employee Classification or Special Area/Equipment	Space Code	NSF	Space Code	Future	Personnel/Quantity		Net Square Feet (NSF)			Remarks/Notes		
					2018	2038	2018 Current	2018 adjusted	2028 Current	2028 Adjusted	2038 Current	2038 Adjusted
Employee Classification												
1 Treasurer	P06	224	P06	224	1	1	224	224	224	224	224	224
2 Deputy treasurer	P05	196	P05	196	1	1	196	196	196	196	196	196
3 Chief Deputy	P03	140	P03	140	2	2	280	280	280	280	280	280
4 Supervisors	P02	120	W8	64	1	1	120	64	120	64	120	64
5 Systems Technition	P02	120	W6	60	1	1	120	60	120	60	120	60
6 Supervisor	W8	64	W8	64	1	1	64	64	64	64	64	64
7 Phone Center	W8	64	W3	48	3	3	192	144	192	144	192	144
8 Clerks	W8	64	W5	56	5	6	320	280	384	336	448	392
9 Secretary	W8	64	W8	64	1	1	64	64	64	64	64	64
10 Collections Analyst	W8	64	W4	51	2	3	128	102	192	153	256	204
11												
12 Cashers		64		64	3	3	192	192	192	192	192	192
13 Subtotal, Personnel:		21		23	25	1,900	1,670	2,028	1,777	2,156	1,884	
14 Circulation Factor (Percent of Square Feet):		60%	50%			56%	56%	57%	56%	57%	56%	
15 Circulation Allowance:					1070		932	1147	986	1224	1060	
16 Total Square Feet (Personnel):					2970		2602	3175	2773	3380	2944	
Special Area/Equipment												
20 Public Waiting		300		300	1	1	300	300	300	300	300	
21 Conference		266		266	1	1	266	266	266	266	266	
22 Payment Processing		168		168	1	1	168	168	168	168	168	
23 Balance Station		100	W4	51	1	1	100	100	100	51	100	51
24 Storage		200		200	1	1	200	200	200	200	200	
25 Break room		420		420	1	1	420	420	420	420	420	
26 Records Room		468		468	1	0.7	0.3	468	469	468	328	468
27 Vault		160		160	1	1	160	160	160	160	160	
28 Mail Station		W6	60	W6	60	1	1	60	60	60	60	60
29 Computer Station in Counter area		W6	60	W2	36	1	1	60	60	36	60	36
30 Vacant or underutilized area		FLBS	12	FLBS	12	30	25	20	360	300	240	240
31 Files in open area		BCB5	13	BCB5	13	10	8	6	130	130	104	78
32 Open Shelving												
33 Subtotal, Special Area/Equipment							3,192	2,693	2,606	2,393	2,520	2,119
34 Circulation Factor (Percent of Square Feet):							63%	63%	63%	63%	63%	
35 Circulation Allowance:							2,011	1,697	1,642	1,507	1,588	1,335
36 Total Square Feet (Special Area/Equipment):							5,203	4,390	4,248	3,900	4,108	3,455
Total Square Feet (Personnel & Special Area/Equipment):	8,188						8,173	6,992	7,423	6,673	7,487	6,399
38 Area Factor (Net Square Feet/Staff)								389	333	323	299	256
39 Annual Rate of Increase (Percent)								0.01		0.14		
40 Space Utilization Improvement										0.10		0.15
41 Percent Open Office Stations												
42 Total Internal Circulation Percentage								81%	83%	84%		
43 Potential Space Adjustment								(1.5)	(1.196)	(765)	(1,515)	(701) (1,789)

Appendix A. Space Program

Washeoe County 9th Street Master Plan
Space Requirements Program Form
Department: Assessor

Contact:
 Telephone:
 Date:
 By: JHS

Employee Classification or Special Area/Equipment	Space Code	NSF	Current		Future		Personnel/Quantity	Net Square Feet (NSF)				Remarks/Notes
			2018	2028	2018	2028		2018 Current	Adjusted	2028 Current	2038 Adjusted	
Employee Classification												
1 Assessor	PO7	280	PO7	280	1	1	1	280	280	280	280	Office
2 Administrative Assistant	PO3	140	PO3	140	1	1	140	140	140	140	140	Office
3 Senior Appraiser	PO2	120	PO2	120	5	6	600	600	720	720	840	Office
4 Department Technical staff	PO7	280	PO3	140	1	1	280	140	280	140	280	Office
5 Division Head	PO3	140	PO3	140	3	3	4	420	420	420	560	560
6 Department Programming	PO3	140	W10	80	3	4	420	240	420	240	360	Office
7 Appraisers	W7	64	W7	64	22	27	32	1,408	1,408	1,728	1,728	2,048
8 Office Assistants & Support Specialists	W7	64	W4	51	15	19	20	960	765	1,216	969	1,280
9 Staff	PO4	168	PO3	140	1	1	168	140	168	140	168	140
10 Administrative Support	W7	64	W7	64	2	3	128	128	128	128	192	192
11 Office Support Supervisors	W7	64	W7	64	3	3	3	192	192	192	192	No assigned work station
12 G/S technicians	W10	80	W10	80	3	3	3	240	240	240	240	Counter or other
13 Subtotal Personnel:		60		70	80	5,236	4,693	5,932	5,337	6,780	6,112	
14 Circulation Factor (Percent of Square Feet):		50%	35%			44%	44%	44%	45%	44%	44%	
15 Circulation Allowance:						2,297	2,074	2,627	2,378	2,991	2,714	
16 Total Square Feet (Personnel):						7,533	6,767	8,559	7,715	9,771	8,826	
Special Area/Equipment												
20 Conference room		540		540	1	1						
21 Conference Room		200		200	1	1	200	200	200	200	200	
22 Break Room		400		400	1	1	400	400	400	400	400	
23 File Room		400		400	1	0.75	400	400	300	300	200	
24 Vault		70		70	1	1	70	70	70	70	70	
25 Archive Books		200		200	1	1	200	200	200	200	200	Could move to Recorder area
26 Mail Sorting		168		80	1	1	168	168	80	80	80	
27 Conference/training		192		192	1	1	192	192	192	192	192	
28 Files in open area	FLB4	12	FLB4	12	25	25	300	300	300	300	300	
29 Public Counter		320		320	1	1	320	320	320	320	320	
30 Public Waiting and terminal		80		80	1	1	80	80	80	80	80	
31 Support Equipment in open area		500		500	1	1	500	500	500	500	500	
32 Mapping files and storage		200		200	1	1	200	200	200	200	200	
33 Vacant workstations	W8	64	W8	64	12		768					
34 Vacant space in open area		2,000			1		3,500	3,500				
35 Subtotal Special Area/Equipment:							7,838	7,070	3,382	3,382	3,082	
36 Circulation Factor (Percent of Square Feet):							633%	63%	75%	75%	90%	
37 Circulation Allowance:							4,938	4,454	2,537	2,537	2,774	
38 Total Square Feet (Special Area/Equipment):							12,776	11,524	5,919	5,856	5,856	
39 Total Square Feet (Personnel & Special Area/Equipment):		20,340					20,309	18,291	14,478	13,633	15,627	14,682
40 Area Factor (Net Square Feet/Staff)							338	305	207	195	184	
41 Annual Rate of Increase (Percent)							0.02	0.01				
42 Space Utilization Improvement												0.06
43 Percent Open Office Stations							88%	89%	0.10	0.06		
44 Total Internal Circulation Percentage							55%	55%	55%	58%	60%	Collaborative Design Studio

Appendix A. Space Program

Washoe County 9th Street Master Plan
Space Requirements Program Form
Department: Comptroller

Date:
By: JHS

Contact:
Telephone:

Employee Classification or Special Area/Equipment	Space Code	NSF	Space Code	Future	Personnel/Quantity	Net Square Feet (NSF)						Remarks/Notes	
						2018	2028	2038	2018 Current	2018 adjusted	2028 Current	2028 Adjusted	
Employee Classification													
1 Contracts & Purchasing Manager	PO4	168	PO4	168	1 1 1	168	168	168	168	168	168	168	Office
2 Account Manager	PO4	168	PO4	168	2 2 2	336	336	336	336	336	336	336	Office
3 Comptroller	PO6	224	PO6	224	1 1 1	224	224	224	224	224	224	224	Office
4 Risk Analyst	PO2	120	W10	80	3 4 4	360	240	480	320	480	320	320	Open workstation in suite in records a
5 Accountant	W23	120	W5	56	7 7 7	840	392	840	392	840	392	392	
6 Payroll Supervisor	W23	120	W7	64	1 1 1	120	64	120	64	120	64	64	
7 Payroll Technician	W8	64	W5	56	2 3 3	128	112	192	168	192	168	168	
8 Buyer	W8	64	W5	56	3 4 5	192	168	256	224	256	224	280	
9 Collections Supervisor	W8	64	W7	64	1 1 1	64	64	64	64	64	64	64	
10 Collections Staff	W8	64	W5	56	2 3 3	128	112	192	168	192	168	168	
11 Account Clerk	W8	64	W4	51	4 5 5	256	204	320	255	320	255	255	No assigned work station
12 Admin Secretary and Intern	W8	64	W4	51	3 4 5	192	153	256	204	256	204	320	Counter or other
13 Subtotal, Personnel:				30	36 38	3,008	2,237	3,448	2,587	3,576	2,694		
14 Circulation Factor (Percent of Square Feet):				50%	35%		45%	44%	45%	44%	45%	44%	
15 Circulation Allowance:						1,341	973	1,543	1,136	1,607	1,190		
16 Total Square Feet (Personnel):						4,349	3,210	4,991	3,723	5,183	3,884		
Special Area/Equipment													
20 Records Storage		700		750	1 0 7	0 3	700	700	525	525	225	225	
21 Conference		188		188	1 1 1	1 1 1	188	188	188	188	188	188	
22 Equipment/copy area		150		150	1 1 1	1 1 1	150	150	150	150	150	150	
23 Vacant or unidentified area available		780					780						
24 Conference		600		600	1 1 1	1 1 1	600	600	600	600	600	600	
25 Wine transfer room		80		80	1 1 1	1 1 1	80	80	80	80	80	80	
26 Interview room		120			10 15 15	1 1 1	150	150	150	150	150	150	in hallway now, not counted in space
27 Waiting area (for bidders conference)		10		80	1 1 1		80	80	80	80	80	80	
28 Microfile work area													
29													
30													
31													
32													
33 Subtotal, Special Area/Equipment						2,498	1,718	1,743	1,443	1,443	1,443	1,443	
34 Circulation Factor (Percent of Square Feet):						30%	30%	40%	40%	40%	40%	40%	
35 Circulation Allowance:						749	515	637	637	577	577	577	
36 Total Square Feet (Special Area/Equipment):						3,247	2,233	2,440	2,440	2,020	2,020	2,020	
37 Total Square Feet (Personnel & Special Area/Equipment):						7,596	5,444	7,431	6,164	7,203	5,904	5,904	
38 Area Factor (Net Square Feet/Staff)						253	181	206	171	190	155	155	
39 Annual Rate of Increase (Percent)						0 0 1							
40 Space Utilization Improvement								0.28		0.17		0.18	
41 Percent Open Office Stations						87%	89%						
42 Total Internal Circulation Percentage						37	2,115	(128)	(136)	(165)	43%	Collaborative Design Studio	
43 Potential Space Adjustment													

Appendix A. Space Program

Washoe County 9th Street Master Plan
Space Requirements Program Form
Department: Registrar of Voters

Date:
By: JHS
Contact:
Telephone:

Employee Classification or Special Area/Equipment	Current Space Code	Future Space Code	Personnel/Quantity	Net Square Feet (NSF)				Remarks/Notes		
				2018 NSF	2018 Current	2018 adjusted	2018 Current	2018 Adjusted	2018 Current	2018 Adjusted
Employee Classification										
1 Registrar of Voters	P06	224	P06	224	1	1	224	224	224	224
2 Assistant Registrar of Voters	P04	168	P04	168	1	1	168	168	168	168
3 Supervisors	P02	120	P02	120	2	3	240	240	360	480
4 Office Support Specialist	W6	60	W6	60	2	3	120	120	180	240
5										
6										
7										
8										
9										
10										
11 Temporary Staff workstations	W2	36	W2	36	12	12	432	432	432	432 temporary staff not included in total
12										
13 Subtotal, Personnel:				6	8	10	1,184	1,184	1,364	1,544
14 Circulation Factor (Percent of Square Feet):	50%	35%					42%	42%	42%	42%
15 Circulation Allowance:							497	497	569	641
16 Total Square Feet (Personnel):							1,681	1,933	2,185	2,185
Special Area/Equipment										
20 Tally room and Counter	475	475	1	1			475	475	475	475
21 Vault	200	200	1	1			200	200	200	200
22 Map File	24	24	1	1			24	24	24	24 by 6
23 Shared Counter positions	CTR4	70	CTR4	70	4	4	280	280	280	280
24 Public reception and waiting terminal	250	250	1	1			250	250	250	250
25 Scanning Station and work area	144	144	1	1			144	144	144	144
26 Break area	180	180	1	1			180	180	180	180
27 Absentee ballot processing and stations	1,200	1,200	1	1			1,200	1,200	1,200	1,200
28 Training and storage area	2,100	2,100	1	1			2,100	2,100	2,100	2,100 Extensive use on voting events
29 Copy and equipment in office area	200	200	1	1			200	200	200	200
30 Files	FLBS	12	FLBS	12	4		168	144	144	48
31 Permanent Records above counters	200	200	1	1			200	200	200	200
32 Underutilized space for temporary staff	200	200	1				200			
33 Subtotal, Special Area/Equipment:							5,621	5,397	5,397	5,301
34 Circulation Factor (Percent of Square Feet):							32%	32%	32%	32%
35 Circulation Allowance:							1,739	1,727	1,727	1,696
36 Total Square Feet (Special Area/Equipment):							7,320	7,124	7,124	6,997
Total Square Feet (Personnel & Special Area/Equipment):	9,086	9,101	8,805	9,057	9,057	9,183				
38 Area Factor (Net Square Feet/Staff)				1,517	1,468	1,132	1,132	918	918	
39 Annual Rate of Increase (Percent)			0.03	0.03						
40 Space Utilization Improvement							0.03			
41 Percent Open Office Stations			233%	180%	160%					
42 Total Internal Circulation Percentage							34%	34%	34%	34%
43 Potential Space Adjustment							1.5	(281)	(29)	97
										97

Appendix A. Space Program

Washoe County 9th Street Master Plan
Space Requirements Program Form
Department: Technology Services & G.I.S.

Employee Classification or Special Area/Equipment	Current Space Code	Future Space Code	Personnel/Quantity	Net Square Feet (NSF)				Remarks/Notes		
				2018	2028	2018 Current adjusted	2028 Adjusted	2038 Current	2038 Adjusted	
Employee Classification										
1 Chief Information Officer	PO8	PO8	320	1	1	320	320	320	320 Office	
2 Manager	PO4	168 PO4	168	2	3	336	336	336	504 Office	
3 Project Coordinator	PO4	168 PO3	140	2	3	336	280	336	504 Office	
4 Administrative assistant	W8	64 W6	60	1	2	64	60	128	128 120	
5 Sr. Systems Administrator/developer	PO4	168 PO2	120	4	5	672	480	840	840 1,176	
6 Sr. Systems Administrator/developer	W10	80 W6	60	5	7	400	300	560	540 720	
7 Administrator/developer	PO4	168 W6	60	8	10	1,344	480	1,680	82 staff now, 36 at 9th, future staff to be added at 9th street.	
8 Administrator/developer	W10	80 W6	60	4	6	320	240	480	480 640 project 91 and 101 in 2038	
9										
10 Support Specialist	W8	64 W8	64	1	1	64	64	64	64 64	
11 Positions from Edison	W6	60 W6	60	6	6		360	360	360 360	
12 Growth at 9th street	W6	60 W6	60						90% of projected growth of 119	
13 GIS				8	9	9			Other location, on separate file	
14 remaining at other locations				46	40	40			Other location, on separate file	
15 Subtotal, Personnel:			36	51	61	3,856	2,560	5,104	3,460 6,432 4,368	
16 Circulation Factor (Percent of Square Feet):	50%	35%				46%	45%	47%	46% 47% 46%	
17 Circulation Allowance:						1,779	1,140	2,403	1,590 3,017 1,997	
18 Total Square Feet (Personnel):						5,635	3,700	7,507	5,050 9,149 6,365	
Special Area/Equipment										
20 Training Room	ER	500 ER	800	1	1	500	800	800	800 800	
21 Conference Room	ER	400 ER	160	1	1	400	400	160	160 160 w/column, enlarge	
22 Server Room	ER	1,860 ER	1,200	1	0.5	0.3	1,860	1,200	600 600 600	
23 Storage and vault	ER	1,110 ER	800	1	0.5	0.3	1,110	566	560 333 333	
24 Break room	ER	200 ER	200	1	1	200	200	200	200 200 200	
25 Conference room	ER	160 ER	240	1	1	160	240	240	240 240 240	
26 Reception/Waiting	ER	150 ER	80	1	1	150	150	80	150 80 80	
27 Computer Room Support	ER	200 ER	200	1	1	200	200	200	200 200 200	
28										
29										
30										
31 Subtotal, Special Area/Equipment:						4,580	3,756	2,910	2,613 2,683 2,613	
32 Circulation Factor (Percent of Square Feet):						20%	20%	20%	20% 20% 20%	
33 Circulation Allowance:										
34 Total Square Feet (Special Area/Equipment):						5,496	4,507	3,492	3,136 3,220 3,136	
35 Total Square Feet (Personnel & Special Area/Equipment):	11,131		11,131		8,207	10,999	8,185	12,668	9,301	
36 Area Factor (Net Square Feet/Staff):			(618)		(456)	5,500	4,093	1,056	792	
37 Annual Rate of Increase, (Percent)			0.04	0.02						
38 Space Utilization Improvement						0.26	0.26	0.26	0.25	
39 Percent Open Office Stations			214%	169%	154%		30%	37%	39% 36%	
40 Total Internal Circulation Percentage			0	(2,924)	(132)	(2,946)	1,537	(1,630)	Collaborative Design Studio	
41 Space Adjustment Potential										

Washoe County 9th Street Master Plan
Space Requirements Program Form
Department: G.I.S.

Date:
By: JHS
Contact:
Telephone:

Employee Classification or Special Area/Equipment	Current Space Code	Future Space Code	Personnel/Quantity	Net Square Feet (NSF)				Remarks/Notes		
				2018 NSF	2018 Current	2018 adjusted	2018 Current	2018 Adjusted	2018 Current	2018 Adjusted
Employee Classification										
1 Manager	PO6	224	PO6	224	1	1	224	224	224	224
2 Staff	PO3	140	PO3	140	1	1	140	140	140	140
3										
4										
5 Staff	W11	102	W10	80	6	7	612	480	714	560
6										
7										
8										
9										
10										
11 Vacant workstation	W6	60	W6	60	2		120	120		
12										
13 Subtotal, Personnel:				8	9	9	1,096	964	1,078	924
14 Circulation Factor (Percent of Square Feet):	50%	35%					45%	44%	45%	44%
15 Circulation Allowance:							493	427	484	407
16 Total Square Feet (Personnel):							1,569	1,391	1,562	1,331
Special Area/Equipment										
20 Conference	ER	200	ER	200	1	1	200	200	200	200
21 Waiting	OA	40	OA	40	1	1	40	40	40	40
22 Layout Table	OA	100	OA	100	1	1	100	100	100	100
23 Storage	ER	100	ER	100	1	1	100	100	100	100
24 Files and display	OA	80	OA	80	1	1	80	80	80	80
25										
26										
27										
28										
29										
30										
31										
32										
33 Subtotal, Special Area/Equipment:							520	520	520	520
34 Circulation Factor (Percent of Square Feet):							44%	44%	44%	44%
35 Circulation Allowance:							229	229	229	229
36 Total Square Feet (Special Area/Equipment):							749	749	749	749
37 Total Square Feet (Personnel & Special Area/Equipment):	2,337			2,338	2,140	2,311	2,080	2,311	2,080	
38 Area Factor (Net Square Feet/Staff):							292	268	257	231
39 Annual Rate of Increase (Percent):					0.01					
40 Space Utilization Improvement:							0.08		0.10	0.10
41 Percent Open Office Stations										
42 Total Internal Circulation Percentage					75%	78%	78%			
43 Potential Space Adjustment							45%	44%	45%	44%
							(197)	(26)	(257)	(257)

**Washoe County 9th Street Master Plan
Space Requirements Program Form
Department: Truckee Meadows Fire District**

Contact:
Telephone:
Date:
By: JHS

Employee Classification or Special AreaEquipment	Space Code	Current	Future	Personnel	Quantity	Net Square Feet (NSF)						Remarks/Notes				
						Space NSF	Space Code	2018 Current	2018 Adjusted	2018 Current	2018 Adjusted	2028 Current	2028 Adjusted	2038 Current	2038 Adjusted	
Employee Classification																
1 Fire Chief	PO7	280	PO7	1	1	1		280	280	280	280	280	280	280	280	Office
2 Division Chief	PO6	224	PO4	168	2	2		448	336	448	336	448	336	448	336	336 Office, here 25%, could be off site
3 Division Chief	PO5	196	PO5	196	2	2		392	392	392	392	392	392	392	392	392 Office, here 25%, could be off site
4 HR and Finance	PO3	140	PO3	140	2	2		280	280	280	280	280	280	280	280	280
5 Support Staff	W6	60	W6	60	8	10		360	360	480	480	600	600	600	600	
6 H R staff	W10	80	W10	80	1	1				80	80	80	80	80	80	
7 Fuel Management	W10	80	W10	80	2	2				160	160	160	160	160	160	
8																
9																
10																
11	W4	51	W4	51												No assigned work station
12																Counter or other
13 Subtotal, Personnel:				13	18	20		1,760	1,648	2,120	2,008	2,240	2,128			
14 Circulation Factor (Percent of Square Feet):		50%	35%					40%	41%	42%	42%	43%	43%			
15 Circulation Allowance:								712	673	892	853	952	913			
16 Total Square Feet (Personnel):								2472	2321	3012	2861	3192	3041			
Special AreaEquipment																
20 Shared Break Area		400		200	1	1		400	400	200	200	200	200	200	200	
21 Waiting area		50		50	1	1		50	50	50	50	50	50	50	50	
22 Conference Room (for 10)				240		1				240	240	240	240	240	240	
23 Copy station		50		50	1	1		50	50	50	50	50	50	50	50	
24 Open area table	CA	150	CA	150	1			150	150	150	150	150	150	150	150	
25 Hoteling Stations	W4	51	W4	51	2	3		102	153	153	153	153	153	153	153	153 interns
26 Files	FLB4	12	FLB4	12	8	8		96	96	96	96	96	96	96	96	
27																
28																
29																
30																
31																
32																
33 Subtotal, Special AreaEquipment:								848	899	789	789	789	789	789	789	
34 Circulation Factor (Percent of Square Feet):								70%	70%	70%	70%	70%	70%	70%	70%	
35 Circulation Allowance:								594	629	552	552	552	552	552	552	
36 Total Square Feet (Special AreaEquipment):								1,442	1,528	1,341	1,341	1,341	1,341	1,341	1,341	
37 Total Square Feet (Personnel & Special AreaEquipment):		3,937						3,914	3,849	4,353	4,202	4,533	4,382	4,382	4,382	
38 Area Factor (Net Square Feet/Staff):								301	296	242	233	227	219	219	219	
39 Annual Rate of Increase (Percent)								0.04	0.01							
40 Space Utilization Improvement										0.02	0.03	0.03	0.03	0.03	0.03	
41 Percent Open Office Stations								62%	72%	75%						
42 Total Internal Circulation Percentage								50%	51%	50%	50%	50%	50%	50%	50%	Collaborative Design Studio



Washoe County 9th Street Master Plan
Space Requirements Program Form
Department: Human Resources

Contact:
 Telephone:
 Date:
 By: JHS

Employee Classification or Special AreaEquipment	Space Code	Current	Future	PersonnelQuantity				Net Square Feet (NSF)				Remarks/Notes
				Space NSF	Space Code	2018 Current	2018 Adjusted	2028 Current	2028 Adjusted	2038 Current	2038 Adjusted	
Employee Classification												
1 Director	PO6	224	PO5	196	1	1	224	196	224	196	224	196 Office
2 Managers	PO4	168	PO4	168	3	3	504	504	504	504	504	504 Office
3 Specialists and HR Analyst	PO3	140	W10	80	7	7	980	560	980	560	980	560 Office
4 Assistant Director	PO5	196	PO4	168	1		196	168				Office
5 Benefits	PO1	108	PO1	108	1	2	108	108	216	216	216	216 Office
6 H.R. Analyst	W6	60	W6	60	4	6	240	240	360	360	480	480
7 Admin. Assistant	W23	120	W10	80	1	1	120	80	120	80	120	80
8 Staff	W4	51	W4	51	3	4	5	153	204	204	255	255
9												
10												
11												No assigned work station
12 Receptionist		120		80	1	1	120	80	120	80	120	80 station at entrance
13 Subtotal, Personnel:				22	25	28	2,645	2,089	2,728	2,200	2,899	2,371
14 Circulation Factor (Percent of Square Feet):							39%	39%	39%	40%	40%	41%
15 Circulation Allowance:							1021	814	1075	879	1161	964
16 Total Square Feet (Personnel):							3666	2903	3803	3079	4060	3335
Special AreaEquipment												
20 Training room		672		672	1	1	672	672				relocated in recommended plan
21 Conference Room		384		384	1	1	384	384	384	384	384	384
22 Reception/waiting		150		80	1	1	150	150	80	150	80	In hallway at entrance
23 File Room (30 file cabinets)		7		7	30	15	8	210	210	105	105	56
24 copy		70		70	1	1	70	70	70	70	70	70
25 Kitchette		40		40	1	1	40	40	40	40	40	40
26 vacant stations		W4		W4	51	2		102				
27 Interview Room					120	2	2		240	240	240	240
28												
29												
30												
31												
32												
33 Subtotal, Special AreaEquipment:							1,628	1,526	989	919	940	870
34 Circulation Factor (Percent of Square Feet):							22%	22%	30%	30%	30%	30%
35 Circulation Allowance:							358	336	297	276	282	261
36 Total Square Feet (Special AreaEquipment):							1,986	1,862	1,286	1,195	1,222	1,131
37 Total Square Feet (Personnel & Special AreaEquipment):		5,640			5,652	4,765	5,089	4,273	5,282	4,466		
38 Area Factor (Net Square Feet/Staff)							257	217	204	171	189	160
39 Annual Rate of Increase (Percent)							0.01	0.01				
40 Space Utilization Improvement										0.16	0.15	
41 Percent Open Office Stations												
42 Total Internal Circulation Percentage												

Appendix A. Space Program

**Washoe County 9th Street Master Plan
Space Requirements Program Form
Department: District Health Officer**

Contact:
Telephone:
Date:
By: JHS

Employee Classification or Special AreaEquipment	Space Code	Current	Future	PersonnelQuantity				Net Square Feet (NSF)				Remarks/Notes
				Space NSF	Space Code	2018 Current	2018 Adjusted	2028 Current	2028 Adjusted	2038 Current	2038 Adjusted	
Employee Classification												
1 District Health Officer	PO7	280	PO7	280	1	1	1	280	280	280	280	280 Office
2 Manager and Director	PO2	120	PO2	120	1	2	3	120	120	240	240	360 Office
3 Government Affairs	PO2	120	PO2	120	1	1	1	120	120	120	120	120 Office
4 Health Educator	PO2	120	W6	60	1	1	1	120	60	120	60	60
5 Public Information Officer	PO2	120	W6	60	1	1	1	120	60	120	60	60
6 Staff	W4	51	W4	51	2	3	4	102	102	153	153	204
7												
8												
9												
10												
11												
12												
13 Subtotal, Personnel:				7	9	11	11	362	742	1,033	913	1,204
14 Circulation Factor (Percent of Square Feet):		50%	35%					41%	39%	41%	38%	41% 39%
15 Circulation Allowance:								353	293	421	361	488 428
16 Total Square Feet (Personnel):								1,035	1,035	1,454	1,274	1,692 1,512
Special AreaEquipment												
20 Conference Room		216		216	1	1	1	216	216	216	216	216
21 Reception				60	1	1	1			60	60	60
22 vacant station	W4	51	W4	51	1	1	1	51	51			
23 Public service items	W4	51	W4	51	2	2	2	102	102	102	102	102
24												
25												
26												
27												
28												
29												
30												
31												
32												
33 Subtotal, Special AreaEquipment:								369	369	378	378	378
34 Circulation Factor (Percent of Square Feet):								10%	10%	20%	20%	20% 30%
35 Circulation Allowance:								37	37	76	113	76 113
36 Total Square Feet (Special AreaEquipment):								406	406	454	491	454 491
37 Total Square Feet (Personnel & Special AreaEquipment):		1,600						1,621	1,441	1,907	1,765	2,146 2,003
38 Area Factor (Net Square Feet/Staff)								232	206	212	196	195 182
39 Annual Rate of Increase (Percent)								0.03	0.02			
40 Space Utilization Improvement										0.11	0.07	0.07
41 Percent Open Office Stations												
42 Total Internal Circulation Percentage												

Appendix A. Space Program

**Washoe County 9th Street Master Plan
Space Requirements Program Form**

Department: Administrative Health Services & Common Area

Contact:
Telephone:

Date:
By: JHS

Appendix A. Space Program

Employee Classification or Special Area Equipment	Space Code	NSF	Space Code	Future	Personnel	Quantity	Net Square Feet (NSF)				Remarks/Notes
							2018 Current	2018 Adjusted	2028 Current	2028 Adjusted	
1 Administrative Officer	PO5	196	PO5	196	1	1	196	196	196	196	196 Office
2 Fiscal Compliance	PO2	120	W6	60	2	3	240	120	360	180	180 Office
3 Department Systems Specialist	W4	51	W4	51	1	1	51	51	51	51	51 other location in Health
4 Office Assistant	W4	51	W4	51	2	2	102	102	102	102	153
5 Admin Asst/H R	PO2	120	PO2	120	1	2	120	120	240	240	240 Can relocate to Technology office
6 Technical Office	PO3	140	PO3	140	1	1	140	140	140	140	140
7 Principal Account Clerk	PO2	120	PO2	120	1	1	120	120	120	120	120
8 Account Clerk			W6	60		1					60
9											
10											
11											
12											
13 Subtotal, Personnel:				9	11	13	969	849	1,209	1,029	1,260
14 Circulation Factor (Percent of Square Feet):				50%	35%		42%	44%	42%	44%	43% 44%
15 Circulation Allowance:							411	369	513	450	539 506
16 Total Square Feet (Personnel):							1380	1218	1722	1479	1739 1646
Special Area/Equipment											
20 Support equipment	150		100	1	1	1	150	150	150	100	150 100
21 Files	FLB4	12	FLB4	12	6	4	4	72	48	48	48 48
22 Copy area (50% of equipment on balcony)	100		100	1	1	1	100	100	100	100	100 100
23											
24											
25											
26											
27											
28											
29											
30											
31											
32											
33 Subtotal, Special Area/Equipment:							322	298	298	248	298 248
34 Circulation Factor (Percent of Square Feet):							10%	10%	35%	35%	35% 35%
35 Circulation Allowance:							32	30	104	87	104 87
36 Total Square Feet (Special Area/Equipment):							354	328	402	335	402 335
37 Total Square Feet (Personnel & Special Area/Equipment):				1,700			1,735	1,546	2,125	1,814	2,201 1,981
38 Area Factor (Net Square Feet/Staff)											
39 Annual Rate of Increase (Percent)					0.02	0.02					
40 Space Utilization Improvement											
41 Percent Open Office Stations					56%	55%	62%		0.11	0.15	0.10
42 Total Internal Circulation Percentage							34%	35%	41%	42%	41% 43% Collaborative Design Studio

**Washoe County 9th Street Master Plan
Space Requirements Program Form
Department: Health-Epidemiology**

Contact:
Telephone:

Date:
By: JHS

Employee Classification or Special AreaEquipment	Space Code	Current	Future	PersonnelQuantity				Net Square Feet (NSF)				Remarks/Notes
				Space NSF	Code	2018 Current	2018 Adjusted	2028 Current	2028 Adjusted	2038 Current	2038 Adjusted	
Employee Classification												
1 Director	PO5	196	PO5	196	1	1	196	196	196	196	196	196 Office
2 Epidemiologist	PO2	120	PO2	120	3	3	360	360	360	360	360	360 Office
3 Program manager	PO2	120	PO2	120	2	2	240	240	240	240	240	240 Office
4												
5 Response Coordinator	W6	60	W6	60	2	3	120	120	180	180	180	180
6 Investigator	PO2	120	PO2	120	1	2	2	120	120	240	240	240
7 Program coordinator	PO2	120	W6	60	1	1	120	60	120	60	120	60
8 Statistician	PO2	120	W6	60	2	2	240	120	240	120	240	120
9 Office Support specialist					1	1						In Vital Statistics suite
10 Office Assistant ii					2	2	3					In Vital Statistics suite
11 Administrative secretary	W6	60	W6	60	1	1	60	60	60	60	60	60
12 Emergency Services coordinator	PO2	120	W6	60	2	2	240	120	240	120	360	180
13 Subtotal, Personnel:		18	20	22	1,396	1,396	1,396	1,876	1,876	1,576	1,576	1,6336
14 Circulation Factor (Percent of Square Feet):		50%	35%		43%	41%	44%	42%	42%	44%	44%	43%
15 Circulation Allowance:					729	579	819	669	879	669	879	669
16 Total Square Feet (Personnel):					2425	1975	2695	2245	2875	2245	2875	2335
Special AreaEquipment												
20 Files	FLB4	12	FLB4	12	15	12	9	180	180	144	144	108
21 Support Equipment		200		200	1	1	1	200	200	200	200	200
22 Conference room		165		165	1	1	165	165	165	165	165	165
23												
24												
25												
26												
27												
28 Vital Statistics suite		324		400	1	1	1	324	324	400	400	400
29 Vacant workstations	W4	51	W4	51	2		102	102				
30 Intern hoteling stations	W4	51	W4	51	2	2			102	102	102	102
31												
32												
33 Subtotal, Special AreaEquipment:					545	545	509	509	473	473		
34 Circulation Factor (Percent of Square Feet):					20%	20%	35%	35%	35%	35%		
35 Circulation Allowance:					109	109	178	178	166	166		
36 Total Square Feet (Special AreaEquipment):					654	654	687	687	639	639		
37 Total Square Feet (Personnel & Special AreaEquipment):		3,000			3,079	2,629	3,382	2,932	3,513	2,973		
38 Area Factor (Net Square Feet/Staff)					171	146	169	147	160	135		
39 Annual Rate of Increase (Percent)					0.01	0.01						
40 Space Utilization Improvement							0.15		0.13	0.15		
41 Percent Open Office Stations					67%	70%	73%					
42 Total Internal Circulation Percentage							37%	35%	42%	41%	41%	Collaborative Design Studio

Appendix A. Space Program

**Washoe County 9th Street Master Plan
Space Requirements Program Form
Department: Environmental Health**

Contact:
Telephone:
Date:
By: JHS

Employee Classification or Special Area/Equipment	Space Code	Current	Future	Personnel/Quantity	Net Square Feet (NSF)						Remarks/Notes		
					NSF	Space Code	2018 Current	2018 Adjusted	2028 Current	2028 Adjusted	2038 Current	2038 Adjusted	
Employee Classification													
1 Director	PO5	196	PO5	196	1	1	196	196	196	196	196	196	Office
2 Engineer	PO4	168	PO4	168	1	1	168	168	168	168	168	168	Office
3 EHS Supervisors	PO3	140	PO2	120	4	5	560	480	700	600	700	600	Office
4 EHS Senior Specialist	PO2	120	W10	80	7	8	840	560	960	640	960	640	
5 Admin Assistant	W11	102	W10	80	1	1	102	80	102	80	102	80	
6 Vector Supervisor	PO2	120		1	1				120	120	120	120	
7 Vector Staff	W3	48		2	2				96	96	96	96	
8 Environmental Health Specialist	W3	48	W3	48	20	23	28	960	960	1,104	1,104	1,344	
9 Office staff	W4	51	W4	51	6	7	8	306	306	357	357	408	408
10 Interns	W3	48	W3	48	4	4	5	192	192	192	192	240	240
11													No assigned work station
12													Counter or other
13 Subtotal, Personnel:				44	53	60	3,324	2,942	3,995	3,553	4,334	3,892	
14 Circulation Factor (Percent of Square Feet):							46%	46%	46%	46%	46%	46%	
15 Circulation Allowance:								1,523	1,344	1,838	1,632	2,007	1,801
16 Total Square Feet (Personnel):								4,847	4,286	5,833	5,185	6,341	5,693
Special Area/Equipment													
20 Conference Room		170		170	2	2	340	340	340	340	340	340	
21 vacant stations	W4	51	W4	51	3		153						
22 open area files	FLB4	12	FLB4	12	46	30	15	552	552	360	360	180	180
23 Plan files		30		30	4	4	4	120	120	120	120	120	120
24 support equipment		200		200	1	1	200	200	200	200	200	200	
25 Seasonal public service interns	W3	48	W3	48	4	5	6	192	192	240	240	288	288
26 Copy area (50% of equipment on balcony)		100		100	1	1	100	100	100	100	100	100	
27 Records Room (adjacent in utility wing)		253		253	1	1	253	253	253	253	253	253	could be consolidated to open area
28 Break Rooms		370		370	1	1	370	370	370	370	370	370	
29 Public Counters		80		80	6	5	5	480	480	400	400	400	400
30 Microfiche room		120		120	1			120	120	120	120	120	
31 Interview room		120		120	1	1		120	120	120	120	120	
32													
33 Subtotal, Special Area/Equipment:							2,880	2,647	2,503	2,503	2,371	2,371	
34 Circulation Factor (Percent of Square Feet):							20%	20%	35%	35%	35%	35%	
35 Circulation Allowance:								576	529	876	876	830	830
36 Total Square Feet (Special Area/Equipment):								3,456	3,176	3,379	3,379	3,201	3,201
37 Total Square Feet (Personnel & Special Area/Equipment):		8,300						8,303	7,463	9,212	8,564	9,542	8,894
38 Area Factor (Net Square Feet/Staff)													
39 Annual Rate of Increase (Percent)								0.02	0.01				
40 Space Utilization Improvement										0.10	0.07	0.07	
41 Percent Open Office Stations													
42 Total Internal Circulation Percentage													

Appendix A. Space Program

Washoe County 9th Street Master Plan
Space Requirements Program Form
Department: Air Quality

Employee Classification or Special AreaEquipment	Space Code	Current	Future	Personnel	Quantity	Net Square Feet (NSF)						Remarks/Notes	
						Space NSF	Space Code	2018 Current	2018 Adjusted	2028 Current	2028 Adjusted	2038 Current	2038 Adjusted
Employee Classification													
1 Division Director	PO5	196	PO5	1	1	196		196	196	196	196	196	196 Office
2													Office
3	PO1	108	PO1	8	8	864		864	864	864	864	864	864 Office
4	PO2	120	W6	60	1	2	2	120	60	240	120	240	120 2 staff in 1 office now
5 Workstations	W6	60	W6	9	11	12	540	540	660	660	660	720	720
6													
7													
8													
9													
10													
11													No assigned work station
12 Counter staff		150		1	1								Counter or other
13 Subtotal, Personnel:				20	23	25	1,870	1,870	2,110	1,990	2,278	2,158	
14 Circulation Factor (Percent of Square Feet):		50%	35%				41%	41%	42%	42%	42%	42%	
15 Circulation Allowance:							776	746	896	836	964	904	
16 Total Square feet (Personnel):							2646	2556	3006	2826	3242	3062	
Special AreaEquipment													
20 Lab		264		1	1		264	264	264	264	264	264	
21 Conference room		200	1	1	1		200	200	200	200	200	200	
22 Waiting area		130	1	1	1		130	130	130	130	130	130	
23 Copy area		80		1	1		80	80	80	80	80	80	
24 Rest rooms		144	1	1	1		144	144	144	144	144	144	
25 Break room		300	1	1	1		300	300	300	300	300	300	
26 Storage Room		160	1	1	1		160	160	160	160	160	160	
27 Files	FLB4	12	FLB4	12	8	6	4	96	96	72	72	48	48
28													
29													
30													
31													
32													
33 Subtotal, Special AreaEquipment:							1,374	1,374	1,350	1,350	1,326	1,326	
34 Circulation Factor (Percent of Square Feet):							60%	60%	60%	60%	60%	60%	
35 Circulation Allowance:							824	824	810	810	796	796	
36 Total Square Feet (Special AreaEquipment):							2,198	2,198	2,160	2,160	2,122	2,122	
37 Total Square Feet (Personnel & Special AreaEquipment):		4,322					4,844	4,754	5,166	4,986	5,363	5,183	
38 Area Factor (Net Square Feet/Staff):							242	238	225	217	215	207	
39 Annual Rate of Increase (Percent)							0.02	0.01					
40 Space Utilization Improvement									0.02	0.03	0.03	0.03	
41 Percent Open Office Stations							55%	61%	60%	49%	49%	49%	
42 Total Internal Circulation Percentage													Collaborative Design Studio

Appendix A. Space Program

**Washoe County 9th Street Master Plan
Space Requirements Program Form**

Department: Community Clinical Health Services-Clinic & Public Space

Contact:
Telephone:
Date:
By: JHS

Employee Classification or Special Area/Equipment	Current				Future				Personnel/Quantity				Net Square Feet (NSF)				Remarks/Notes
	Space Code	NSF	Space Code	NSF	2018	2028	2018	2028	Current	Adjusted	2018	2028	Current	Adjusted	2038		
Employee Classification																	
1 Supervisors	PO2	120	PO2	120	3	3	3	3	360	360	360	360	360	360	360		
2																	
3																	
4 Staff increases, assumed in enclosed space	W6	60	W6	60	8	15	2	2	480	480	900	900	2 staff per 120 sf enclosed office or eq				
5 Supply room and pharmacy staff	W8	64	W8	64	2	2	128	128	128	128	128	128	Unknown location, needed to balance				
6 staff																	
7																	
8 Current Rooms for 1 staff	PO2	120	PO2	120	16	16	1,920	1,920	1,920	1,920	1,920	1,920	1,920	1,920	1,920		
9 Current Staff in 2 per room	PO2	120	PO2	60	10	10	1,200	600	1,200	600	1,200	600	600	600	600	6 offices of 120 sf each	
10 Registration (in space of 470 sf)					4	5	470	470	470	470	470	470	470	470	470		
11 Immunization Counter staff (in space #23)					4	4											
12 WIC staff (in space #24)					6	7	8										
13 Subtotal, Personnel:					47	57	65	4,078	3,478	4,558	3,958	4,978	4,378				
14 Circulation Factor (Percent of Square Feet):	50%	35%					49%	48%	49%	49%	49%	49%	49%	49%	49%		
15 Circulation Allowance:																	
16 Total Square Feet (Personnel):									60,633	51,633	67,633	58,633	74,133	65,133			
Special Area/Equipment					50	60	68										
20 Conference Center		2,700		2,700	1	1	1	2,700	2,700	2,700	2,700	2,700	2,700	2,700	2,700	8-12-16 staff in office suite	
21 Main Lobby and waiting		800		800	1	1	1	800	800	800	800	800	800	800	800	800 is storage	
22 Waiting in Corridor by wIC		400		400	1	1	1	400	400	400	400	400	400	400	400	3 staff, room for 4	
23 Immunization Counter		280		280	1	1	1	280	280	280	280	280	280	280	280		
24 WIC office		1,616		1,616	1	1	1	1,616	1,616	1,616	1,616	1,616	1,616	1,616	1,616	Includes 6 staff, no allocation above	
25 Hoteling Suite	PO2	120	PO2	120	2	3	240	240	240	360	360	360	360	360	360	23 current offices for staff and interns	
26 Clinic Supplies		800		800	1	1	1	800	800	800	800	800	800	800	800		
27 Storage Rooms		170		170	1	1	170	170	170	170	170	170	170	170	170		
28																	
29 Vaccination rooms/stations		120		60	5	6	600	300	720	360	840	420	420	420	420	increase of 40%	
30 North Lobby/Waiting area		270		270	1	1	270	270	270	270	270	270	270	270	270		
31 Pharmacy		190		190	1	1	190	190	190	190	190	190	190	190	190		
32 Break room		180		180	1	1	180	180	180	180	180	180	180	180	180		
33 Laboratory		180		180	2	2	360	360	360	360	360	360	360	360	360		
34 Conference Room		160		160	1	1	160	160	160	160	160	160	160	160	160		
35 Examination Rooms		120		120	9	11	12	1,080	1,080	1,320	1,320	1,440	1,440	1,440	1,440	increase of 33%	
36 Subtotal, Special Area/Equipment:									9,846	9,546	10,326	9,966	10,666	10,46			
37 Circulation Factor (Percent of Square Feet):									20%	35%	35%	35%	35%	35%	35%		
38 Circulation Allowance:									1,189	1,129	2,249	2,123	2,333	2,186			
39 Total Square Feet (Special Area/Equipment):									11,035	10,675	12,575	12,089	12,399	12,332			
40 Total Square Feet (Personnel & Special Area/Equipment):		17,404		17,098	15,838	19,358	17,972	20,312	18,845								
41 Area Factor (Net Square Feet/Staff)																	
42 Annual Rate of Increase (Percent)									0.02	0.01							
43 Space Utilization Improvement																	
44 Percent Open Office Stations									94%	95%							
45 Total Internal Circulation Percentage									23%	22%	30%	29%	31%	30%	30%	Collaborative Design Studio	

Appendix A. Space Program

Washoe County 9th Street Master Plan
Space Requirements Program Form
Department: Community & Clinical Health Service Office and Support

Contact:
 Telephone:
 Date:
 By: JHS

Employee Classification or Special AreaEquipment	Space Code	NSF	Space Code	Future	Personnel/Quantity			Net Square Feet (NSF)				Remarks/Notes
					2018 Current	2018 Adjusted	2018 Current	2018 Adjusted	2028 Current	2028 Adjusted	2038 Current	
Employee Classification												
1 Director	PO7	280	PO7	280	1	1	1	1	280	280	280	280 Office
2 Health Education Staff	PO2	120	W10	80	4	5	6	480	320	600	400	720 480 Office
3 Administrative Assistant	PO2	120	W10	80	1	1	1	120	80	120	80	120 80 Office
4 Support staff	PO2	60	PO2	60	2	2	2	120	120	120	120	120 120
5 Managers	PO3	140	PO3	140	1	2			140	140	280	280
6 Billing	W6	60	W6	60	1	2			60	60	120	120
7 Office Support	W4	51	W4	51	1	2			51	51	102	102
8												
9												
10												
11												
12												
13 Subtotal, Personnel:				8	12	16	882	800	1,371	1,131	1,742	1,462
14 Circulation Factor (Percent of Square Feet):				50%	35%		35%	37%	39%	40%	40%	41%
15 Circulation Allowance:							309	298	536	452	703	605
16 Total Square Feet (Personnel):							1,191	1,098	1,907	1,583	2,445	2,067
Special AreaEquipment												
20 Storage	160		160	1	1	1	160	160	160	160	160	160
21 Hoteling Stations	PO2	120	PO2	120	2		240	96				
22 Hoteling Stations	W3	48	W3	48	4	5			192	192	240	240
23 Vacant Office	PO2	120	PO2	120	1		120					
24 Conference Rooms				180	1	1			180	180	180	180
25												
26												
27												
28												
29												
30												
31												
32												
33 Subtotal, Special AreaEquipment:							520	256	532	580	580	580
34 Circulation Factor (Percent of Square Feet):							65%	65%	60%	60%	60%	60%
35 Circulation Allowance:							338	166	319	348	348	348
36 Total Square Feet (Special AreaEquipment):							858	422	851	851	928	928
37 Total Square Feet (Personnel & Special AreaEquipment):				2,058			2,049	1,520	2,758	2,434	3,373	2,995
38 Area Factor (Net Square Feet/Staff):												
39 Annual Rate of Increase (Percent)							0.05	0.03				
40 Space Utilization Improvement									0.26	0.12	0.11	0.11
41 Percent Open Office Stations												
42 Total Internal Circulation Percentage												

Appendix A. Space Program

Washoe County 9th Street Master Plan
Space Requirements Program Form
Department: CSD - Administration

Employee Classification or Special Area/Equipment	Current Space Code	Future Space Code	Personnel/Quantity	Net Square Feet (NSF)					Remarks/Notes
				2018 NSF	2018 Current	2018 adjusted	2018 Current	2018 Adjusted	
Employee Classification									
1 Supervisor	W11	102	W11	102	1	1	102	102	102
2 Admin. Assistant	W11	102	W8	64	1	1	102	64	102
3 Admin Secretary	W11	102	W8	64	3	5	306	192	320
4 Office Support Specialist									
5 Account Clerk									
6 Office Assistant									
7									
8									
9 Permitting	PO3	140	PO3	140	1	1	140	140	140
10 Planning	W11	102	W8	64	1	1	102	64	102
11 Business Liscence									
12 Office Assistant									
13 Subtotal, Personnel:									
14 Circulation Factor (Percent of Square Feet):	20%	20%							
15 Circulation Allowance:									
16 Total Square feet (Personnel):									
Special Area/Equipment									
20 Waiting Area for 30 visitors									
21									
22									
23									
24									
25									
26									
27									
28									
29									
30									
31									
32									
33 Subtotal, Special Area/Equipment:									
34 Circulation Factor (Percent of Square Feet):									
35 Circulation Allowance:									
36 Total Square Feet (Special Area/Equipment):									
37 Total Square Feet (Personnel & Special Area/Equipment):	1,030		1,046	818	1,291	1,557	1,536	1,711	
38 Area Factor (Net Square Feet/Staff)									
39 Annual Rate of Increase (Percent)									
40 Space Utilization Improvement									
41 Percent Open Office Stations									
42 Total Internal Circulation Percentage									
43 Potential Space Adjustment									
	16	(212)	261	527	506	681	681	681	

Date:
By: JHS

Contact:
Telephone:

Appendix A. Space Program

**Washoe County 9th Street Master Plan
Space Requirements Program Form
Department: CSD - Business License**

Contact:
Telephone:
Date:
By: JHS

Employee Classification or Special AreaEquipment	Current	Future	Personnel	Quantity						Net Square Feet (NSF)				Remarks/Notes
				Space Code	NSF	Space Code	NSF	2018 Current	2018 Adjusted	2028 Current	2028 Adjusted	2038 Current	2038 Adjusted	
Employee Classification														
1														
2 Staff	W8	64	W8	64	4	4	4	256	256	256	256	256	256	Office
3														
4														
5														
6														
7														
8														
9														
10														
11														
12														
13 Subtotal, Personnel:				4	4	4	4	256	256	256	256	256	256	256
14 Circulation Factor (Percent of Square Feet):	50%	50%						50%	50%	50%	50%	50%	50%	50%
15 Circulation Allowance:								128	128	128	128	128	128	128
16 Total Square Feet (Personnel):								384	384	384	384	384	384	384
Special AreaEquipment														
20 Support files and equipment	150		150	1	1	1	1	150	150	150	150	150	150	150
21														
22														
23														
24														
25														
26														
27														
28														
29														
30														
31														
32														
33 Subtotal, Special AreaEquipment:								150	150	150	150	150	150	150
34 Circulation Factor (Percent of Square Feet):								45%	45%	45%	45%	45%	45%	45%
35 Circulation Allowance:								68	68	68	68	68	68	68
36 Total Square Feet (Special AreaEquipment):								218	218	218	218	218	218	218
37 Total Square Feet (Personnel & Special AreaEquipment):	600							602	602	602	602	602	602	602
38 Area Factor (Net Square Feet/Staff):								150	150	150	150	150	150	150
39 Annual Rate of Increase (Percent)														
40 Space Utilization Improvement														
41 Percent Open Office Stations														
42 Total Internal Circulation Percentage								48%	48%	48%	48%	48%	48%	48%

Appendix A. Space Program

**Washoe County 9th Street Master Plan
Space Requirements Program Form
Department: CSD - Planning**

Contact:
Telephone:
Date:
By: JHS

Employee Classification or Special AreaEquipment	Space Code	Current	Future	Personnel	Quantity	Net Square Feet (NSF)						Remarks/Notes	
						Space NSF	Space Code	2018 Current	2018 Adjusted	2028 Current	2028 Adjusted	2038 Current	2038 Adjusted
Employee Classification													
1 Director	P05	196	P05	196	1	1	1	196	196	196	196	196	196 Office
2	P04	168	P04	168	1	1	1	168	168	168	168	168	168 Office
3	P03	140	P03	140	2	2	2	280	280	280	280	280	280 Office
4 Parks Office	P02	120	P02	120	2	2	2	240	240	240	240	240	240 not included in 19 staff projection
5 Planning Stations	W11	102	W11	102	10	10	10	1,020	1,020	1,020	1,020	1,020	1,020 existing on windows
6 Planning Stations	W11	102	W10	80	5	5	5	510	400	510	400	510	400 interior location
7													
8													
9													
10													
11													
12													
13 Subtotal, Personnel:				21	21	21	21	2,414	2,304	2,414	2,304	2,414	2,304
14 Circulation Factor (Percent of Square Feet):								45%	44%	45%	44%	45%	44%
15 Circulation Allowance:								1078	1023	1078	1023	1078	1023
16 Total Square Feet (Personnel):								3492	3327	3492	3327	3492	3327
Special AreaEquipment													
20 Conference Room		230		230	1	1	1	230	230	230	230	230	230
21 Planning Counter		300		300	1	1	1	300	300	300	300	300	300
22 Files		230		230	1	1	1	230	230	230	230	230	230
23 Storage		160		100	1	1	1	160	160	80	80	80	100 Common area
24 Copy room		140		140									
25													
26													
27													
28													
29													
30													
31													
32													
33 Subtotal, Special AreaEquipment:								920	920	840	840	860	860
34 Circulation Factor (Percent of Square Feet):								15%	15%	15%	15%	15%	15%
35 Circulation Allowance:								138	138	126	126	126	129
36 Total Square Feet (Special AreaEquipment):								1,058	1,058	966	966	966	989
37 Total Square Feet (Personnel & Special AreaEquipment):								4,550	4,385	4,458	4,316	4,458	4,316
38 Area Factor (Net Square Feet/Staff):								217	209	212	206	212	206
39 Annual Rate of Increase (Percent)													
40 Space Utilization Improvement													
41 Percent Open Office Stations													
42 Total Internal Circulation Percentage													

Appendix A. Space Program

**Washoe County 9th Street Master Plan
Space Requirements Program Form
Department: CSD - Building**

Contact:
Telephone:
Date:
By: JHS

Employee Classification or Special AreaEquipment	Space Code	Current	Future	PersonnelQuantity				Net Square Feet (NSF)				Remarks/Notes
				Space NSF	Code	2018 Current	2018 Adjusted	2028 Current	2028 Adjusted	2038 Current	2038 Adjusted	
Employee Classification												
1 Director	PO7	280	PO7	280	1	1	1	280	280	280	280	280 Office
2 Business Facilitator	PO5	196	PO5	196	1	1	1	196	196	196	196	196 Office
3 Supervisor	PO2	120	PO2	120	2	2	2	240	240	240	240	240 Office
4 Permit Technition	W7	64	W7	64	5	5	5	320	320	320	320	320
5 Inspectors	W10	80	W10	80	3	3	3	240	240	240	240	240 Space for 3 stations of 64 sf in 320 sf
6 Plan Examinors	W10	80	W10	80	6	6	6	480	480	480	480	480 Space for 6 in 770 sf
7												
8												
9												
10												
11												
12												
13 Subtotal, Personnel:				18	18	18	1,756	1,756	1,756	1,756	1,756	1,756
14 Circulation Factor (Percent of Square Feet):		50%	35%				44%	44%	44%	44%	44%	44%
15 Circulation Allowance:							771	771	771	771	771	771
16 Total Square Feet (Personnel):							2527	2527	2527	2527	2527	2527
Special AreaEquipment												
20 Work area		300		300	1	1	1	300	300	300	300	300
21 Conference Rooms		220		220	1	1	1	220	220	220	220	220
22 Counter Positions		100		100	7	7	7	700	700	700	700	700 not dedicated staff
23												
24												
25												
26												
27												
28												
29												
30												
31												
32												
33 Subtotal, Special AreaEquipment:							1,220	1,220	1,220	1,220	1,220	1,220
34 Circulation Factor (Percent of Square Feet):							55%	55%	55%	55%	55%	55%
35 Circulation Allowance:							671	671	671	671	671	671
36 Total Square Feet (Special AreaEquipment):							1,891	1,891	1,891	1,891	1,891	1,891
37 Total Square Feet (Personnel & Special AreaEquipment):		4,426					4,418	4,418	4,418	4,418	4,418	4,418
38 Area Factor (Net Square Feet/Staff):							245	245	245	245	245	245
39 Annual Rate of Increase (Percent)												
40 Space Utilization Improvement												
41 Percent Open Office Stations												
42 Total Internal Circulation Percentage												

Appendix A. Space Program

**Washoe County 9th Street Master Plan
Space Requirements Program Form
Department: CSD - Engineering**

Contact:
Telephone:

Date:
By: JHS

Employee Classification or Special Area/Equipment	Space Code	NSF	Space Code	Future	Personnel/Quantity		Net Square Feet (NSF)				Remarks/Notes
					2018 Current	2018 Adjusted	2018 Current	Adjusted	2018 Current	Adjusted	
Employee Classification											
1 Director	PO4	168	PO4	168	1	1	168	168	168	168	Total capacity per plan is 28 staff
2 Engineer Offices on windows	PO4	168	PO4	168	1	2	168	168	336	336	Office
3 Engineering offices in interior	PO3	140	W10	80	9	13	1,280	720	1,820	1,040	Office on windows in future plan
4 Engineering workstations in interior	PO2	120	W10	80	1	2	120	80	240	160	Interior office on future plan
5 staff	W8	64	W8	64	2	2	128	128	128	128	Office
6 Engineering workstations on windows	W11	102	W11	102	2	3	204	204	306	306	In room of 224 sf
7 Eric C - Operations	PO4	168	PO4	168	1	1	168	168	168	168	
8 Public Service Intern	W8	64	W8	64	2	3	128	128	192	192	
9 Inspector stations (1 supervisor)	W3	48	W8	64	3	4	224	224	224	224	
10 Utility Supervisor	W11	102			1	1			102	102	4 staff share hoteling stations in parking lot
11 CTRMD											6 staff on separate data sheet
12 Utilities field staff hoteling stations					4	5					5 staff in hoteling stations below
13 Subtotal, Personnel:				22	36	37	2,568	1,988	3,684	2,824	3,684
14 Circulation Factor (Percent of Square Feet):							44%	45%	44%	50%	50%
15 Circulation Allowance:							1124	888	1610	1258	1610
16 Total Square Feet (Personnel):							3692	2876	5294	4082	5294
Special Area/Equipment											
17 Conference Room		180		180	1	1	180	180	180	180	
18 Copy and printing area		150		150	1	1	150	150	150	150	
19 Counter Positions		70		70	3	3	210	210	210	210	no staff assigned to these
20 work area		80		80	1	1	80	80	80	80	
21 Supply cabinets		9		9	3	3	27	27	27	27	in current file/store room
22 Vetric Files		9		9	30	20	10	270	180	180	90
23 Lateral Files	FLB4	12	FLB4	12	4	4	48	48	48	48	in current file/store room
24 Plan files		24		24	2	2	48	48	48	48	in current file/store room
25 Bookcases		9		9	5	5	45	45	45	45	in current file/store room
26 Allowance for Collaboration spaces				400		1	1		400		400
27											
28 Intern Hoteling stations	W2	36	W2	36	2	3	4	72	72	108	144
29 Hoteling stations for Utilities	W2	36	W2	36	3	3			108	108	108
30 Subtotal, Special Area/Equipment:							1,130	1,130	1,184	1,130	1,530
31 Circulation Factor (Percent of Square Feet):							20%	30%	35%	30%	
32 Circulation Allowance:							226	339	414	475	396
33 Total Square Feet (Special Area/Equipment):							1,356	1,469	1,588	2,059	1,989
34 Total Square Feet (Personnel & Special Area/Equipment):					5,000	5,048	4,345	6,892	6,141	6,819	6,071
35 Area Factor (Net Square Feet/Staff)											
36 Annual Rate of Increase (Percent)					0.06	0.00					
37 Space Utilization Improvement											
38 Percent Open Office Stations					50%	56%	57%		0.14	0.11	0.11
39 Total Internal Circulation Percentage							37%	38%	42%	39%	Collaborative Design Studio

Appendix A. Space Program

**Washoe County 9th Street Master Plan
Space Requirements Program Form
Department: CSD - Capital Projects**

Date:
By: JHS
Contact:
Telephone:

Employee Classification or Special AreaEquipment	Space Code	Current	Future	Personnel	Net Square Feet (NSF)						Remarks/Notes		
					Space NSF	Space Code	2018 Current	2018 Adjusted	2028 Current	2028 Adjusted	2038 Current	2038 Adjusted	
Employee Classification													
1 Sr. Project Manager			PO3	140			1	1			140	140	140 Office
2													Office
3													Office
4 Project Manager	W11	102	W11	102	3	3	306	306	306	306	306	306	
5 Building Operations	W11	102	W11	102	1	1	102	102	102	102	102	102	
6													
7													
8													
9													
10													
11													
12													
13 Subtotal, Personnel:				4	5	5	408	408	548	548	548	548	
14 Circulation Factor (Percent of Square Feet):		50%	35%				50%	50%	46%	46%	46%	46%	
15 Circulation Allowance:							204	204	253	253	253	253	
16 Total Square Feet (Personnel):							612	612	801	801	801	801	
Special AreaEquipment													
20 Layout table/conference table	150		150	1	1	1	150	150	150	150	150	150	
21 Storage	70	70	1	1	1	1	70	70	70	70	70	70	
22 Files	FLB4	12	FLB4	12	6	6	72	72	72	72	72	72	
23													
24													
25													
26													
27													
28													
29													
30													
31													
32													
33 Subtotal, Special AreaEquipment:							292	292	292	292	292	292	
34 Circulation Factor (Percent of Square Feet):							50%	50%	50%	50%	50%	50%	
35 Circulation Allowance:							146	146	146	146	146	146	
36 Total Square Feet (Special AreaEquipment):							438	438	438	438	438	438	
37 Total Square Feet (Personnel & Special AreaEquipment):	1,066						1,050	1,050	1,239	1,239	1,239	1,239	
38 Area Factor (Net Square Feet/Staff):							263	263	248	248	248	248	
39 Annual Rate of Increase (Percent)							0.03						
40 Space Utilization Improvement													
41 Percent Open Office Stations							100%	80%	80%	50%	48%	48%	
42 Total Internal Circulation Percentage													Collaborative Design Studio

Appendix A. Space Program

Washoe County 9th Street Master Plan
Space Requirements Program Form
Department: CSD - Finance & Customer Service & Common Area

Contact:
 Telephone:
 Date:
 By: JHS

Employee Classification or Special AreaEquipment	Space Code	Space NSF	Space Code	Future Personnel	Quantity	Net Square Feet (NSF)						Remarks/Notes	
						2018 Current	2018 Adjusted	2018 Current	2018 Adjusted	2028 Current	2028 Adjusted	2038 Current	2038 Adjusted
Employee Classification													
1 Director	PO7	280	PO5	196	1	1	280	196	280	196	280	196	280
2 Senior Accountant	PO4	168	PO3	140	1	1	168	140	168	140	168	140	168
3 Fiscal Compliance Officer	PO4	168	PO3	140	2	3	336	280	504	420	504	420	504
4													
5 Accountant	W11	102	W10	80	1	1	102	80	102	80	102	80	102
6 Account Clerk	W11	102	W10	80	2	2	204	160	204	160	206	160	240
7 Office Support Specialist					1	1							
8 Office Assistant II					3	3							
9 Manpower staff					1	1							
10 Facilities Staff	PO4	168	PO4	168	1	1	168	168	168	168	168	168	168
11													
12 Built in Counters		750		750				600	600	600	600	600	600
13 Subtotal, Personnel:					13	14	15	1,858	1,624	2,026	1,764	2,128	1,844
14 Circulation Factor (Percent of Square Feet):							44%	44%	43%	43%	43%	43%	44%
15 Circulation Allowance:								811	720	870	769	921	809
16 Total Square Feet (Personnel):								2659	2344	2896	2333	3049	2653
Special AreaEquipment													
20 Waiting area (for plan review and counters)					400	1	1	400	400	400	400	400	400
21 Conference Room		572		572	1	1		572	572	572	572	572	572
22 Conference Room		125		125	2	2		250	250	250	250	250	250
23 Break Room		110		110	1	1		110	110	110	110	110	110
24 Copy and print room		166		166	1	1		166	166	166	166	166	166
25													
26 Public Copier		50		50	1	1		50	50	50	50	50	50
27													
28													
29													
30													
31													
32													
33 Subtotal, Special AreaEquipment:								1,548	1,548	1,548	1,548	1,548	1,548
34 Circulation Factor (Percent of Square Feet):							18%	18%	25%	25%	25%	25%	25%
35 Circulation Allowance:								279	279	387	387	387	387
36 Total Square Feet (Special AreaEquipment):								1,827	1,827	1,935	1,935	1,935	1,935
37 Total Square Feet (Personnel & Special AreaEquipment):		4,486		4,496	4,170	4,831	4,468	4,984	4,984	4,988	4,988	4,988	4,988
38 Area Factor (Net Square Feet/Staff)								346	321	345	319	332	306
39 Annual Rate of Increase (Percent)						0.01	0.01						
40 Space Utilization Improvement										0.07	0.08	0.08	0.08
41 Percent Open Office Stations						69%	64%	67%					
42 Total Internal Circulation Percentage								32%	31%	35%	35%	35%	35%

Appendix A. Space Program

Appendix A. Space Program

**Washoe County 9th Street Master Plan
Space Requirements Program Form
Department: CSD - CTMRD Program-offices**

Date:
By: JHS
Contact:
Telephone:

Employee Classification or Special AreaEquipment	Space Code	Current	Future	PersonnelQuantity	Net Square Feet (NSF)						Remarks/Notes		
					Space NSF	Space Code	2018 Current	2018 Adjusted	2028 Current	2028 Adjusted	2038 Current	2038 Adjusted	
Employee Classification													
1 Manager	PO3	140	PO3	140	1	1	140	140	140	140	140	140	Office
2													Office
3													Office
4 Hydrologist	W11	102	W10	80	3	3	306	240	306	240	306	240	
5 Systems Developer	W11	102	W10	80	1	1	102	80	102	80	102	80	
6 Hydrologist	W10	80	W10	80	1	1	80	80	80	80	80	80	
7													
8													
9													
10													
11													
12													
13 Subtotal, Personnel:				6	6	6	628	540	628	540	628	540	
14 Circulation Factor (Percent of Square Feet):				45%	35%		43%	42%	43%	43%	43%	43%	50%
15 Circulation Allowance:							269	229	269	229	269	229	
16 Total Square Feet (Personnel):							897	769	897	769	897	769	
Special AreaEquipment													
20 Laboratory		576		600									Remain located in C-1
21 Printing station		120		120									
22 Vacant workstation		160		160									
23													
24													Require enclosed parking for 3 vehicles/heated
25													
26													
27													
28													
29													
30													
31													
32													
33 Subtotal, Special AreaEquipment:							30%	30%	30%	30%	30%	30%	
34 Circulation Factor (Percent of Square Feet):													
35 Circulation Allowance:													
36 Total Square Feet (Special AreaEquipment):													
37 Total Square Feet (Personnel & Special AreaEquipment):		900					897	769	897	769	897	769	
38 Area Factor (Net Square Feet/Staff):							149	128	149	128	149	128	
39 Annual Rate of Increase (Percent)													
40 Space Utilization Improvement													
41 Percent Open Office Stations													
42 Total Internal Circulation Percentage													

**Washoe County 9th Street Master Plan
Space Requirements Program Form
Department: CSD - Western Regional Water Commission**

Contact:
Telephone:
Date:
By: JHS

Employee Classification or Special AreaEquipment	Space Code	Space NSF	Space Code	Future		PersonnelQuantity		Net Square Feet (NSF)				Remarks/Notes
				2018 Current	2018 Adjusted	2018 Current	2018 Adjusted	2028 Current	2028 Adjusted	2038 Current	2038 Adjusted	
Employee Classification												
1 Program Manager	PO3	140	P03	140	1	1	1	140	140	140	140	Office
2 Staff	W11	102	W8	64	2	2	2	204	128	204	128	Office
3												Office
4												
5												
6												
7												
8												
9												
10												
11												
12												
13 Subtotal, Personnel:				3	3	3	3	344	268	344	268	300
14 Circulation Factor (Percent of Square Feet):		50%	35%					35%	35%	45%	45%	45%
15 Circulation Allowance:								120	94	120	94	105
16 Total Square Feet (Personnel):								464	362	464	362	405
Special AreaEquipment												362
20 Files	FLB4	12	FLB4	12	3	3	3	36	36	36	36	36
21												
22												
23												
24												
25												
26												
27												
28												
29												
30												
31												
32												
33 Subtotal, Special AreaEquipment:								36	36	36	36	36
34 Circulation Factor (Percent of Square Feet):								20%	20%	20%	20%	20%
35 Circulation Allowance:								7	7	7	7	7
36 Total Square Feet (Special AreaEquipment):								43	43	43	43	43
37 Total Square Feet (Personnel & Special AreaEquipment):	500							508	405	405	405	
38 Area Factor (Net Square Feet/Staff)								169	135	135	149	135
39 Annual Rate of Increase (Percent)												
40 Space Utilization Improvement									0.20	0.20	0.10	0.10
41 Percent Open Office Stations												
42 Total Internal Circulation Percentage												

Appendix A. Space Program

Washoe County 9th Street Master Plan
Space Requirements Program Form
Department: CTM/RD Laboratory and support

Employee Classification or Special Area/Equipment	Current	Future	Personnel/Quantity			Net Square Feet (NSF)						Remarks/Notes
			Space Code	NSF	Space Code	2018 Current	2018 Adjusted	2028 Current	2028 Adjusted	2038 Current	2038 Adjusted	
Employee Classification												
1												Office
2												Office
3												Office
4												
5												
6												
7												
8												
9												
10												
11												No assigned work station
12												Counter or other
13 Subtotal, Personnel:												
14 Circulation Factor (Percent of Square Feet):	50%	35%										
15 Circulation Allowance:												
16 Total Square Feet (Personnel):												
Special Area/Equipment												
20 Laboratory	576	576	1	1	1	576	576	576	576	576	576	not to relocate with staff to A2
21 Inside storage and support	200	200	1	1	1	200	200	200	200	200	200	not included in space
22 Outside storage modules	150	120										
23 Printing	130	130										
24 Vacant Station												
25												
26												
27												
28												
29												
30												
31												
32												
33 Subtotal, Special Area/Equipment:						576	576	576	576	576	576	576
34 Circulation Factor (Percent of Square Feet):						20%	20%	20%	20%	20%	20%	20%
35 Circulation Allowance:						115	115	115	115	115	115	115
36 Total Square Feet (Special Area/Equipment):						691	691	691	691	691	691	691
37 Total Square Feet (Personnel & Special Area/Equipment):	700					691	691	691	691	691	691	691
38 Area Factor (Net Square Feet/Staff)												
39 Annual Rate of Increase (Percent)												
40 Space Utilization Improvement												
41 Percent Open Office Stations												
42 Total Internal Circulation Percentage						20%	20%	20%	20%	20%	20%	20%

Date:
By: JHS

Contact:
Telephone:

Appendix A. Space Program

Washoe County 9th Street Master Plan
Space Requirements Program Form

Department: Human Services Agency-Senior Services

Date:
By: JHS

Contact:
Telephone:

Employee Classification or Special Area/Equipment	Current Space Code	Future Space Code	Personnel/Quantity	Net Square Feet (NSF)				Remarks/Notes		
				2018 NSF	2018 Current	2018 Adjusted	2018 Current	2028 Adjusted	2028 Current	2038 Adjusted
Employee Classification										
1 Senior Services Coordinator	P07	280	P05	196	1	1	280	196	280	196
2 Supervisors	P03	140	P03	140	2	2	280	280	280	280
3										
4 Staff workstations	W3	48	W7	64	4	4	192	256	192	256
5 Staff increase	W7	64	W7	64	3	6	192	192	384	384
6 Office suite east of restrooms	120	W7	64	8	8	960	512	960	512	Room is 960 sf
7 Office suite north of restrooms	150	W7	64	3	3	450	192	450	192	Room is 450 sf for 3 staff
8										
9 Current office space available	1,420		1				1,420			
10 Staff at Intake area	W7	64	2	2	128	128	128	128	128	Space online 20
11 Subtotal, Personnel:		20	23	26	3,710	2,984	2,482	1,756	2,674	1,948
12 Circulation Factor (Percent of Square Feet):	40%	40%			40%	40%	60%	60%	60%	
13 Circulation Allowance:					1,484	1,194	1,489	1,054	1,604	1,169
14 Total Square Feet (Personnel):					5194	4,178	3,971	2,810	4,278	3,117
Special Areas/Equipment										
15 Day/peak area to be vacated	2,352		1		2,352	2,352				
16 Intake and Counter (room for 2 or 3 staff)	600		1	1	600	600	600	600	600	
17 Built in storage units	1,000		1	1	1,000	1,000	1,000	1,000	1,000	
18 Assembly area	5,700		1	1	5,700	5,700	5,700	5,700	5,700	
19 Kitchen	2,640		1	0.6	2,640	1,584	1,584	1,584	1,584	warming and serving area only
20 SHIP	536		1	1	536	536	536	536	536	
21 AARP	120		1	1	120	120	120	120	120	
22 Mental Health Interview	110		1	1	110	110	110	110	110	
23 Library	960		1	1	960	960	960	960	960	
24 Arts and Crafts room	800		1	1	800	800	800	800	800	
25 Pool Room, Game Room, Activity Room	2,310		1	1	2,310	2,310	2,310	2,310	2,310	
26 Staff Conference Room	340		1	1	340	340	340	340	340	
27 Restrooms	1,200		1	1	1,200	1,200	1,200	1,200	1,200	
28 Washoe Legal Services Suite	1,300		1	0.7	1,300	910	910	910	910	Could be reduced to 900 sf.
29 Break Room for staff	300		1	1	300	300	300	300	300	needs sink
30 Civil Marriage Room	110		1	1	110	110	110	110	110	
31 Subtotal, Special Areas/Equipment:					20,378	18,932	16,580	16,580	16,580	
32 Circulation Factor (Percent of Square Feet):					18%	18%	20%	20%	20%	
33 Circulation Allowance:					3,668	3,408	3,316	3,316	3,316	
34 Total Square Feet (Special Areas/Equipment):					24,046	22,340	19,896	19,896	19,896	
35 Total Square Feet (Personnel & Special Areas/Equipment):					29,240	26,517	23,887	22,706	24,174	23,013
36 Area Factor (Net Square Feet/Staff)						1,462	1,326	1,038	987	930
37 Annual Rate of Increase (Percent)					0.02	0.01			0.05	
38 Space Utilization Improvement							0.09		0.05	0.05

**Washoe County 9th Street Master Plan
Space Requirements Program Form
Department: Support Spaces**

Contact:
Telephone:
Date:
By: JHS

Employee Classification or Special Area/Equipment	Space Code	Space NSF	Space Code	Future Personnel	Quantity	Net Square Feet (NSF)						Remarks/Notes	
						2018 Current	2018 Adjusted	2018 Current	2018 Adjusted	2028 Current	2028 Adjusted	2038 Current	2038 Adjusted
Employee Classification													
1 Security	PO4	168	PO4	1	1	168		168		168		168	168
2													Office
3													Office
4													Office
5													
6													
7													
8													
9													
10													
11													No assigned work station
12													Counter or other
13 Subtotal, Personnel:				1	1	1	1	168	168	168	168	168	168
14 Circulation Factor (Percent of Square Feet):				50%	35%			35%	35%	35%	35%	35%	35%
15 Circulation Allowance:								59	59	59	59	59	59
16 Total Square Feet (Personnel):						227	227	227	227	227	227	227	227
Special Area/Equipment													
20 Commission Chambers		8,000		1	1	1	1	8,000	8,000	8,000	8,000	8,000	8,000
21 Café		2,558		1	1	2,558	2,558	2,558	2,558	2,558	2,558	2,558	2,558
22 Facilities		2,000		1	1	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
23 Security		600		1	1	600	600	600	600	600	600	600	600
24 Health Conference Center		2,700		1	1	2,700	2,700	2,700	2,700	2,700	2,700	2,700	2,700
25 Training Center		4,000		1	1			3,730	3,730	4,000	3,730	4,000	4,000
26 Wellness Facility		2,000		1	1			1,800	1,800	2,000	1,800	2,000	2,000
27 A-1 Storage		1,300		1	1	1,300	1,300	1,300	1,300	1,300	1,300	1,300	1,300
28 Media Center		700		1	1	700	700	700	700	700	700	700	700
29 State Lease Space		6,770		1	1	6,770	6,770	6,770	6,770	6,770	6,770	6,770	6,770
30 Central Conference Room		2,172		1	1	2,172	2,172	2,172	2,172	2,172	2,172	2,172	2,172
31 Utility & CTMRD Garage		3,752		1	1			3,752	3,752	3,752	3,752	3,752	3,752
32													
33 Subtotal, Special Area/Equipment:						26,800	26,800	35,060	35,060	35,060	35,060	35,060	35,060
34 Circulation Factor (Percent of Square Feet):						10%	10%	10%	10%	10%	10%	10%	10%
35 Circulation Allowance:						2,680	2,680	3,506	3,506	3,506	3,506	3,506	3,506
36 Total Square Feet (Special Area/Equipment):						29,480	29,480	38,566	38,566	39,083	38,566	39,083	39,083
37 Total Square Feet (Personnel & Special Area/Equipment):						29,707	29,707	38,793	38,793	39,310	38,793	39,310	39,310
38 Area Factor (Net Square Feet/Staff):						29,707	29,707	38,793	38,793	39,310	38,793	39,310	39,310
39 Annual Rate of Increase (Percent)													
40 Space Utilization Improvement												-0.01	-0.01
41 Percent Open Office Stations													
42 Total Internal Circulation Percentage													

Appendix A. Space Program

Appendix B. Space Standards

Exhibit B-1. Proposed Office of the Future Standards

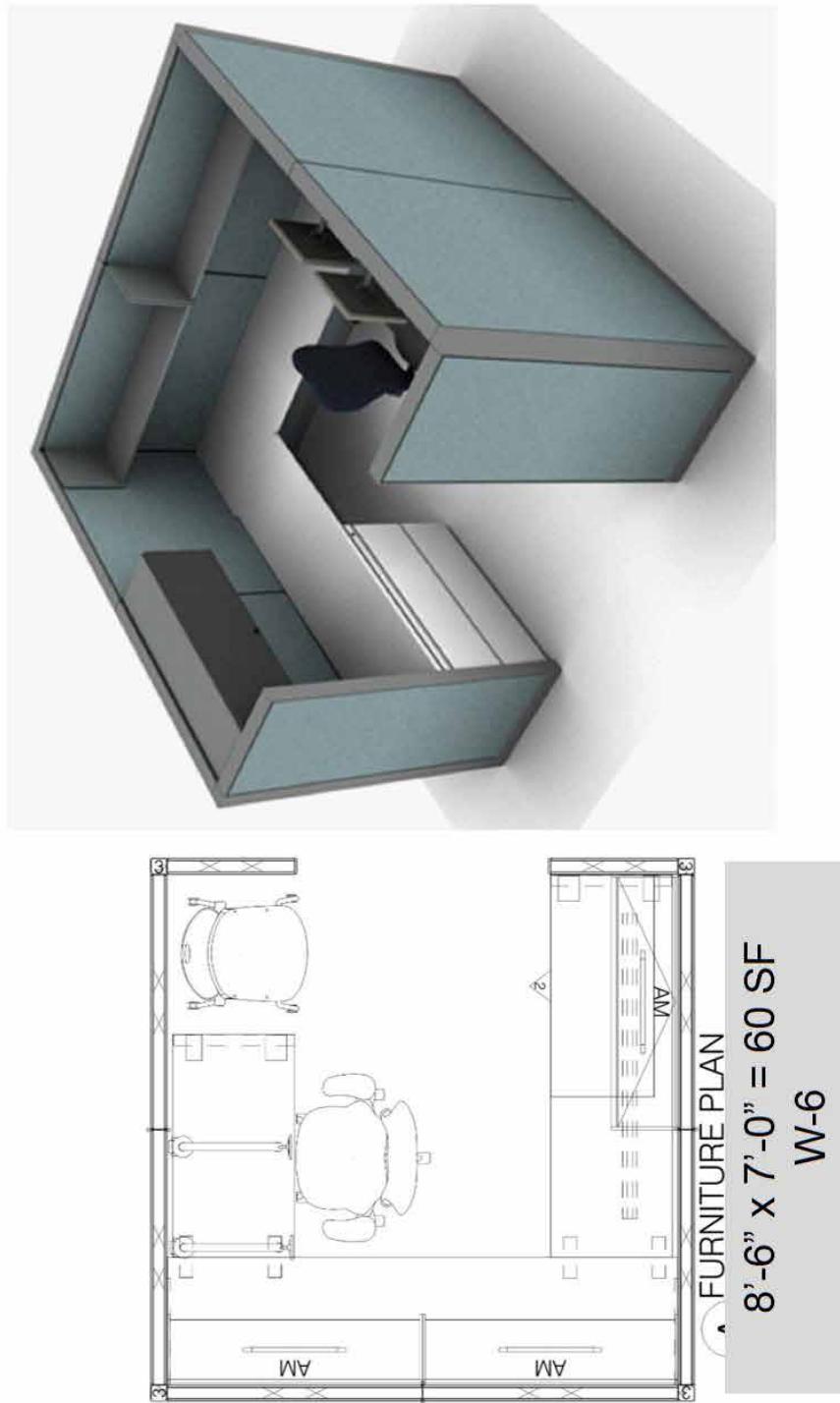
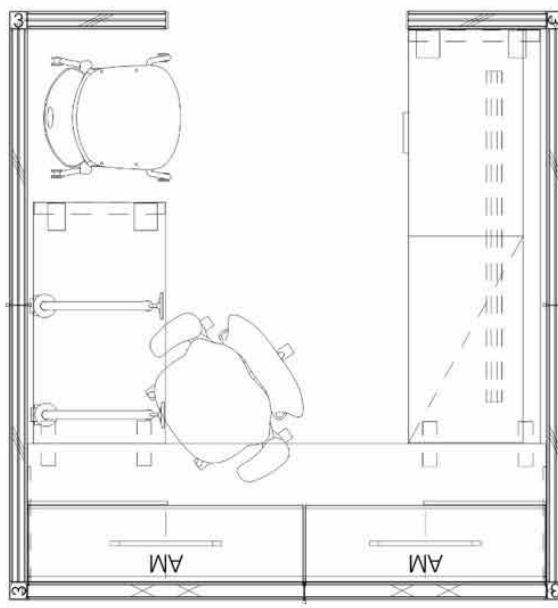
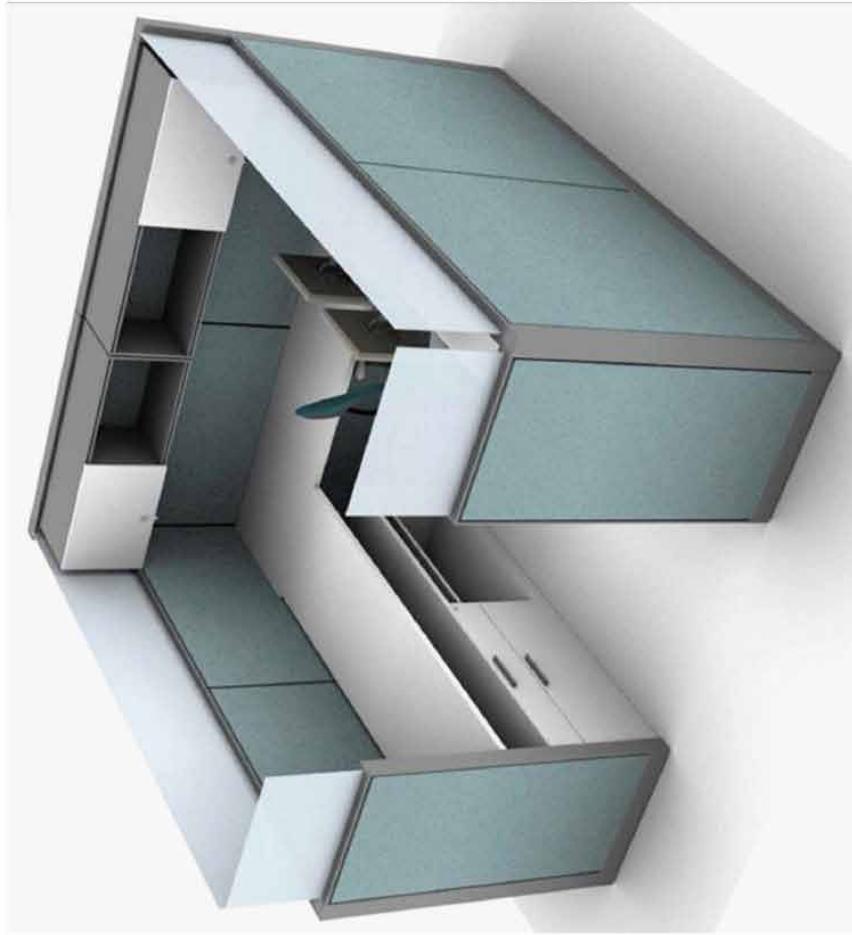


Exhibit B-2. Proposed Office of the Future Standards



A FURNITURE PLAN
SCALE: 1/2" = 1'-0"

$8' - 6'' \times 7' - 0' = 60 \text{ SF}$
W-6

Exhibit B-3. Proposed Office of the Future Standards

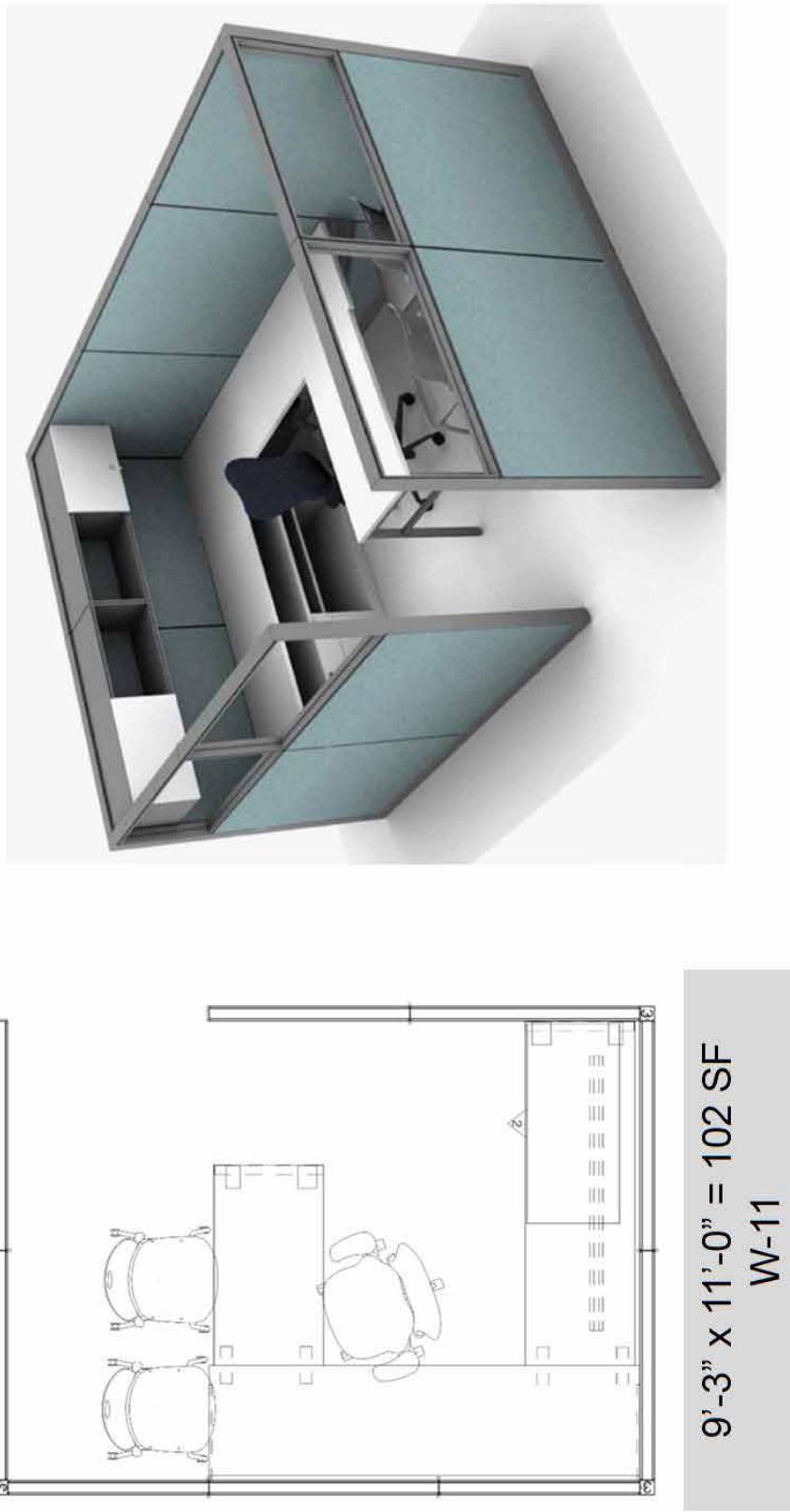
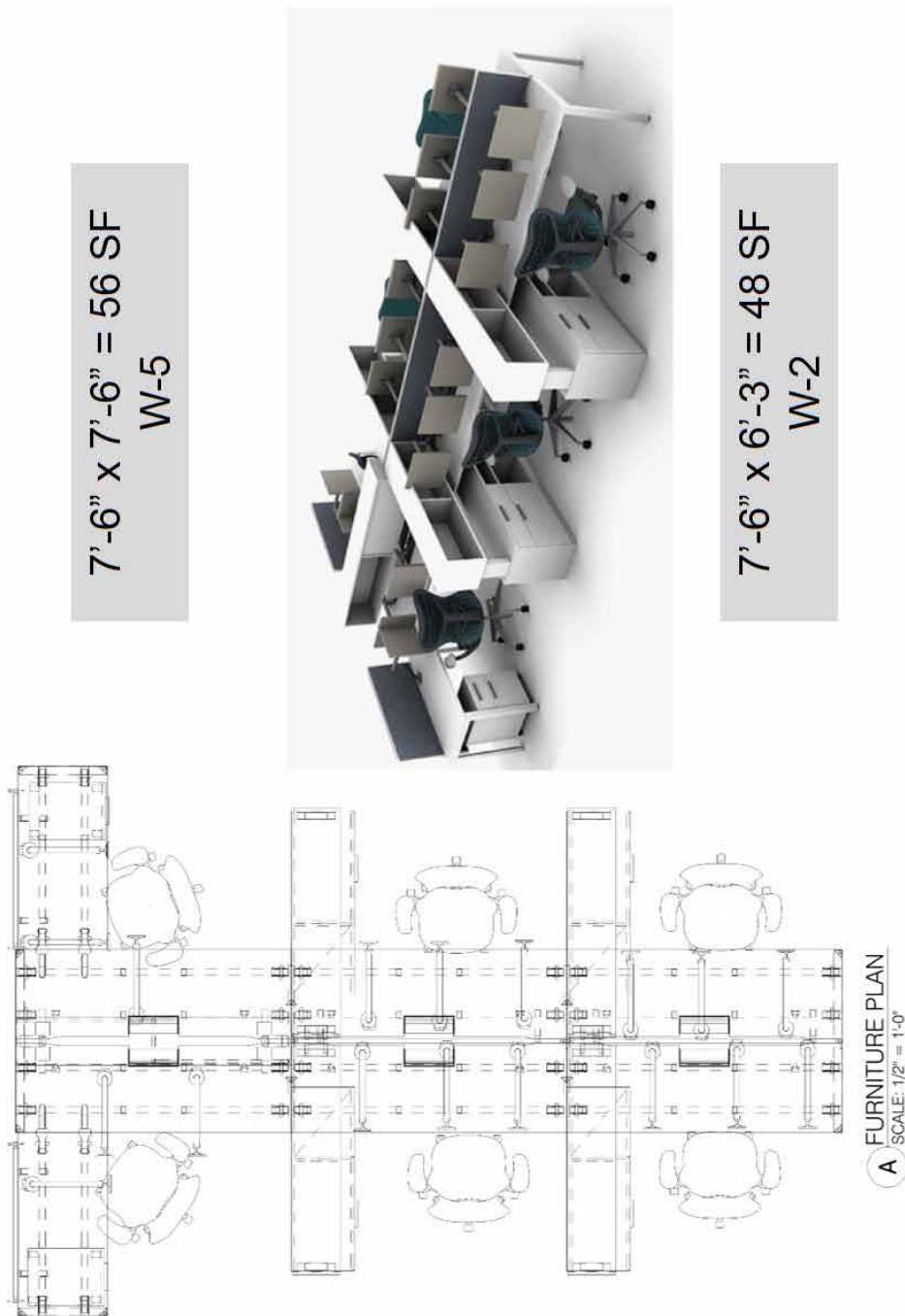


Exhibit B-4. Proposed Office of the Future Standards



Appendix B. Space Standards

Exhibit B-5. Proposed Office of the Future Standards

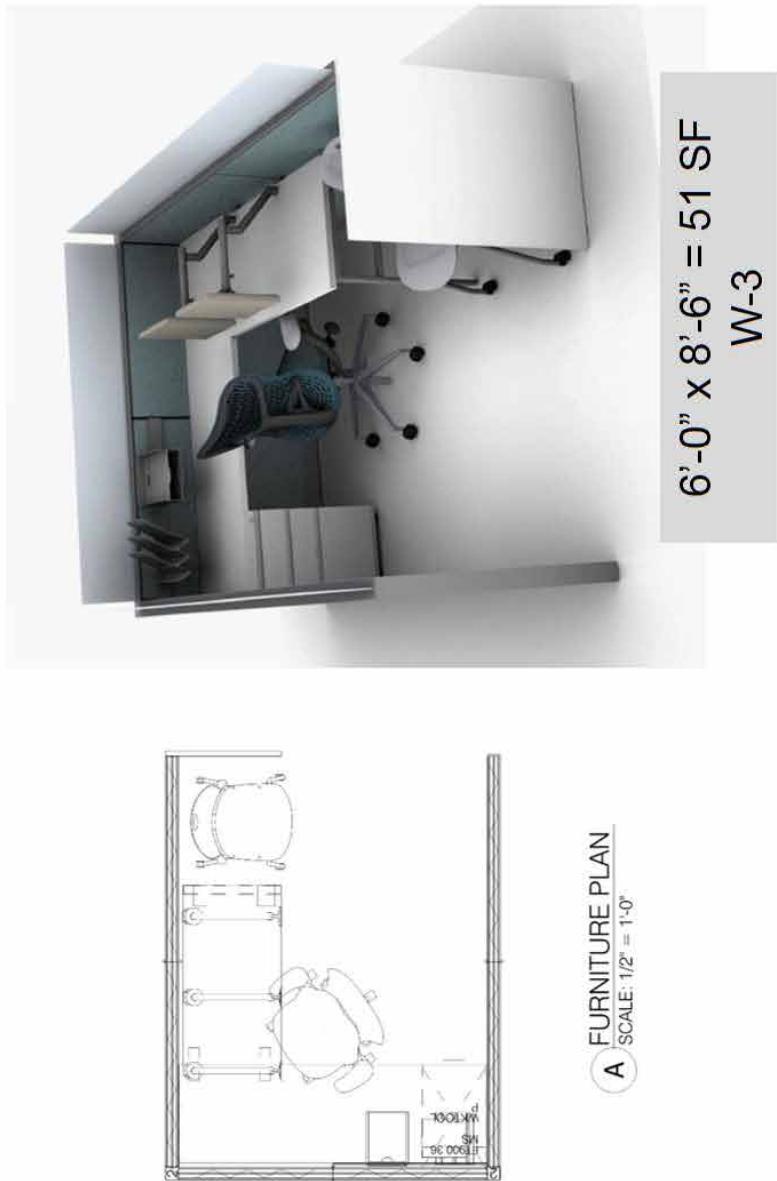


Exhibit B-6. Proposed Office of the Future Standards

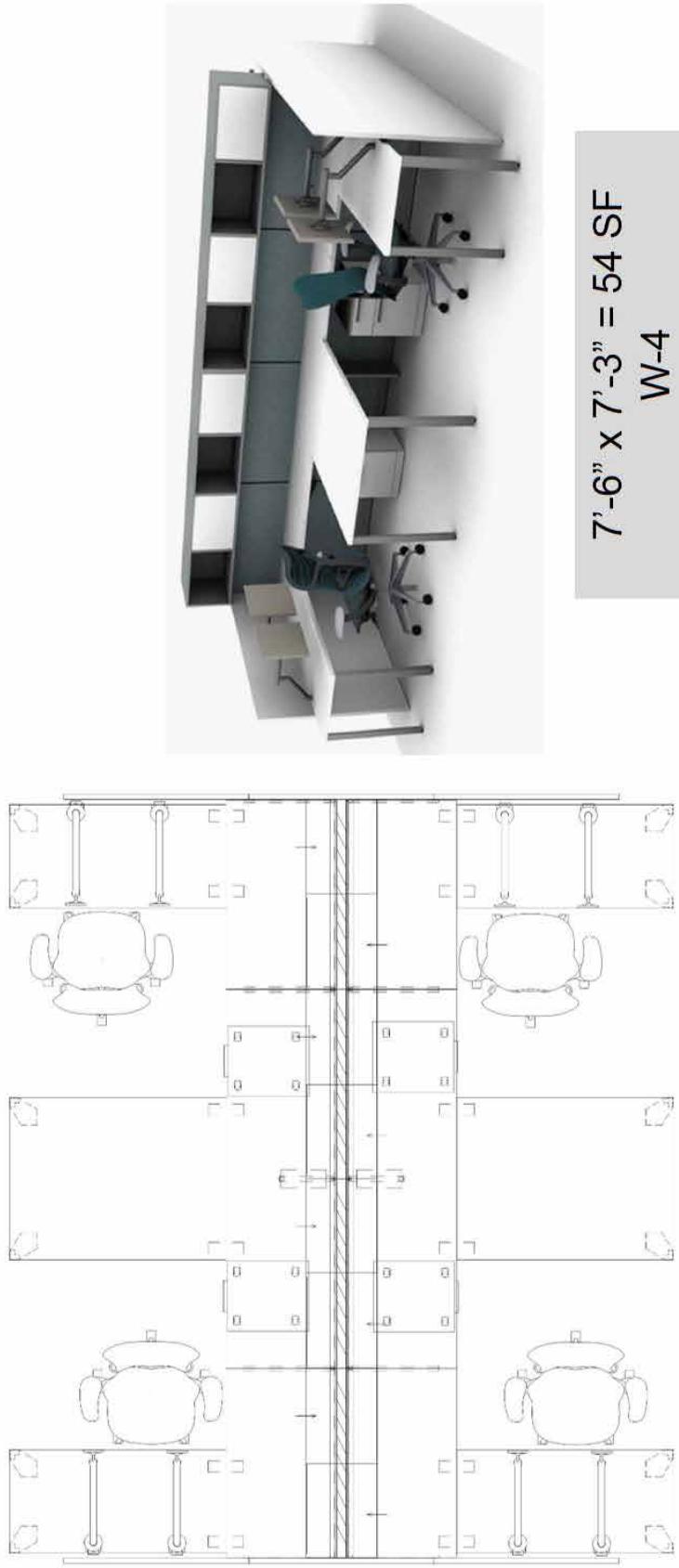


Exhibit B-7. Proposed Office of the Future Standards

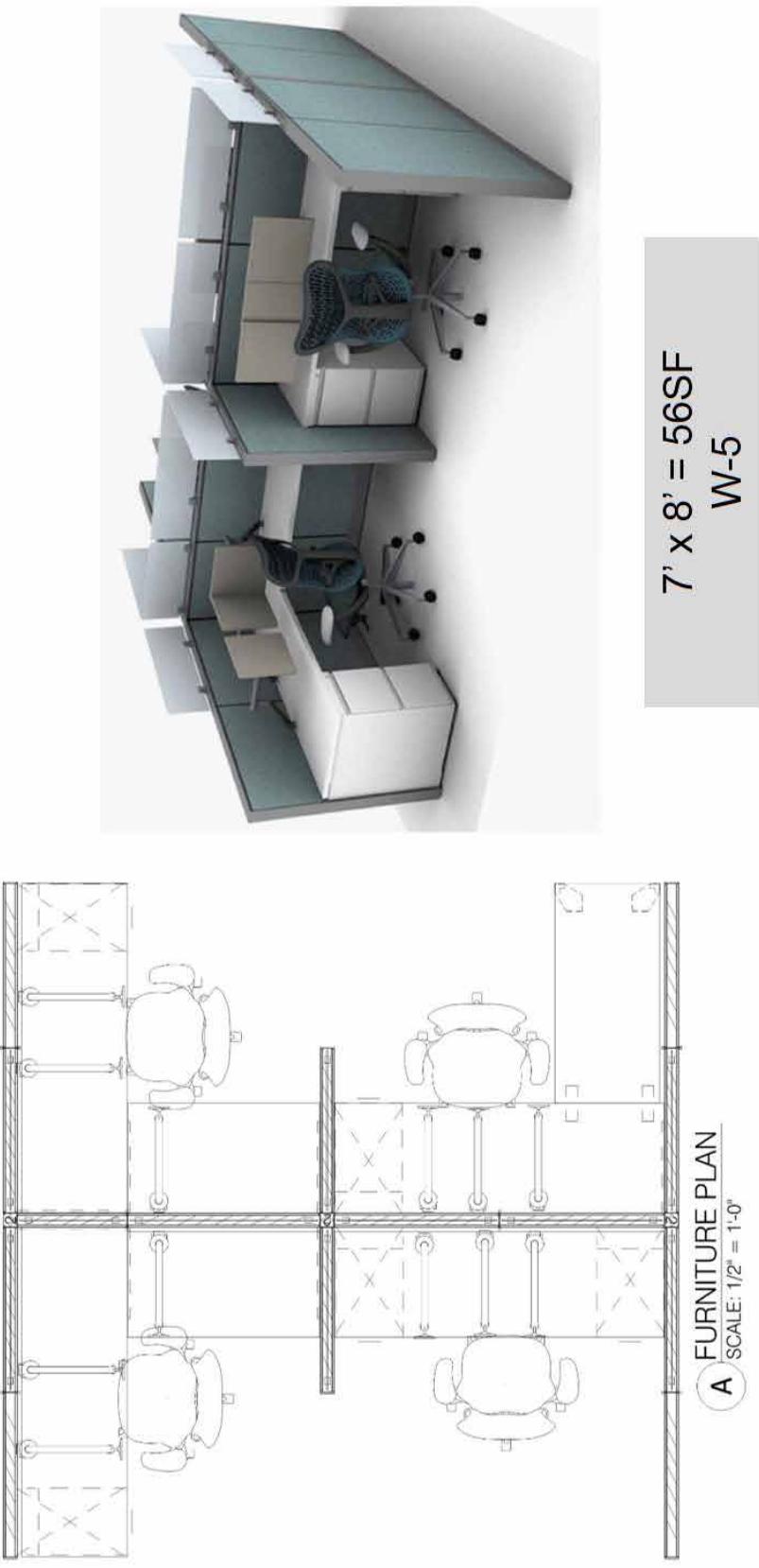
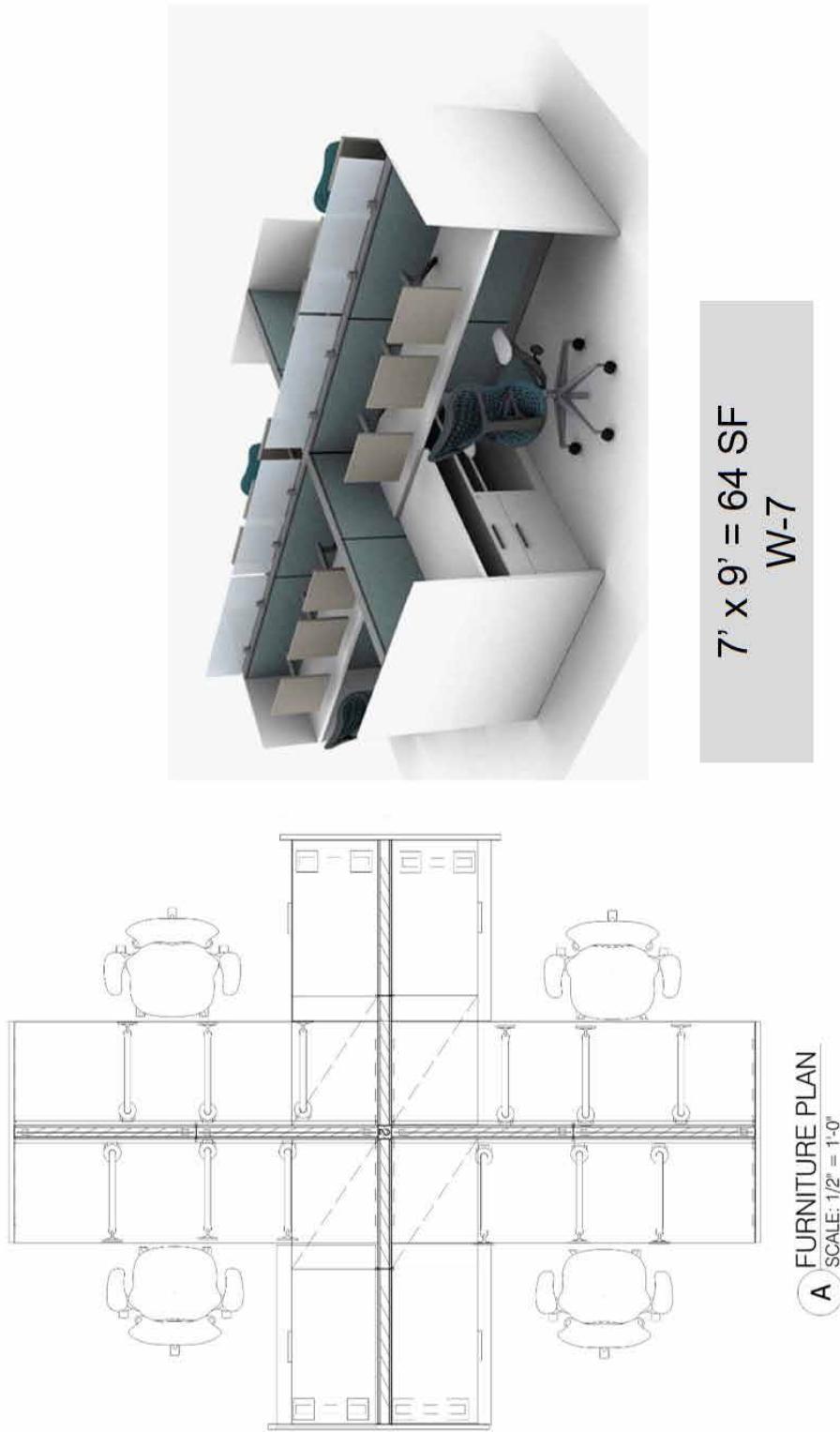


Exhibit B-8. Proposed Office of the Future Standards



Appendix C. Steering Committee Meeting #2 Presentation

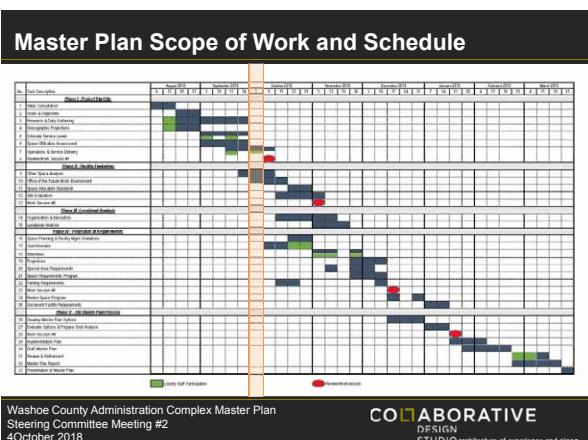
Appendix C. Steering Committee Meeting #2 Presentation



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Appendix C. Steering Committee Meeting #2 Presentation

Key Dates for Master Plan Study	
Study Tasks	Date
1. Distribute Introduction of Study to Stakeholders	07/17/18
2. Response to Brief Included Information Request	07/31/18
3. Space Utilization Analysis	07/26/18 – 07/27/18
4. Kick-Off Meeting with Departments	08/09/18
5. Round #1 Individual Meetings with Departments Having Service Levels Related to Demographics and Economics	08/22/18 – 08/23/18
6. Steering Committee Workshops	10/04/18 • 11/15/18 12/17/18 • 01/17/19
7. Interim Board Presentation	01/29/19
8. Final Report	03/25/19

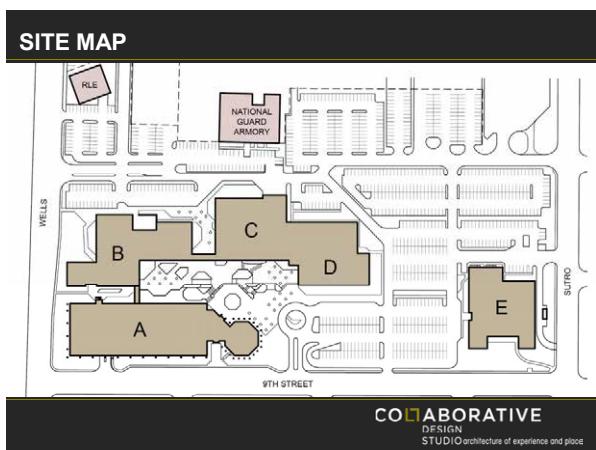
Washoe County Administration Complex Master Plan
Steering Committee Meeting #2
4 October 2018

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Appendix C. Steering Committee Meeting #2 Presentation

TOTAL SPACE BY BUILDING AND SITE		
9TH STREET SPACE INVENTORY		
Building	Gross Square Feet	Office Net Square Feet
A	90,518	71,528
B	56,322	34,881
C	48,158	26,221
D	51,052	26,855
Senior Center	29,142	0
TOTAL	275,192	159,485

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SPACE BY NET, CIRCULATION, CORE, DEPARTMENT												
Washoe County 9th Street Space Allocations												
No.	Building/Level	A	B	C	D	E	F	G	H	I	J	K
1	A-2 Manager	9.155		9.155		9.155	3	420	1,374		7,361	
2	A-2 Human Resources	5.715		5.715		5.715	2	280			5,435	
3	A-2 C.S. Planning	4.000		4.000		4.000	3	420			3,580	
4	A-2 C.S. Finance	2.300		2.300		2.300	1	140			2,160	
5	A-2 C.S. Building and Safety	4.000		4.000		4.000	2	280			3,720	
6	A-2 C.S. Capital Projects	970		970		970		0			970	
7	A-2 C.S. Public Lobby and Common	2.002		2.002		2.002		0			2,002	
8	A-2 C.S. Engineering	5,450		5,450		5,450	3	420			5,030	
9	A-2 C.S. Admin., Bus. Lic., & Water	1,978		1,978		1,978	2	280			1,698	
10	A-2 Circulation & Core	10,498	1,916	2,354				0			0	

(1) Core areas include stairs, elevator shafts, utility rooms, restrooms, for the public (not special use), and structure and walls.
(2) Currently unassigned or available offices (average of 150 sf) and workstations (70 sf) plus required internal circulation of 35%.

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SPACE BY NET, CIRCULATION, CORE, DEPARTMENT												
Washoe County 9th Street Space Allocations												
No.	Building/Level	A	B	C	D	E	F	G	H	I	J	K
11	A-1 Recreational	8,802		8,802		8,802	3	420			8,380	
12	A-1 Voter Registration	8,882		8,882		8,882		0			8,882	
13	A-1 Manager and Support	1,825		1,825		1,825		0			1,825	
14	A-1 Security & Vacant	426		426		426	3	420			204	
15	A-1 County Clerk	4,606		4,606		4,606	3	420			4,186	
16	A-1 Commission Hearing	6,140	474	3,020	4,686	4,686		0			0	
17	A-1 Circulation & Core	11,549	3,015	3,511				0			0	

(1) Core areas include stairs, elevator shafts, utility rooms, restrooms, for the public (not special use), and structure and walls.
(2) Currently unassigned or available offices (average of 150 sf) and workstations (70 sf) plus required internal circulation of 35%.

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SPACE BY NET, CIRCULATION, CORE, DEPARTMENT												
Washeoe County 9th Street Space Allocations												
No.	Building/Level	A	B	C	D	E	F	G	H	I	J	K
18	B-1 Health Clinic			13,621		13,621		2	280	800		12,620
19	B-1 AQUO			4,670		4,670		2	280	5	4,245	
20	B-1 Community Health Services				2,254		2,254	2	280	3	1,901	
21	B-1 Circulation & Core	33,885	2,482	6,112					0		0	
22	Central Park & Facilities		3,430						0		0	
23	B-1 Health Auditorium	2,174			2,174	2,174	0		0		0	
24	B-2 Health Clinic	20,263	5,229	761	12,273		12,273	4	540	300		11,443
25	B-2 Epidemiology				2,000		2,000	2	200		1,800	
26	C-1 Adult Services		8,144		8,144		17	2,380	300	7	5,289	
27	C-1 CTM Remediation			1,964		1,964		1	140	2	1,714	
28	C-1 Reprints/graphics			3,862		3,862		0			3,862	
29	Central Conference Room			2,172	2,172	0		0			0	
30	Café			2,558	2,558	0		0			0	
31	Facilities	270			403	403	0		0		0	
32	C-1 Circulation & Core	26,421	2,671	6,177					0		0	
33	C-2 Technology Services	19,737	5,545	724	11,131		11,131	4	840	1,100	9,191	
34	C-2 GIS			2,337		2,337		1	140			2,197

(1) Core areas include stairs, elevator shafts, utility rooms, restrooms, for the public (not special use), and structure and walls.
(2) Currently unassigned or available offices (average of 120 sf) and workstations (70 sf) plus required internal circulation of 30%.

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SPACE BY NET, CIRCULATION, CORE, DEPARTMENT												
Washeoe County 9th Street Space Allocations												
No.	Building/Level	A	B	C	D	E	F	G	H	I	J	K
35	D-1 Assessor	30,116	3,008	1,484	17,171		17,171	8	1,120	1,600	10	14,201
36	D-1 Treasurer				8,188		8,188	5	700	3	7,413	
37	D-1 Facilities		289						0		0	
38	D-2 Fire District				3,937		3,937	0			3,937	
39	D-2 Comptroller	20,936	6,744	1,659	7,559		7,559	5	700	560	5	6,174
40	Senior Center	29,142		2,167	26,975	26,975	0		0		0	
41	TOTAL	275,172	35,073	27,951	198,653	39,168	159,485	80	10,920	6,234	35	141,456

(1) Core areas include stairs, elevator shafts, utility rooms, restrooms, for the public (not special use), and structure and walls.
(2) Currently unassigned or available offices (average of 150 sf) and workstations (70 sf) plus required internal circulation of 35%.

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SPACE INVENTORY SUMMARY											
COMPONENT		SQ. FT.			%						
Gross area		275,192									
Core & demising walls		35,073									
Public circulation		27,951									
Department gross area		198,653			72%						
Special areas		39,168									
Office gross area		159,485			58%						
Vacant Stations/Offices		80									
Unused space		10,920									
Net office area required		141,456			89%						

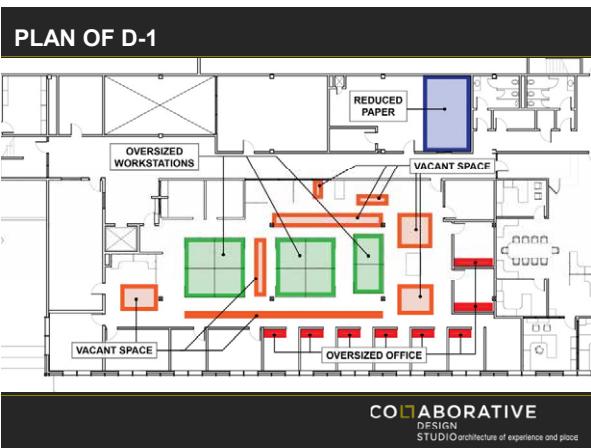
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SPACE UTILIZATION CALCULATIONS		
SPACE UTILIZATION ANALYSIS		
1.	Net Square Feet	159,485
2.	Staff	561
3.	Area Factor (NSF/Person)	284
4.	Vacant Offices & Workstations	80
5.	Vacant Space at 136 sf/person	10,920
6.	Underutilized Space	6,234
7.	Oversized Workstations – 300 at 23 sf	6,900
8.	Potential Space Reduction	24,054
9.	Adjusted Space Required (#1 - #8)	135,431
10.	Adjusted Area Factor	241
11.	Improvement Potential with No Remodeling	15%

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SPACE UTILIZATION CALCULATIONS		
LOCAL GOVERNMENT BENCHMARK		
Area Factor		210
County Staff		561
Ideal Space Requirement		117,810
Current Adjusted Space		141,456
Remodel/Relocation Potential		23,646
Improvement Potential		17%

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CAPACITY ANALYSIS WITH INFILL	
9th STREET CAPACITY ANALYSIS	
Current Staff	561
Utilize 50% Vacant Spaces	74
Capacity Increased to:	635
Capacity with Remodel or Relocation (+/- 17%)	743
Area Factor Could Reduce to	215
Staff Increase Potential in 20 Years	182
20 Year Staff Increase	32%
Annual Rate of Increase	1.5%/Year
Potential to Break Even with Remodeling	
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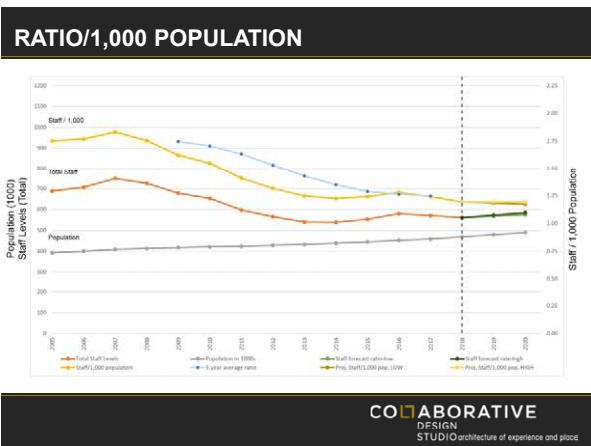
HISTORICAL DATA	
Washoe County 9th Street Staff	
	Staff Levels in Year (June 30, 20xx)
Department	2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 18 19 Future 2023 2028 2038
1 Assessor	73 75 83 75 65 62 61 59 56 59 56 60 59 60 -0.6% 1.4% 2.00% 66 73 87
2 Clerk	29 30 30 30 26 21 18 13 13 12 15 14 14 14 -6.3% 1.5% 1.00% 15 15 17
3 County Manager	29 32 33 30 26 23 21 22 18 18 26 27 28 28 2.2% 11.1% 1.00% 29 31 34
4 Commissioner	5 10 9 9 6 6 5 5 5 5 5 5 5 5 -2.9% 0.0% 0.00% 5 5 5
5 Registrar of Voters	6 8 7 7 5 8 6 6 4 6 6 6 5 6 5 -4.2% 5.0% 1.00% 5 6 6
6 CSD	70 70 70 70 65 60 55 53 53 53 60 63 63 58 0.0% 1.9% 1.00% 61 64 70
7 Finance	
7.1 Comptroller	28 30 34 33 30 22 21 20 18 21 16 26 28 28 2.7% 11.1% 1.50% 30 32 37
8 Health	211 211 212 209 193 193 167 165 157 149 150 151 151 -3.3% -0.8% 1.50% 162 171 201
9 Human Resources	16 22 24 20 19 18 19 17 17 18 19 19 19 20 0.7% 3.5% 2.00% 22 24 29
10 Recorder	26 27 25 24 24 24 20 20 20 19 21 21 21 22 -1.8% 2.0% 1.00% 23 22 27
11 Senior Serv. Inv. Ass't	47 49 45 47 46 44 40 35 35 33 38 41 30 30 -8.8% -2.9% 1.00% 32 33 36
12 Senior Services Technology	40 38 40 40 43 42 35 34 28 29 25 26 27 27 -6.9% -0.7% 1.00% 28 30 33
13 Services	63 60 93 93 89 91 87 77 77 76 78 82 80 75 -1.7% -0.5% 0.10% 75 76 77
14 Fire District	20 20 20 20 20 20 20 20 20 20 20 20 20 20 20 0.0% 0.0% 1.00% 21 22 24
15 Treasurer	26 26 25 25 22 20 19 19 19 19 20 20 20 20 11 0.0% -1.1% 1.00% 19 20 22
16 Total Staff Levels	689 708 750 727 679 654 598 565 540 530 553 580 571 561 -1.8% 0.8% 1.28% 594 626 705
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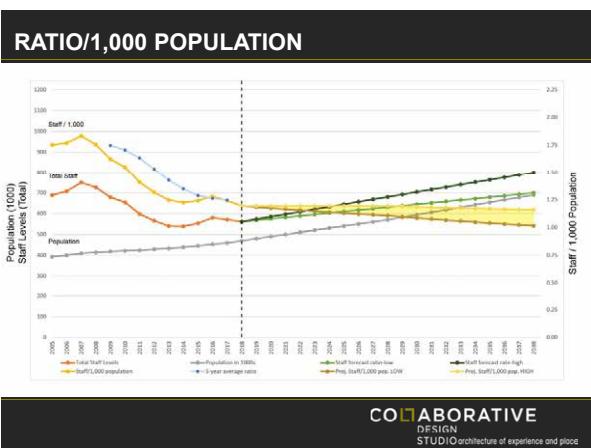
Appendix C. Steering Committee Meeting #2 Presentation

HISTORICAL DATA	
Washoe County 9th Street Staff	
	Staff Levels in Year (June 30, 20xx)
	2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2010-18 2013-18 Future 2023 2028 2038
16 Total Staff Levels	689 708 750 727 679 654 598 565 540 538 553 580 571 561 -1.8% 0.8% 1.28% 594 629 705
17 Population (1,000)	393 400 409 414 418 422 424 429 433 439 445 453 460 470 520 570 690
18 Staff/1000 population	1.75 1.77 1.83 1.76 1.62 1.55 1.41 1.32 1.25 1.23 1.24 1.28 1.24 1.19 1.15 1.12 1.07
19 5 year average ratio	1.75 1.71 1.63 1.53 1.43 1.35 1.29 1.26 1.25 1.24 1.22 1.20 1.15
20 Total Staff	634 684 754
21 @ 2013-18 ratio	634 684 754
Population forecast	(1,000s)
21 (1,000s)	393 400 409 414 418 422 424 429 433 439 445 453 460 460 520 570 690
Current surplus	
Capacity 100%	
22 achievement:	40 40 40
23 Staff Increase	
24 Staff Increase	-7 28 104
(line #20)	
Space @	33 83 193
25 area factor of	150
	(1,000) 4.225 15.568
26 area factor of	150
	5,010 12,450 28,875
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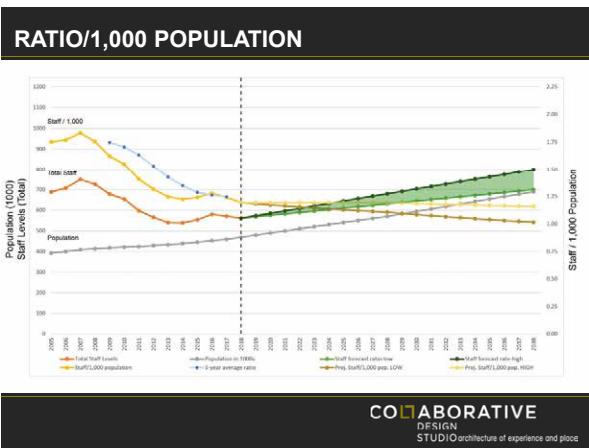


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PRELIMINARY STAFF PROJECTIONS

82% RESPONSE TO QUESTIONNAIRES BY 10/1

STAFF INCREASE TO 2038	124
AVERAGE INCREASE PER YEAR	1.43%
POPULATION INCREASE PER YEAR	2.5 %
PROJECTED STAFF INCREASE W/ 100%	150
TOTAL STAFF IN 2038	711

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9TH STREET STAFF LEVEL MACRO PROJECTION

Staff Levels	Staff	Ratio/1,000
2008	727	1.76
2014	565	1.23
2018	561	1.19
Projected Based on Rate/1,000		
2038 - Low	738	1.07
2038 - High	794	1.15
Projected Based on Population Growth		
2038 - Low (50% Population Rate)	707	1.02
2038 - High (75% Population Rate)	771	1.12

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RANGE OF FUTURE SPACE REQUIREMENTS				
	Staff	Increase	Net Space (1)	Gross Area (2)
Ratio/1,000 – Low	738	177	17,700	23,600
Ratio/1,000 - High	794	233	23,300	31,000
Percent Increase – Low	707	146	14,600	20,000
Percent Increase – High	771	210	21,000	28,000

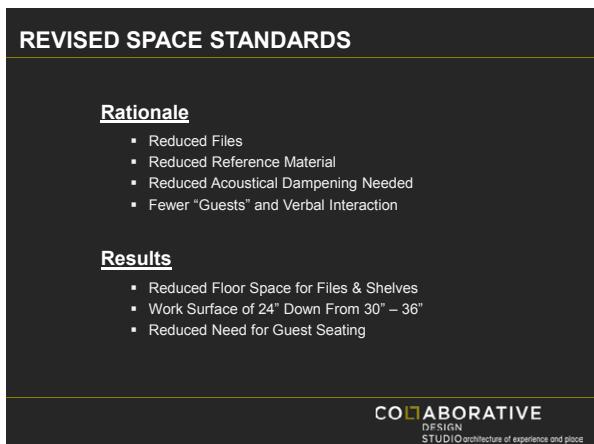
(1) Space added at (15% @ 140 sf and 85% @ 56 sf) + 45% circulation = 100 sf/person
(2) 75% net to gross area

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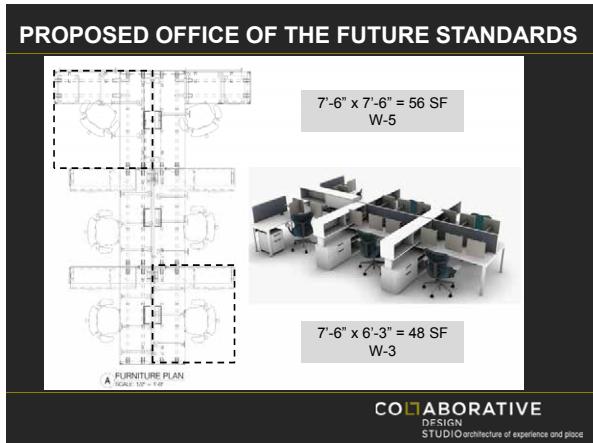


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SPACE REDUCTIONS		
Space	Current	Proposed
Office	> 180 sf	No Change
Office	151 sf – 179 sf	140 sf
Office	150 sf	120 sf
Office	< 120 sf	No Change
Workstation	8' x 10' = 80 sf	8' x 8' = 64 sf
Workstation	8' x 8' = 64 sf	7' x 7'-6" = 52 sf
Workstation	6' x 8' = 48 sf	6' x 7' = 42 sf

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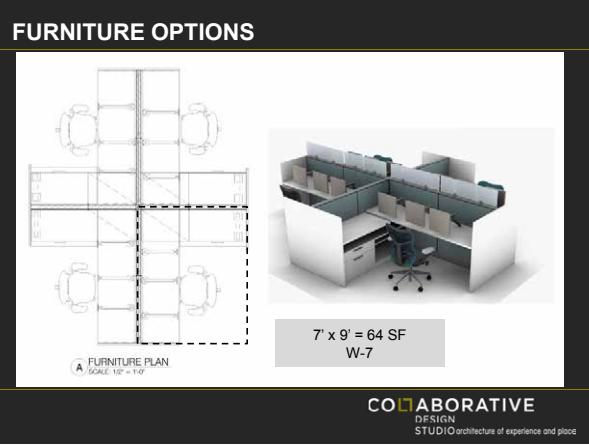


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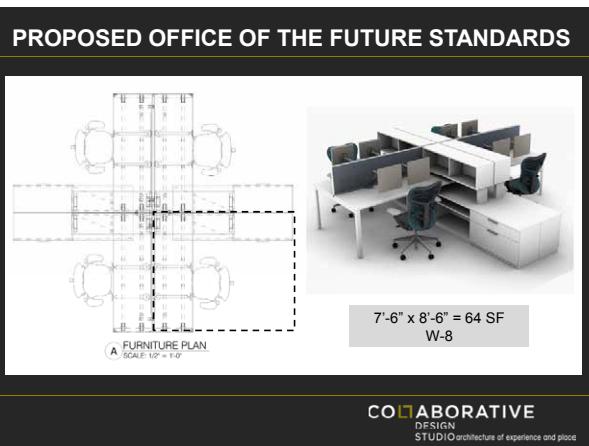


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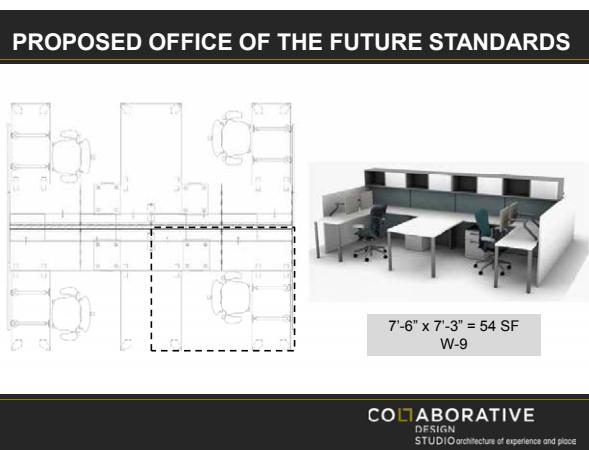
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TYPICAL WORKSTATION CONFIGURATIONS



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TYPICAL WORKSTATION CONFIGURATIONS



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TYPICAL WORKSTATION CONFIGURATIONS



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SPACE STANDARDS SPACE IMPROVEMENT

Applied to Space if Relocated or Totally Remodeled

- Space Reduction = 23 sf/person
- Value @ \$600/sf = \$13,800/person

Applied Only to Internal Space Reconfiguration

- Space Reduction = 18 sf/person
- Value @ \$600/sf = \$10,800/person

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POTENTIAL SPACE ADJUSTMENTS

1. Social Services Program with State

- Daybreak to Relocate
- Audit Services Relocates to Downtown Reno
- Meals on Wheels Food Preparation to New Site
- Senior Services Relocates to Vacant Space in Senior Center

2. Communications Department

- Reprographics Outsourced
- Staff Increases for Media and Communications

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POTENTIAL SPACE ADJUSTMENTS

3. Information Technology Consolidates

- 6 Staff from Edison Relocate to 9th Street

4. Community Services

- Implements Current Space Rearrangement
- Staff Accommodations for 10 Years

5. Utilities

- Consider relocation from current location to 9th Street
- Reduce Transit Time to Field Locations
- Requires 10,000 sf = +/- \$4,000,000

6. Fire District

- Develop Vehicle Maintenance
- Requires 9,000 sf = +/- \$4,500,000

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PENDING SPACE ADJUSTMENTS

		NSF
1.	Senior Services Staff to Senior Center	(1,200)
2.	Adult Services to Relocate to Downtown	(7,000)
3.	Lease Space for 31 Staff to State	4,650
4.	Communications Department Reorganization	(1,000)
5.	Information Technology Consolidation	1,100
6.	Community Services Remodeling	(1,500)
7.	Fire District Logistics & Maintenance	9,000
8.	Utilities Operation	10,000
9.	TOTAL PENDING SPACE CHANGES	13,850
10.	Office Space Adjustments Only (#1 + #6)	(5,150)

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POTENTIAL FUTURE SPACE REQUIREMENTS

	Office Space	Minimum	Maximum
1.	Staff Increases	20,000	39,185
2.	Pending Office Space Adjustments	(5,150)	(5,150)
3.	Space Utilization Improvements	(24,054)	(24,054)
4.	Full Remodeling Potential	(9,204)	1,796
	Industrial Space		
5.	Utilities	0	10,000
6.	Fire District	0	12,540

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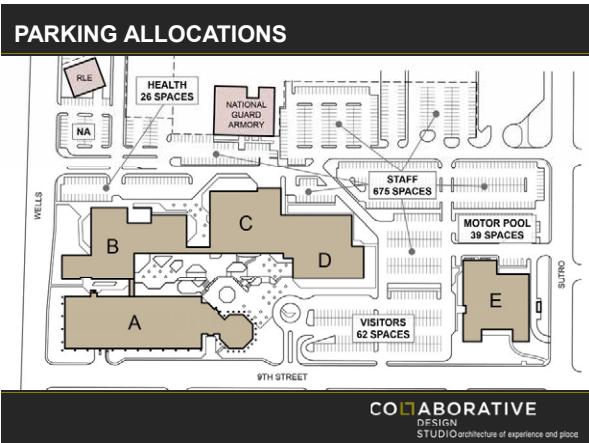
57

Appendix C. Steering Committee Meeting #2 Presentation

PARKING	
9TH STREET PARKING ANALYSIS - CURRENT	
	PARKING SPACES
1. TOTAL SPACES ON COUNTY SITE	802
2. LESS 62 VISITOR SPACES AT ENTRANCE	740
3. LESS 26 VISITOR SPACES FOR HEALTH	714
4. LESS 39 FOR MOTOR POOL	675
5. CURRENT STAFF	561
6. SPACES AT 85% ALLOCATION	477

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PARKING	
FUTURE PARKING REQUIREMENTS	
	PARKING SPACES
1. MAXIMUM PROJECTED 2038 STAFF	800
2. SPACES @ 85% ALLOCATION	680
3. 275,000 GSF @ 4 SPACES/1,000	1100
4. 35,000 GSF ADDITIONAL SPACE	140
5. OFFICE EXPANSION FOOTPRINT 20,000 SF	50
6. PARKING STRUCTURE FOOTPRINT 25,000 SF	100
7. TOTAL MAXIMUM FUTURE SPACES	1390

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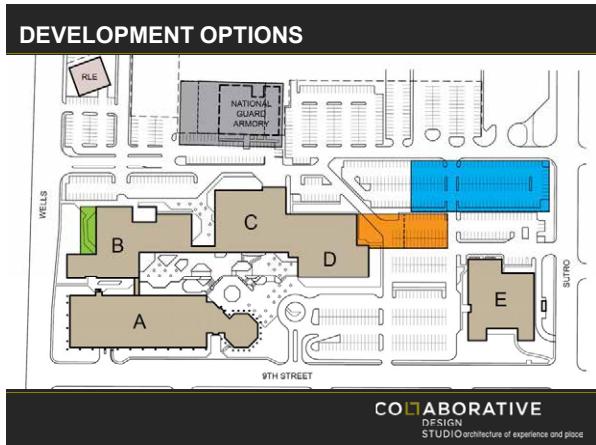
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Appendix C. Steering Committee Meeting #2 Presentation

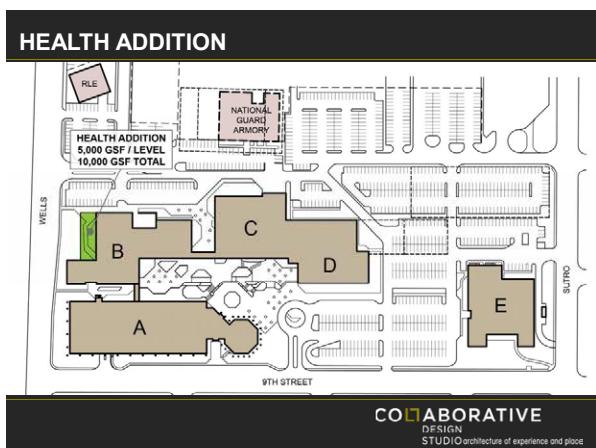
PARKING	
ADDITIONAL PARKING REQUIREMENTS	
	PARKING SPACES
MINIMUM PER OCCUPANCY AND OBSERVATION (680 + 50) - 675 =	55
MAXIMUM PER OCCUPANCY AND OBSERVATION (680 + 50 +100) - 675 =	155
MINIMUM PER CODE (1,100 + 140 + 50) – 675 =	615
MAXIMUM PER CODE (1,100 + 140 + 50 + 100) – 675 =	715

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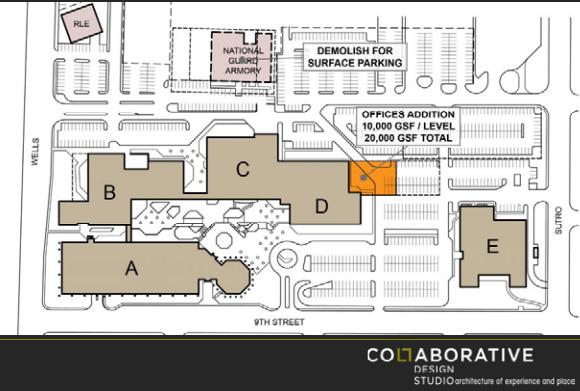
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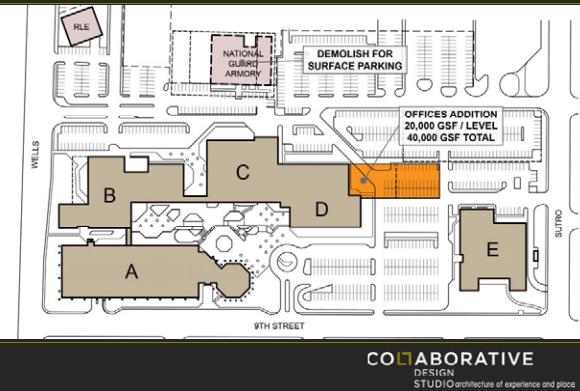
Appendix C. Steering Committee Meeting #2 Presentation

OFFICES TO EAST OF D-MINIMUM



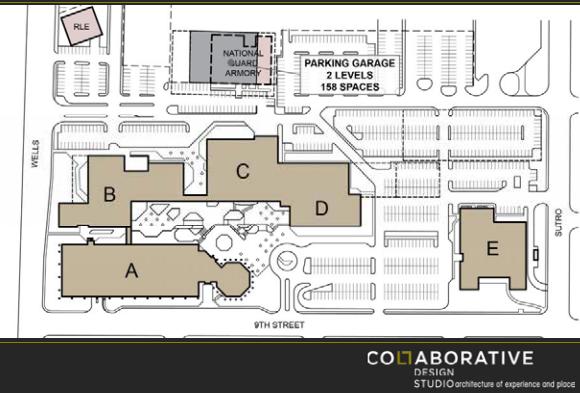
64

OFFICES TO EAST OF D-MAXIMUM



65

PARKING STRUCTURE

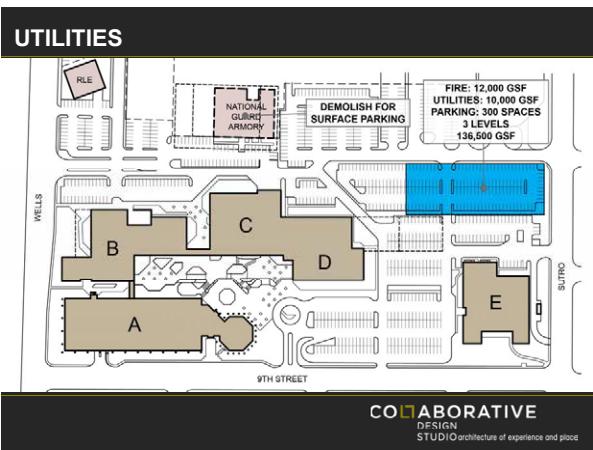


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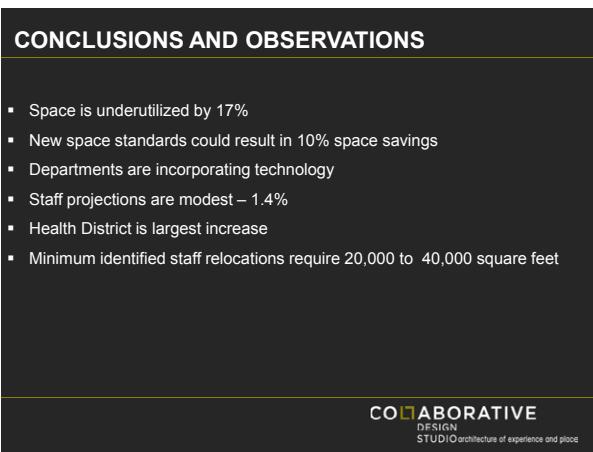
Appendix C. Steering Committee Meeting #2 Presentation



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Appendix C. Steering Committee Meeting #2 Presentation



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Appendix D. Steering Committee Meeting #3 Presentation

Appendix D. Steering Committee Meeting #3 Presentation

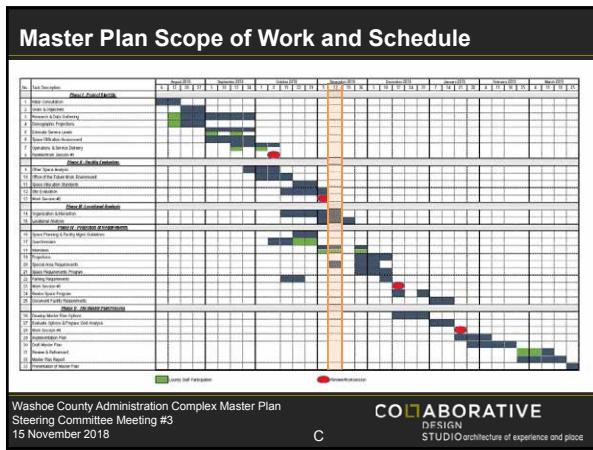


PRESENTATION OUTLINE

- Final Space Inventory
- Department Staff Level Projections
- Space Shortfall
- Department Accommodations
- Expansion Options
- Potential Cost & Phasing

B

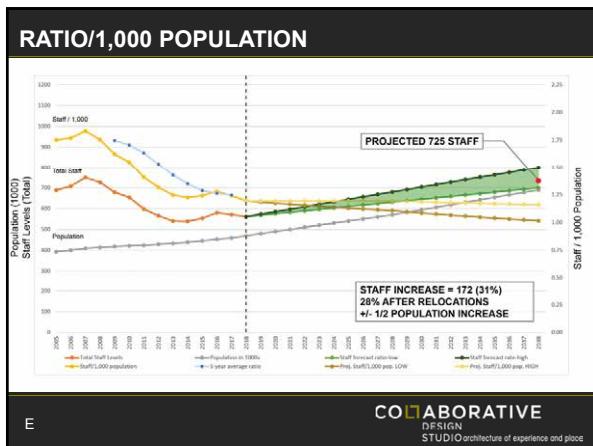
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Appendix D. Steering Committee Meeting #3 Presentation

Space Inventory	
Gross Building Area	270,000 sf
Net Square Feet	217,306 sf
Office Area	157,596 sf
Net Square Feet Required	141,007 sf
Current Staff	553
Current Area Factor	296 NSF/Person
Support Spaces	29,960 sf

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ACCEPTED SPACE ADJUSTMENTS	
▪ Adult Services relocates to off-site	
▪ Senior Services to Senior Center	
▪ State to occupy 6,000 sf in C-1	
▪ Communications replaces Reprographics	
▪ Utilities consolidates at 9 th Street	
▪ Fire District Maintenance & Logistics to Longley Lane	

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Appendix D. Steering Committee Meeting #3 Presentation

How to Accommodate Additional 166 Staff		
2038 Theoretical – w/ Maximum Remodel	3,018 sf	2%
2038 Theoretical – w/ Minimum Remodel	9,000 sf	5%
2038 Component Minimum Requirement	12,000 sf	7%
2038 Component Maximum Requirement	18,000 sf	10%

G

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How to Accommodate Additional 166 Staff --		
Requiring up to 18,000 Net Square Feet		
1. Fill vacant space		
2. Rearrange open space		
3. Reduce paper accommodation		
4. Re-configure workstations to office-of-the-future		
5. Convert offices to workstations		
6. Expand to contiguous space		
7. Relocate to new space		
8. Construct additional space		

H

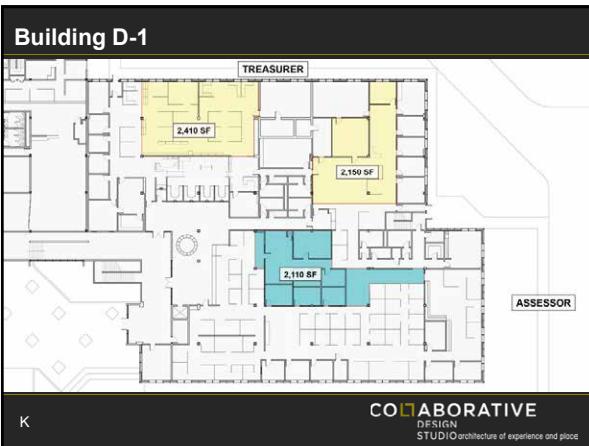
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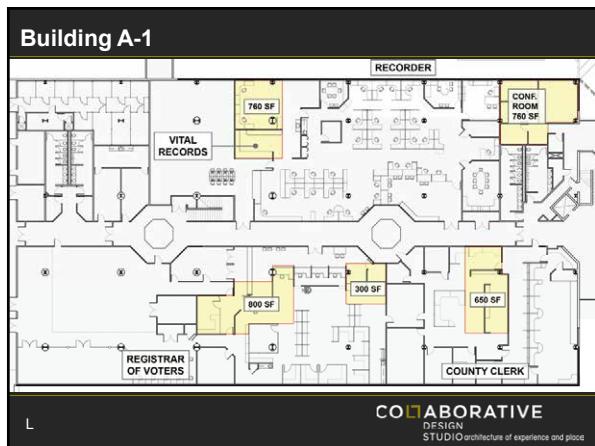
Departments Accommodated With:		
Remodeling in Existing Space		
<u>Minor</u>	<u>Major</u>	
▪ County Clerk	▪ Comptroller/ Fire District	
▪ Registrar of Voters	▪ Technology	
▪ Recorder	▪ Senior Services	
▪ Treasurer		
▪ GIS		
▪ Assessor		

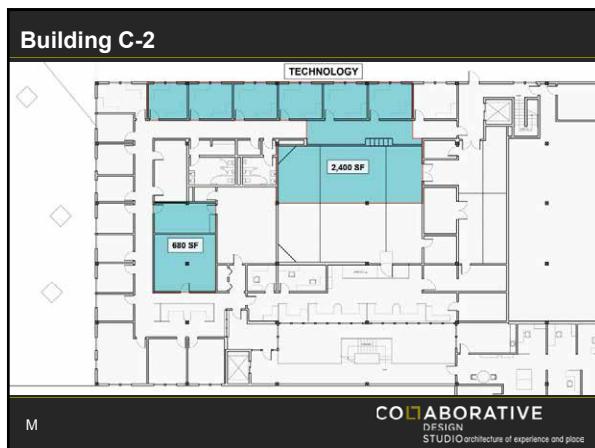
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Appendix D. Steering Committee Meeting #3 Presentation



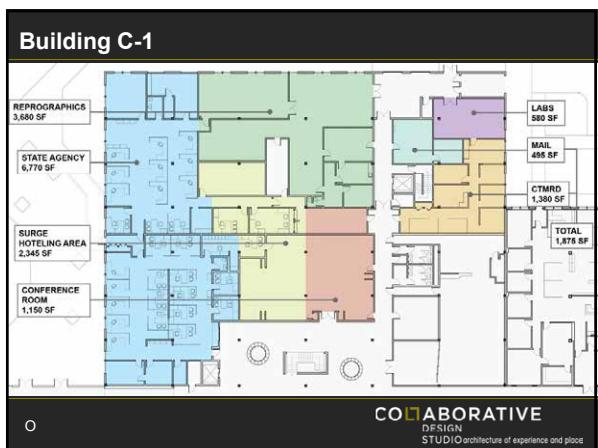




Appendix D. Steering Committee Meeting #3 Presentation

Departments Accommodated With:		
Relocation of a Component		
▪ County Manager	5 staff	471 sf
Relocate Communications to C-1		
▪ Communications	15 staff	1,500 sf
Outsource Reprographics		
▪ Human Resources	4 staff	800 sf
Relocate Training Room		

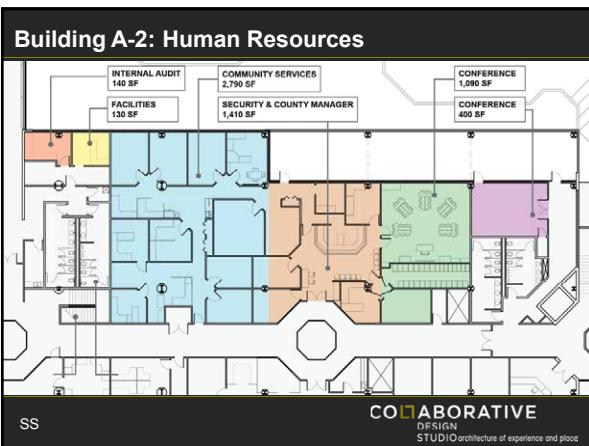
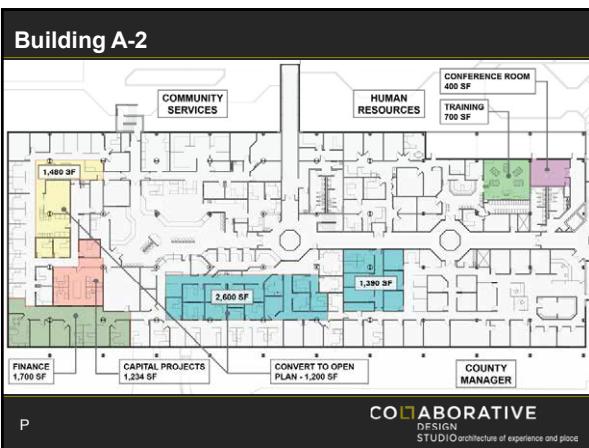
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Departments Accommodated With:		
Relocation of a Component or Space Conversion		
Community Services requires additional		2,646 sf
Potential adjustments:		
Relocate Capital Projects		1,239 sf
Do Not Relocate CTMRD		769 sf
Relocate Finance Offices		1,700 sf
Convert Offices to Workstations		1,200 sf
TOTAL		3,808 sf

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Appendix D. Steering Committee Meeting #3 Presentation

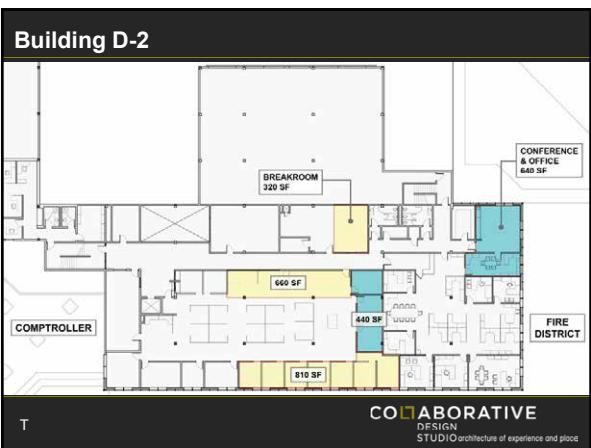


Departments Accommodated With:

Expansion to Adjacent Space	
TM Fire Protection District (800 sf)	
Adjacent Break Room	580 sf
Relocate to Comptroller	400 sf
Break Room to Comptroller Records	250 sf

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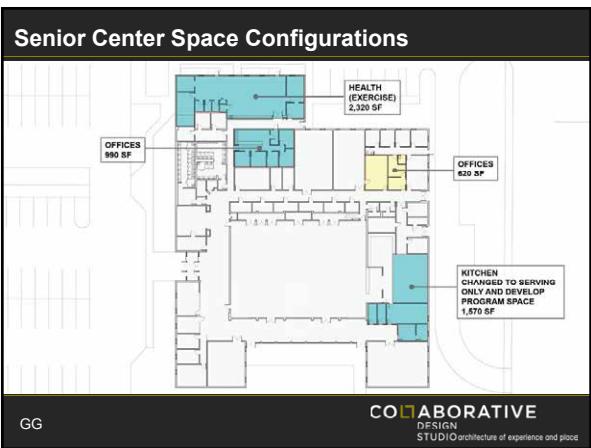
Appendix D. Steering Committee Meeting #3 Presentation



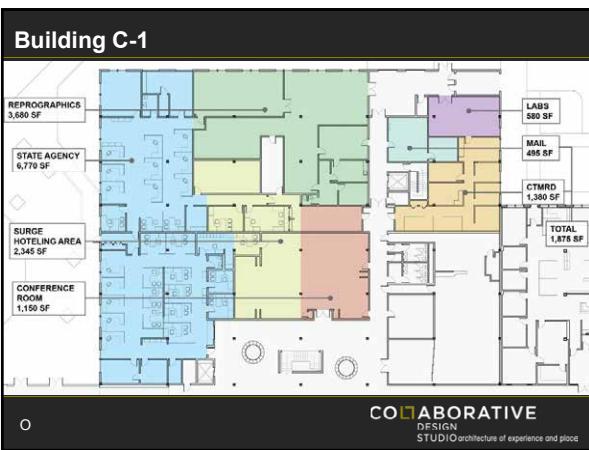
Space Infill Opportunities

▪ Health Facility (Exercise) to:	
▪ Reprographics and Central Conference	1,800 sf
▪ CTMRD Office, Laboratory, Mail Room Area	2,100 sf
▪ Senior Center Daybreak Area	2,300 sf
▪ A-2 Conference Room to:	
▪ Security/Lobby on A-1	700 sf

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Appendix D. Steering Committee Meeting #3 Presentation



Building Expansion Required For:

Health District	
▪ 4,500 sf with offices converted to workstations	
▪ 8,000 sf with minimal remodeling	
▪ Vital Records to Recorder	400 sf
▪ WIC to new construction	1,200 sf
▪ Administration & Health offices to construction	4,100 sf
▪ 10,000 sf with TB Clinic	

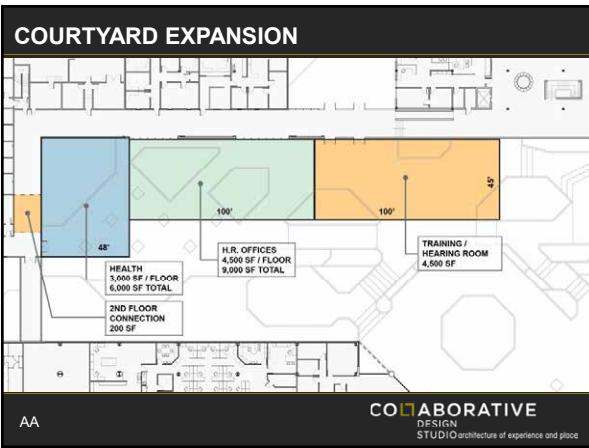
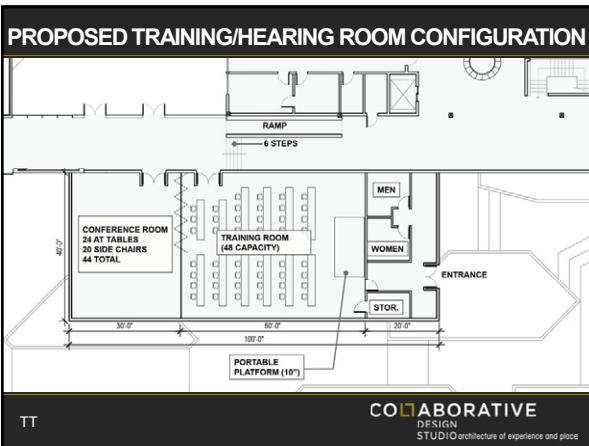
W COLABORATIVE DESIGN STUDIO architecture of experience and place



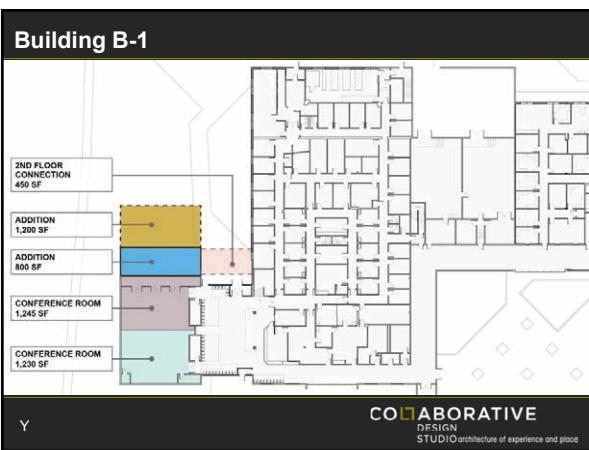
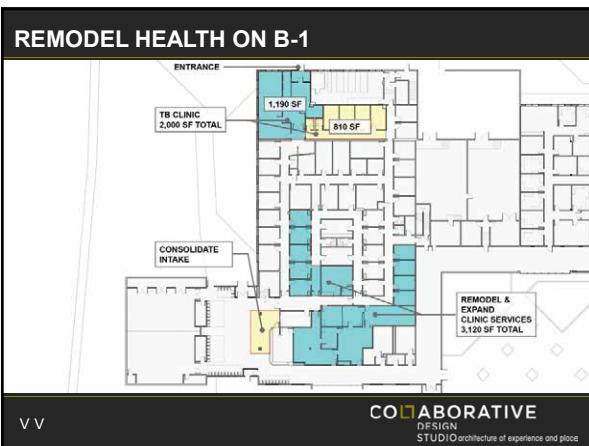
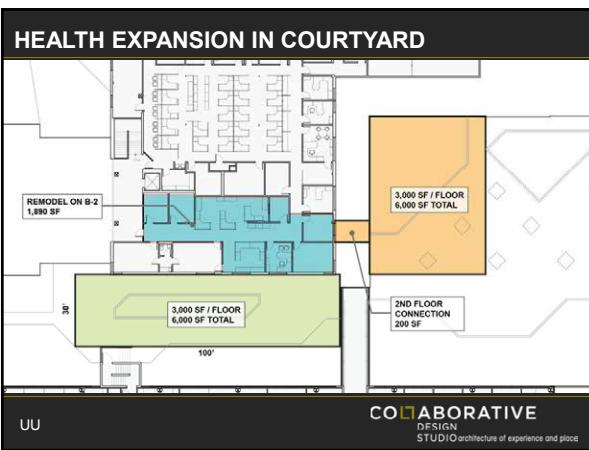
Appendix D. Steering Committee Meeting #3 Presentation

New Construction Options	
	Gross Square Feet
A. Training Center/Hearing Room	4,500
B. Training Center/Hearing Room & Human Resources	9,000
C. Health Expansion – Between Buildings A & B	6,000
D. Health Expansion – Courtyard	6,000

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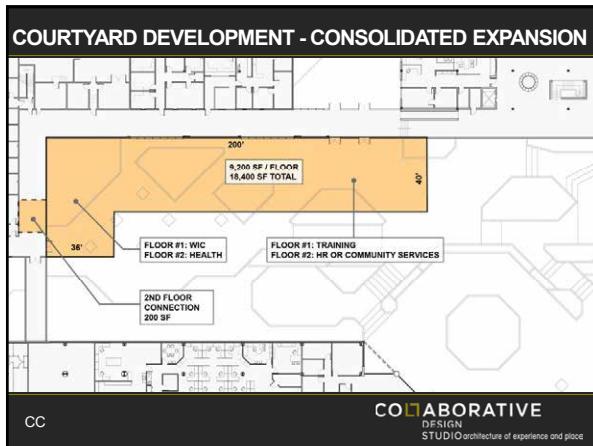
Appendix D. Steering Committee Meeting #3 Presentation



Appendix D. Steering Committee Meeting #3 Presentation

Consolidated Expansion Option	
One 2-Level Addition in Courtyard – 18,000 GSF	
Health Administration	2,000 sf
WIC Clinic	1,200 sf
Training Center & Core	4,500 sf
Community Services or HR	4,400 sf
District Health Office	2,100 sf
SUBTOTAL	14,000 sf
Plus Core & Circulation (25%)	18,000 sf

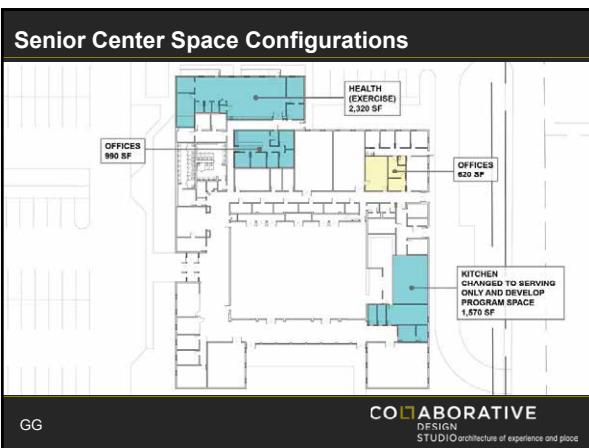
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Senior Center Modifications	
Office suite remodeling	1,700 sf
Develop Health (exercise & yoga) Center	2,300 sf
Convert surplus kitchen area to program space	1,500 sf

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Appendix D. Steering Committee Meeting #3 Presentation

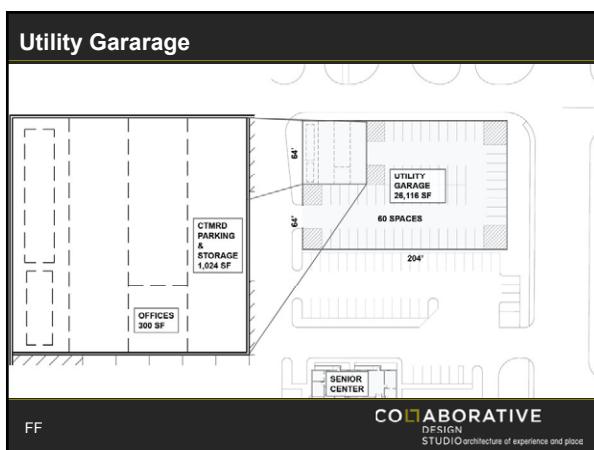


Utility Garage & Parking

▪ Relocate 4 Vacuum Trucks	
3 Light Vehicles	
500 sf Storage	
▪ Develop Storage Building	3,000 sf
▪ Incorporate 60 Parking Spaces	22,800 sf
▪ Total	28,000 sf

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Appendix D. Steering Committee Meeting #3 Presentation

Fire District Support Requirements	
▪ Fire Vehicle Maintenance	10,000 sf
Longley Lane Development	
▪ Fire Logistics	
Expand Storage by:	2,000 sf
▪ Fire Vehicle Parts Storage	
Expand County Parts by:	1,000 sf

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Cost Estimate				
CIP Components	Square Feet	Unit Cost	Extended Cost	
1. Minor Remodeling				
a. Assessor	(4,260)			
b. County Manager	(1,390)			
c. Recorder	(760)			
d. Registrar of Voters	(1,100)			
e. County Clerk	(650)			
f. Treasurer	(2,400)			
2. Major Remodeling				
a. Technology	3,080	\$120	\$369,600	
b. Comptroller/Fire District	2,870	\$100	\$287,000	
c. Senior Services Offices Program Space	3,200	\$120	\$384,000	
3. Health Center in Service Center	2,300	\$180	\$414,000	
4. Communications	4,000	\$120	\$480,000	

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Cost Estimate			
CIP Components	Square Feet	Unit Cost	Extended Cost
5. State Offices	6,600	By State	\$0
6. Fire District Support		Separate Fund	\$0
7. Courtyard Consolidated Building	18,000	\$550	\$9,900,000
8. Related Interior Remodeling			
a. Human Resources	5,700	\$70	\$399,000
b. Community Services Open Plan or relocate 3,000 sf	4,000	\$100	\$400,000
c. Health District B-1	3,200	\$130	\$416,000
d. Health District B-2	2,100	\$100	\$210,000
9. Utility Garage	27,000	\$120	\$3,240,000
10. Subtotal Costs			\$16,804,800
12. Soft Costs	30%		\$5,041,440
13. Total Costs in 2018			\$21,846,240
14. Inflation in 2030 Average @ 2.5%/Year	37%		\$8,083,109
15. TOTAL FUTURE CAPITAL IMPROVEMENT PROGRAM			\$29,929,349

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IMPLEMENTATION PRIORITY								
<ul style="list-style-type: none"> ▪ Communications, Staging Area, Conference Center ▪ Comptroller and Fire District ▪ Vital Statistics to Recorder suite ▪ Courtyard Development ▪ Interior Remodeling 								

WW

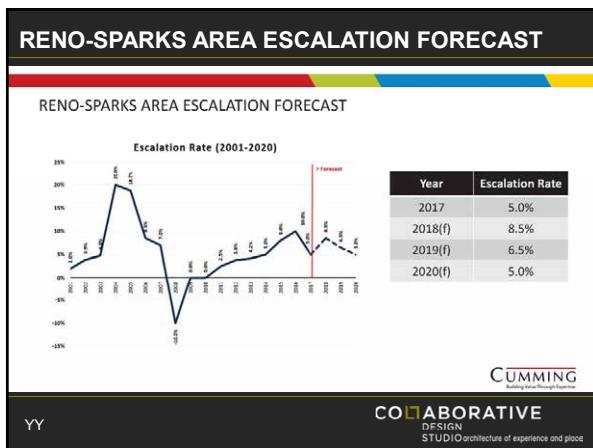
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Washoe County 9th Street Capital Improvement Program Cost Estimate & Phasing Schedule										
No.	CIP Component	Area	Unit Cost	Soft Costs	Project Cost	Implementation Sequence				Inflation Rate 2.5%
						2018	2018	2020 - 2024	2025 - 2029	
1	Communications, Staging Area, Conference Center	6,746	\$80	30%	\$574,600	\$758,925				\$758,925
2	Technology Space Conversion	3,080	\$120	30%	\$600,000		\$750,000			\$750,000
3	Comptroller & Fire District Remodeling	2,870	\$100	30%	\$211,900	\$238,388				\$238,388
4	Communications Offices to Reprographics Area	4,000	\$40	30%	\$600,000	\$675,000				\$675,000
5	Consolidate Courtyard Expansion	18,000	\$550	30%	\$11,880,000	\$13,365,000				\$13,365,000
6	Remodel Health on B-1	3,200	\$130	30%	\$520,000	\$595,000				\$595,000
7	Fire District Vehicle Maintenance & Logistics				\$0	\$0				\$0
8	Remodel Health on B-2	2,100	\$100	30%	\$262,500		\$328,125			\$328,125
9	Community Services Open Plan Development	4,000	\$100	30%	\$300,000		\$375,000			\$375,000
10	Remodel HR Space for CS & Manager	5,100	\$70	30%	\$446,250		\$557,813			\$557,813
11	Vital Statistics to Recorder Suite	760	\$120	30%	\$60,000	\$67,500				\$67,500
12	Health Facility Development in Senior Center	2,300	\$160	30%	\$517,500		\$646,875			\$646,875
13	Senior Center Office Consolidation	3,200	\$120	30%	\$480,000	\$540,000				\$540,000
14	Minor Remodeling of Offices on A-1, C-1, & D-1	10,560	\$70	30%	\$598,500	\$620,000	\$302,000	\$350,000	\$400,000	\$1,100,000
15	Furniture Systems for I20 Staff & 60 Conversions	180	\$5,000	5%	\$345,000	\$350,000	\$400,000	\$450,000		\$1,200,000
16	Utility Garage & Parking for 60 Cars	27,000	\$120	30%	\$4,050,000		\$5,568,750			\$5,568,750
17	Total Cost				\$22,146,250	\$16,779,813	\$3,307,813	\$6,318,750	\$350,000	\$26,756,227

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Appendix D. Steering Committee Meeting #3 Presentation



- Discussion Topics**
1. Training/Testing/Hearing Center
 2. Community Services or HR to Courtyard
 3. Health Center to Senior Center or C-1
 4. Health Expansion to:
 - Between A & B
 - Courtyard East of B
 - Northwest of B
 5. TB Clinic to 9th Street
 - B-1 North
 - ½ of Auditorium & Construction
 6. 18,000 sf Consolidated in Courtyard or Phased Development
 7. Utility Staff to 9th Street
 8. Fire District Vehicle Service & Logistics to Longley
- QQ
- COLLABORATIVE**
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- Next Steps**
- | | |
|---|-------------|
| Presentation to County Commission..... | December 18 |
| Draft Report..... | January 11 |
| Steering Committee Meeting (Draft Report Review)..... | January 17 |
| Final Report..... | February 22 |
- RR
- COLLABORATIVE**
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Appendix E. Progress Review Presentation

Appendix E. Progress Review Presentation



1



2



3

Appendix E. Progress Review Presentation

Space Efficiency Opportunities

1. Paperless Environment in 7 Years
 - Smaller workstations
 - Reduce filing areas
 - Minimum archives
2. 2 or 3 Monitors
3. Shared Support Spaces
4. Fewer Enclosed Offices



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Changes in the Workplace:

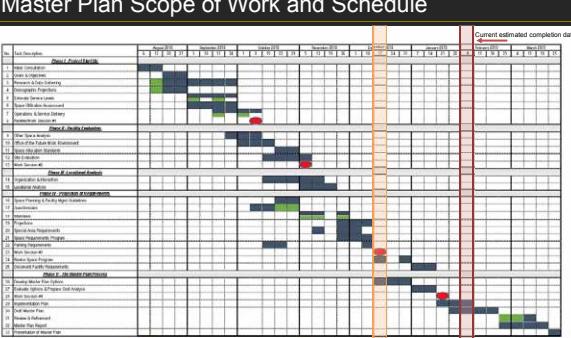
- E-mail & texting replaces telephone
- E-filing & e-mail replace office visits
- Less paper on work surface
- Less reference material
- Shared meeting areas
 - Team rooms
 - Collaboration spaces



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5

Master Plan Scope of Work and Schedule



Washoe County Administration Complex Master Plan
Review Meeting - 17 December 2018

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Key Dates for Master Plan Study

Remaining Activities

1. Participate in Strategic Planning Session in January
2. Present Final Recommendations to Steering Committee following Strategic Planning Session
3. Final Report in February

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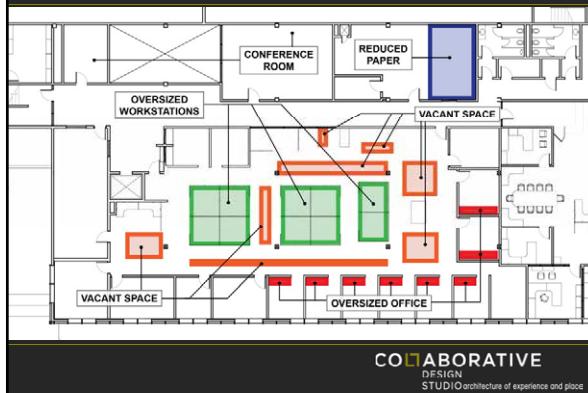
Space Inventory Summary

COMPONENT	SQ. FT.	%
Gross area	272,349	
Core & demising walls	33,129	
Public circulation	22,829	
Department gross area	216,391	80%
Special areas	29,707	
Senior Center	29,240	
Office gross area	157,444	57%
Vacant Stations/Offices	80	
Unused space	10,480	
Net office area required	146,964	93%

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Plan of D-2



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10



11

Space Utilization Calculations

SPACE UTILIZATION ANALYSIS		
1.	Net Square Feet	157,444
2.	Staff	522
3.	Area Factor (NSF/Person)	302
4.	Vacant Offices & Workstations	80
5.	Vacant Space at 131 sf/person	10,480
6.	Underutilized Space & Oversized Workstations	9,840
7.	Potential Space Reduction (5 + 6)	20,320
8.	Adjusted Space Required (#1 - #8)	137,124
9.	Adjusted Area Factor	262
10.	Improvement Potential with No Remodeling	13%

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Appendix E. Progress Review Presentation

Suggested Adjustments to Space Standards

Rationale

- Reduced Files
- Reduced Reference Material
- Reduced Acoustical Dampening Needed
- Fewer "Guests" and Verbal Interaction

Results

- Reduced Floor Space for Files & Shelves
- Work Surface of 24" Down From 30" – 36"
- Reduced Need for Guest Seating

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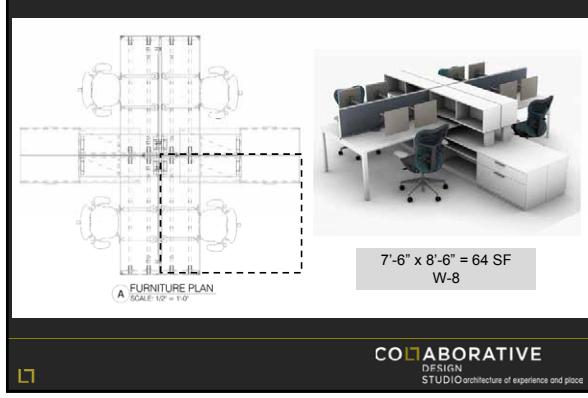
Space Reductions

Space	Current	Proposed
Office	> 180 sf	No Change
Office	151 sf – 179 sf	140 sf
Office	150 sf	120 sf
Office	< 120 sf	No Change
Workstation	8' x 10' = 80 sf	8' x 8' = 64 sf
Workstation	8' x 8' = 64 sf	7' x 7'-6" = 52 sf
Workstation	6' x 8' = 48 sf	6' x 7' = 42 sf

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Proposed Office of the Future Standards



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Existing Workstation with Panels



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Typical Workstation Configurations



Ethospace - Hive

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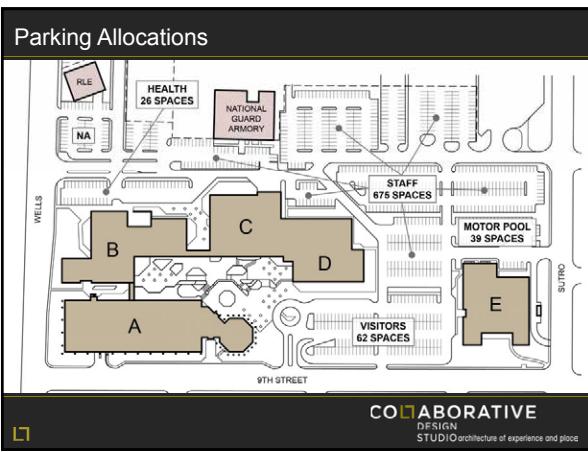
Potential Space Adjustments

1. Relocate Adult Services off-site
2. Relocate Senior Services to Senior Center
3. Outsource Reprographics & relocate Communications
4. Move CTRMD to Community Services
5. Move Vital Statistics to Recorder
6. Information Technology consolidates 6 staff from Edison
7. Community Services
 - implements current space rearrangement
8. Utilities
 - consider relocation from current location to 9th Street
 - reduce transit time to field locations
9. Move Fire District Support from leased space to Longley Lane

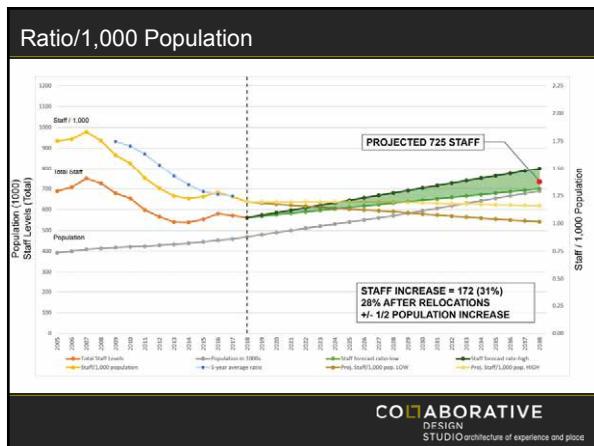
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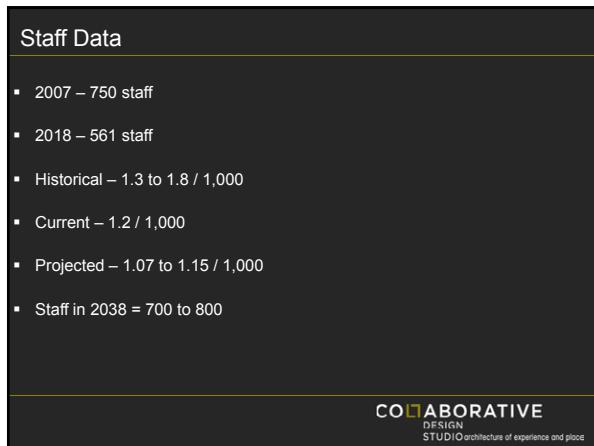
Appendix E. Progress Review Presentation



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Conclusions and Observations

- Space is underutilized by 17%
- New space standards could result in 10% space savings
- Departments are incorporating technology
- Staff projections are modest – 1.4% per year
- Health District is largest increase
- Minimum identified staff relocations require 15,000 to 30,000 square feet

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Space Inventory

Gross Building Area	270,000 sf
Net Square Feet	217,306 sf
Office Area	157,596 sf
Net Square Feet Required	141,007 sf
Current Staff	553
Current Area Factor	296 NSF/Person
Support Spaces	29,960 sf

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How to Accommodate Additional 166 Staff --

Requiring up to 18,000 Net Square Feet

1. Fill vacant space
2. Rearrange open space
3. Reduce paper accommodation
4. Re-configure workstations to office-of-the-future
5. Convert offices to workstations
6. Expand to contiguous space
7. Relocate to new space
8. Construct additional space

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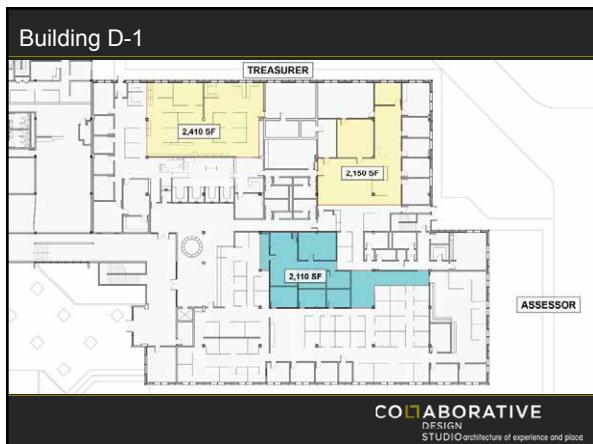
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Appendix E. Progress Review Presentation

Departments Accommodated With:	
Remodeling in Existing Space	
Minor	Major
▪ County Clerk	▪ Comptroller/ Fire District
▪ Registrar of Voters	▪ Technology
▪ Recorder	▪ Senior Services
▪ Treasurer	
▪ GIS	
▪ Assessor	

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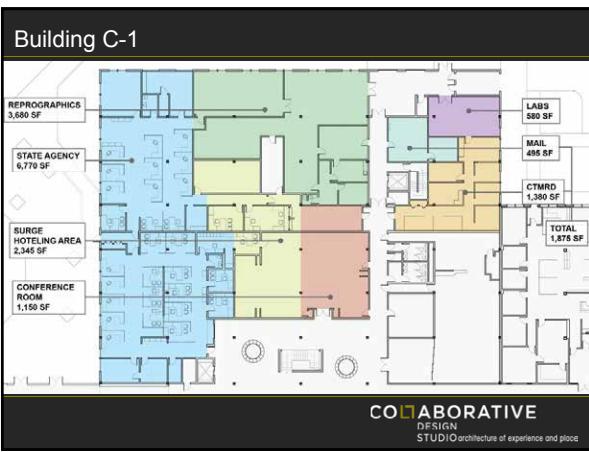
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Departments Accommodated With:		
Relocation of a Component		
▪ County Manager	5 staff	471 sf
Relocate Communications to C-1		
▪ Communications	15 staff	1,500 sf
Outsource Reprographics		
▪ Human Resources	4 staff	800 sf
Relocate Training Room		

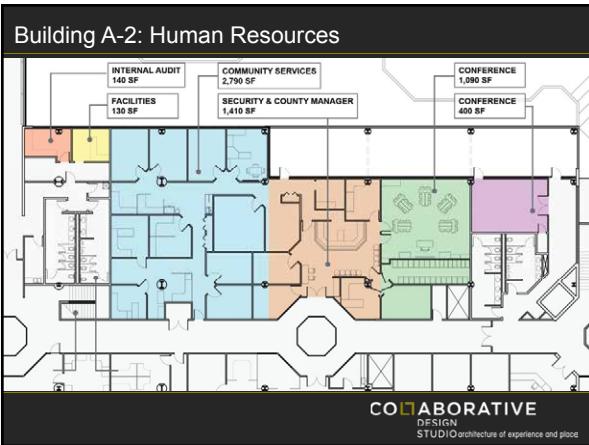
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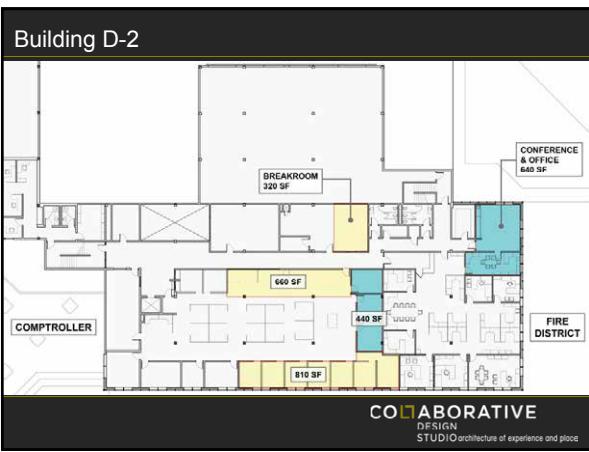
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Departments Accommodated With:

Expansion to Adjacent Space	
TM Fire Protection District (800 sf)	
Compress Comptroller Records	250 sf
Break Room to Comptroller Records	250 sf
Adjacent Break Room	580 sf
Relocate offices to Comptroller	400 sf

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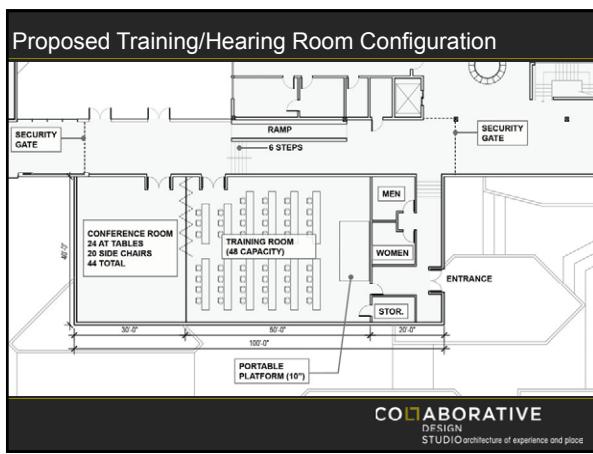
Building Expansion Required For:	
Health District	
▪ 4,500 sf with offices converted to workstations	
▪ 8,000 sf with minimal remodeling	
▪ Vital Records to Recorder	400 sf
▪ WIC to new construction	1,200 sf
▪ Administration & Health offices to construction	4,100 sf

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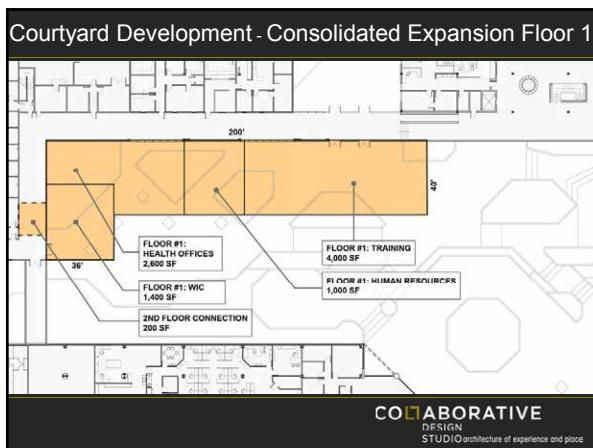
Consolidated Expansion Option

One 2-Level Addition in Courtyard – 18,000 GSF

Health Administration	2,000 sf
WIC Clinic	1,200 sf
Training Center & Core	4,500 sf
Community Services or HR	4,400 sf
District Health Office	2,100 sf
SUBTOTAL	14,000 sf
Plus Core & Circulation (25%)	18,000 sf

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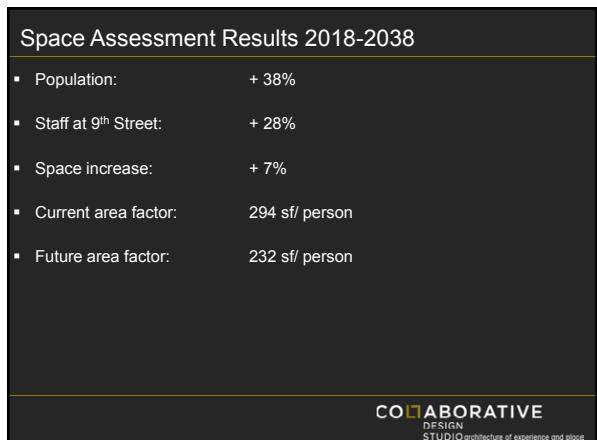
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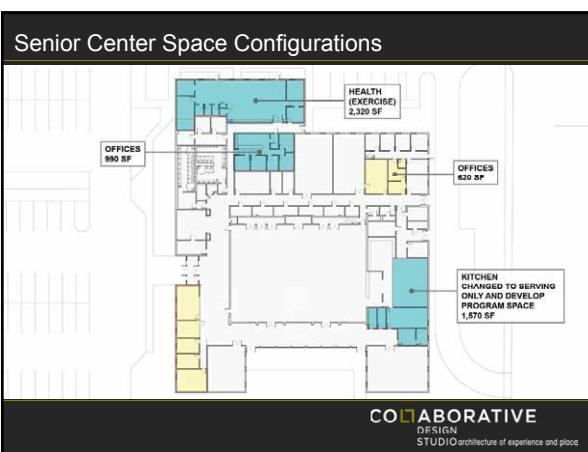
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Senior Center Modifications

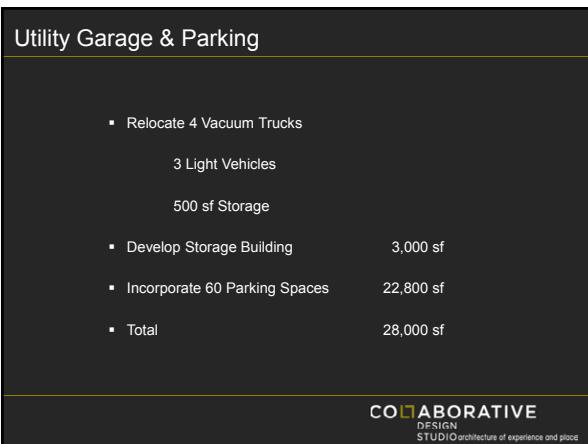
▪ Office suite remodeling	1,700 sf
▪ Develop Health (exercise & yoga) Center	2,300 sf
▪ Convert surplus kitchen area to program space	1,500 sf

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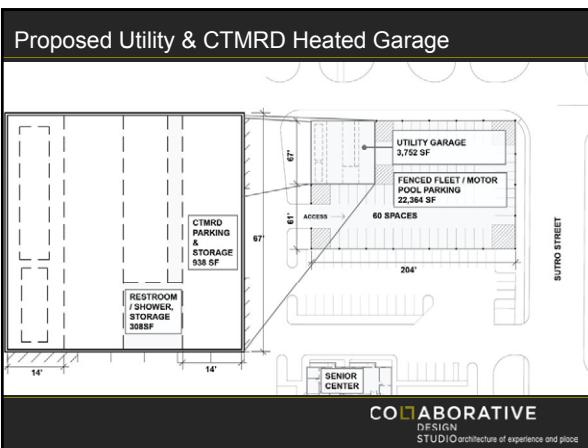
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Fire District Support Requirements

- Fire Vehicle Maintenance 8,000 sf
Longley Lane Development
- Fire Logistics
Expand Storage by: 2,000 sf
- Fire Vehicle Parts Storage
Expand County Parts by: 1,000 sf

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Fire District Operations at Longley



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Project Costs

- Minimum remodel..... \$40 - \$80/sf
- Maximum remodel..... \$120/sf
- Convert to workstation..... \$10,000/staff
- Additional workstation..... \$5,000/staff
- New space..... \$550/sf

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Total Costs	
2018 New construction	\$11.0 million
2018 Remodeling & Furniture	\$4.9 million
Subtotal	\$15.9 million
Soft costs @ 30%	\$4.8 million
Subtotal	\$20.7 million
Inflation at 22%	\$4.6 million
County contingency at 20%	\$4.1 million
TOTAL	\$29.4 million

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Cost Estimate				
1. Minor Remodeling	20,580	\$70	\$740,600	
a. Assessor	(3,000)			
b. Voters	(6,20)			
c. Recorders area to add Vital Statistics	(760)			
d. Register of Voters	(4,500)			
e. County Clerk	(400)			
f. Treasurer	(1,800)			
2. Major Remodeling	3,000	\$120	\$360,600	
a. Fire Department	7,937	\$100	\$793,700	
b. Community Center/District	3,200	\$120	\$384,000	
c. Senior Services Offices	2,300	\$120	\$276,400	
d. Planning Area, Conference Center, Info.	3,775	\$200	\$755,000	
e. Community Center renovations	3,680	\$60	\$220,800	
f. State Offices	3,600	By State	\$0	
g. Fire District/HDR Maintenance & Logistics	Separate Fund		\$0	
h. Fire Station Consolidated Building	18,000	\$550	\$9,900,000	
9. Related Interior Remodeling				
a. Human Resources Suite	5,100	\$70	\$357,000	
b. Community Services & Collaboration Space	4,000	\$100	\$400,000	
c. Health District B-1 remodel	3,200	\$120	\$384,000	
d. Health District B-2 remodel	2,100	\$100	\$210,000	
10. Furniture for 130 staff & 50 conversions				
a. Utility and CTRMD Garage	3,752	\$200	\$750,400	
11. Utility and CTRMD Costs				
12. Total Capital Costs	30%		\$4,777,030	
13. Soft Costs			\$20,700,420	
14. Total Costs in 2018			\$4,140,084	
15. County Contingency	20%		\$4,647,244	
16. Inflation Allowance	22.5%		\$29,487,744	
17. TOTAL FUTURE CAPITAL IMPROVEMENT PROGRAM				

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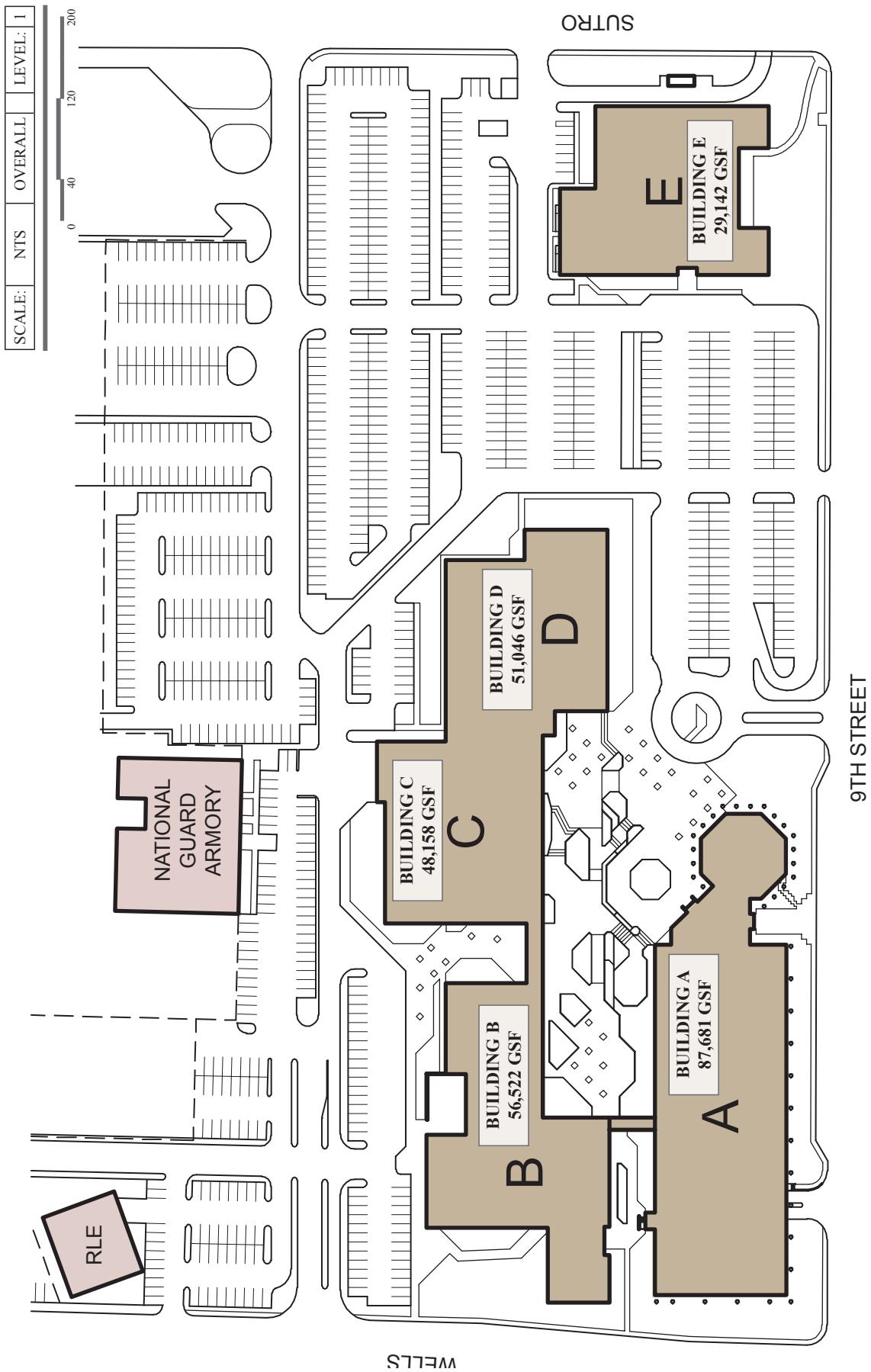
Cost Estimate and Phasing Schedule										
Washoe County 9th Street Capital Improvement Program Cost Estimate & Phasing Schedule										
No.	CIP Component	Area	2018 Unit Cost	Soft Costs	2018 Project Cost	Implementation Schedule				Inflation Rate 11/19/2018
						2020 - 2024	2025 - 2028	2030 - 2034	2035 - 2038	
1	Communications, Staging Area, Conference Center	7,175	\$80	30%	\$740,600	\$934,624				\$86,150
2	Technology space conversion	3,600	\$120	30%	\$490,480					\$514,615
3	Health District A-1 remodel	3,270	\$120	30%	\$397,680	\$420,085				\$49,025
4	Communications office in Proprietary area	3,680	\$80	30%	\$287,740	\$330,096				\$59,006
5	Communicate Courtroom Expansion	18,000	\$550	30%	\$17,870,000	\$14,810,500				\$14,800,500
6	Renovate Health H-0.5	3,200	\$130	30%	\$450,800	\$421,920				\$621,920
7	Fire District Vehicles Maintenance and Logistics	2,100	\$100	30%	\$272,000	\$0	\$0			\$0
8	Renovate Health H-0.2	2,100	\$100	30%	\$272,000	\$334,900				\$554,900
9	Community Services Open Plan development	4,000	\$100	30%	\$850,000	\$978,000				\$670,000
10	Renovate H-1 spaces for C.S. and Manager	5,100	\$70	30%	\$464,100	\$903,330				\$603,330
11	Vital statistics to Recorder suite	700	\$120	30%	\$119,560	\$130,344				\$130,344
12	Wellness Facility development in Senior Center	2,300	\$100	30%	\$358,200	\$409,660				\$599,660
13	Senior Center office renovation	3,200	\$120	30%	\$349,200	\$374,080				\$5174,080
14	Minor remodeling of Offices A-1-C-1, and D-1	10,500	\$70	30%	\$990,960	\$920,000	\$350,000	\$350,000	\$400,000	\$1,250,000
15	Furniture Systems for 120 staff and 60 conversions	180	\$5,000	5%	\$840,000	\$350,000	\$400,000	\$450,000		\$1,200,000
16	Utility and CTRMD Garage	3,752	\$200	30%	\$675,520					\$1,414,504
17	County contingency			20%	\$4,118,432	\$3,660,027	\$731,702,80	\$442,900,80	\$80,000,00	\$4,647,431
	Total Cost				\$24,710,982	\$27,846,143	\$4,346,217	\$2,857,400	\$480,000	\$29,487,744

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Appendix F. Space Inventory

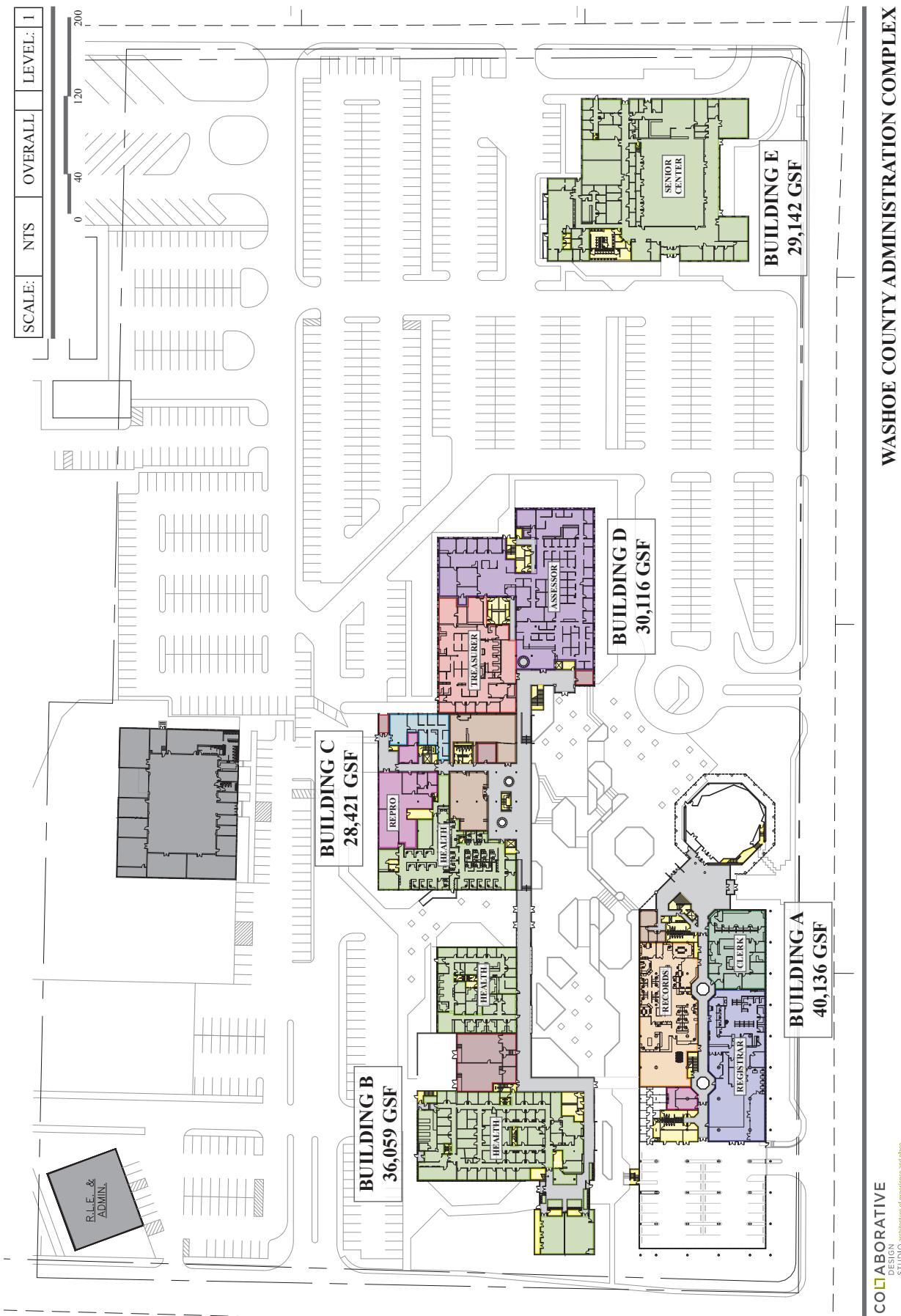
Appendix F. Space Inventory



WASHOE COUNTY ADMINISTRATION COMPLEX

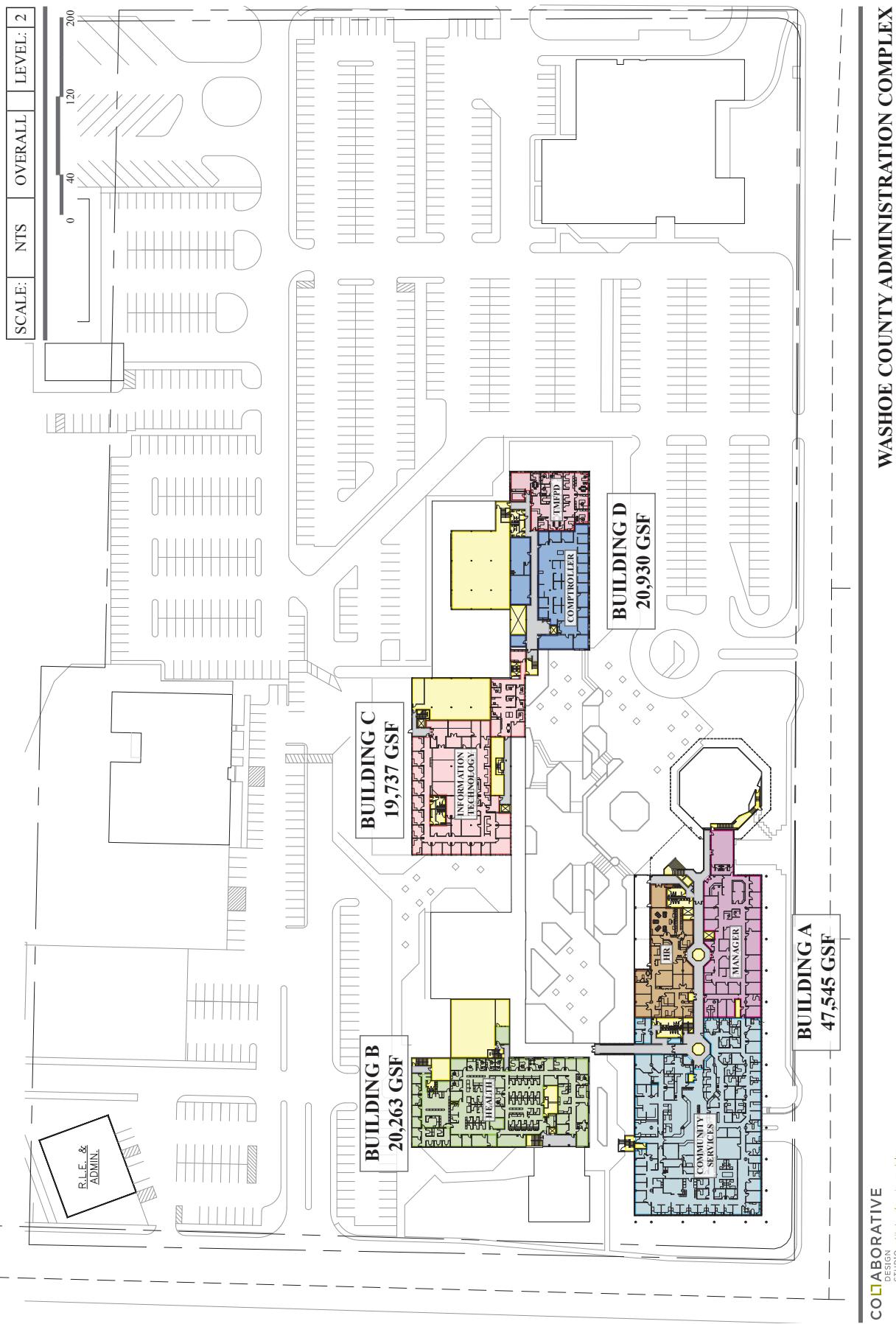
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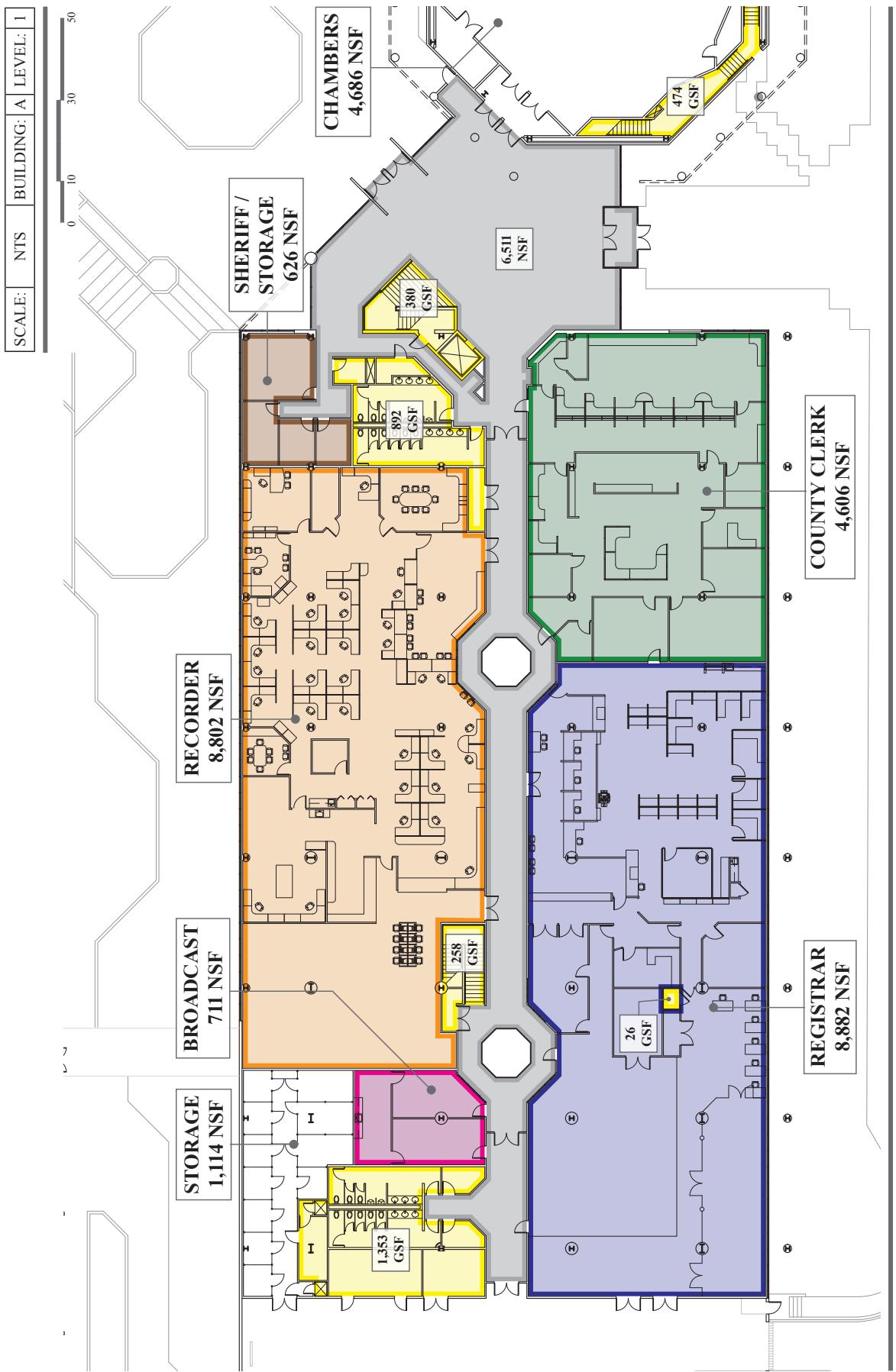


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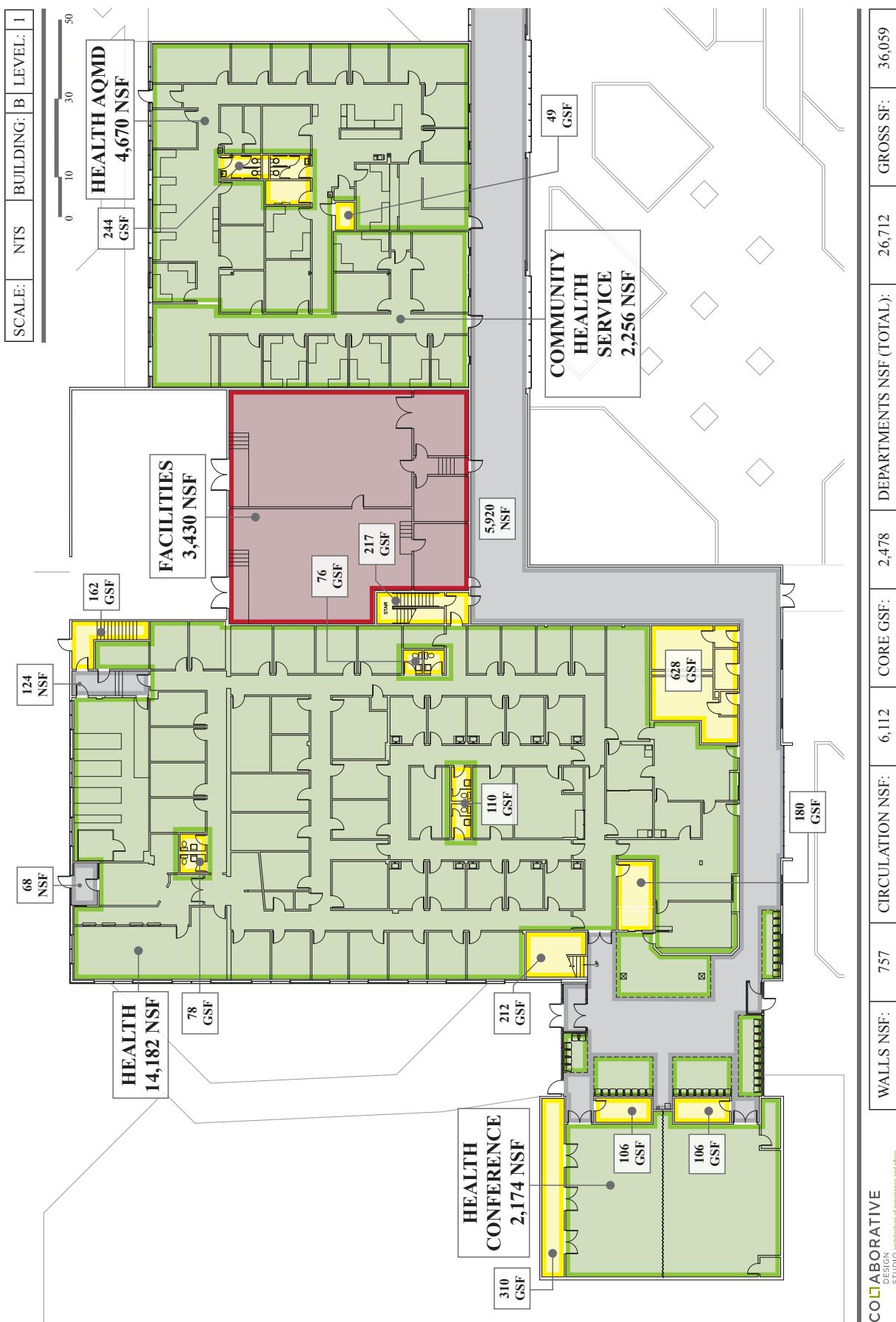
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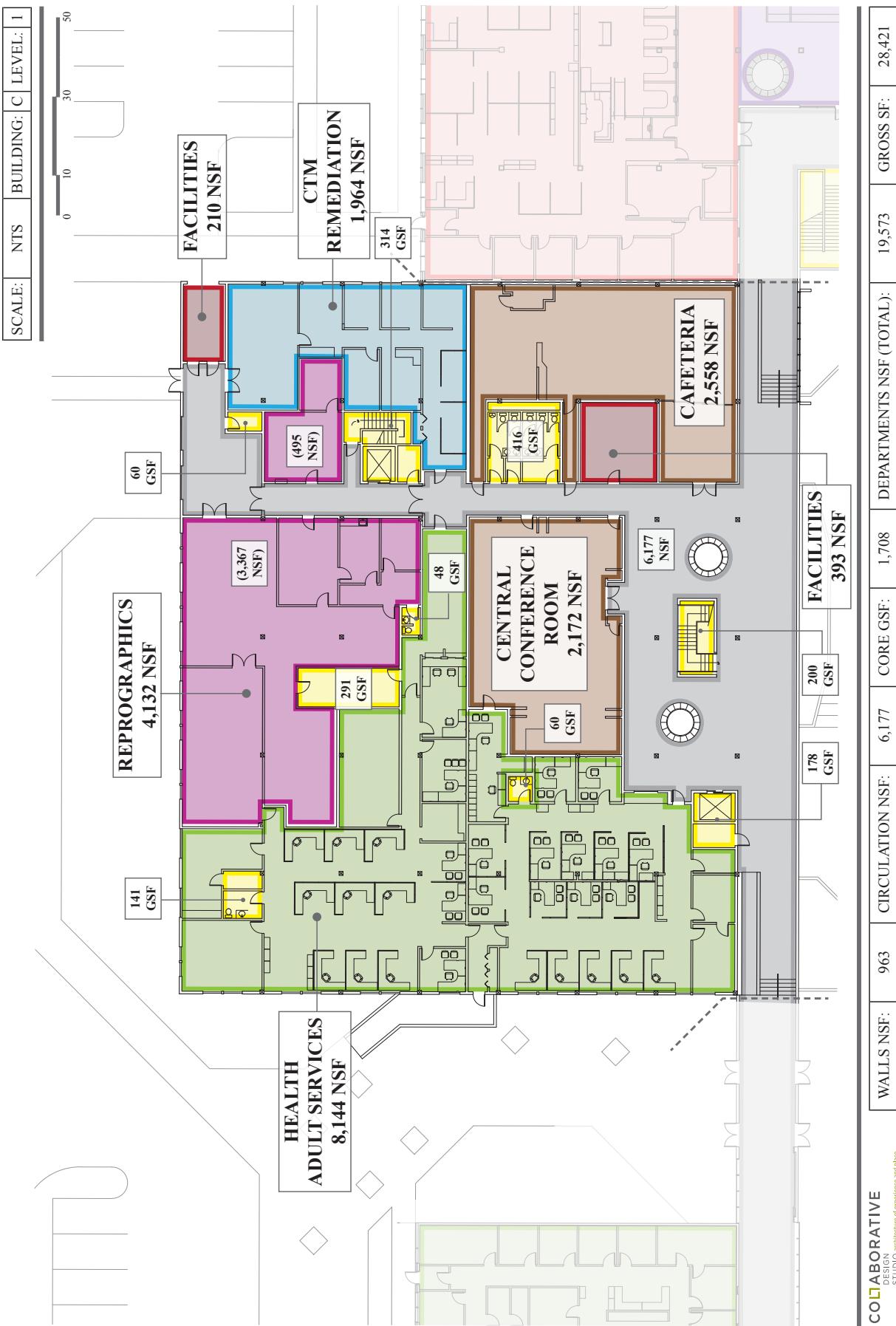
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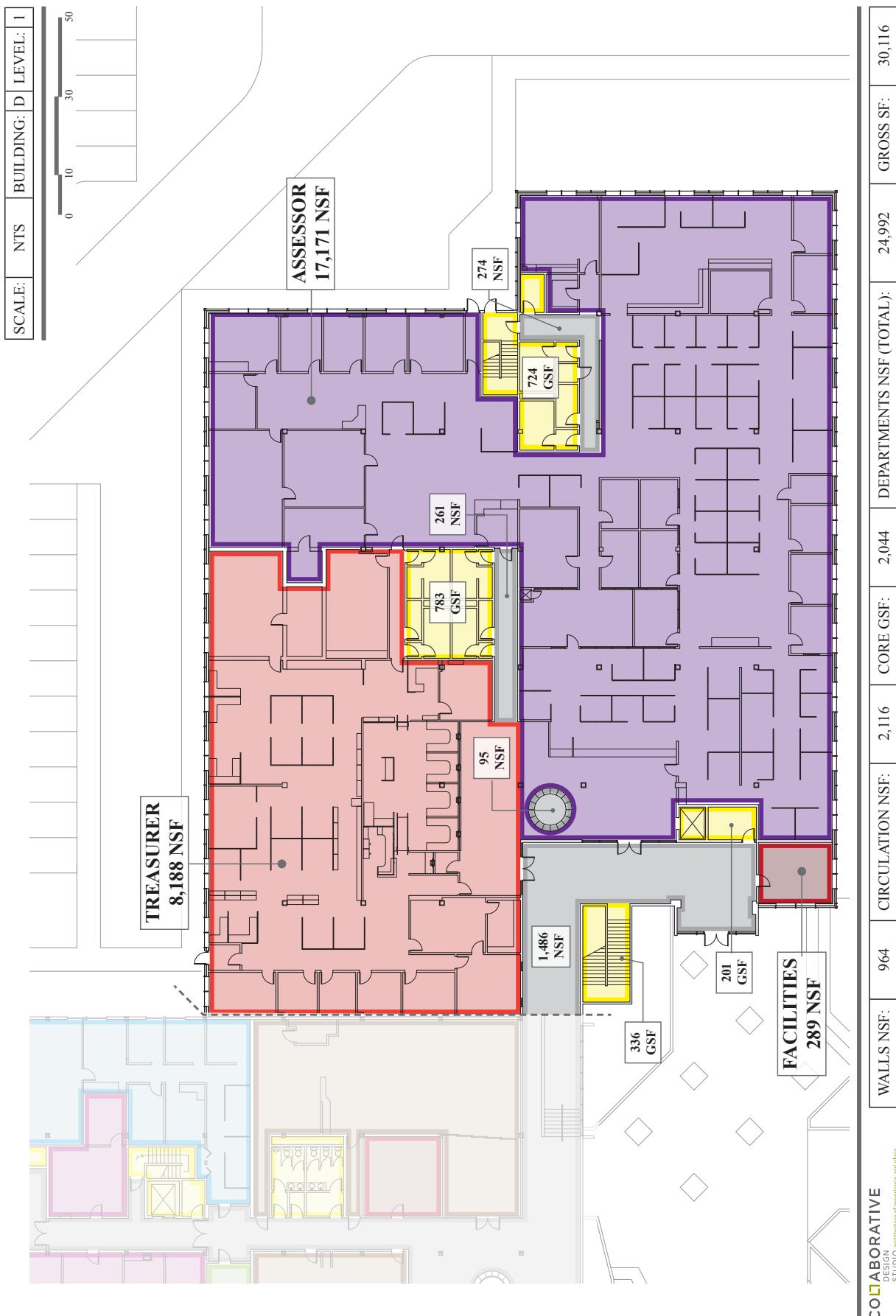
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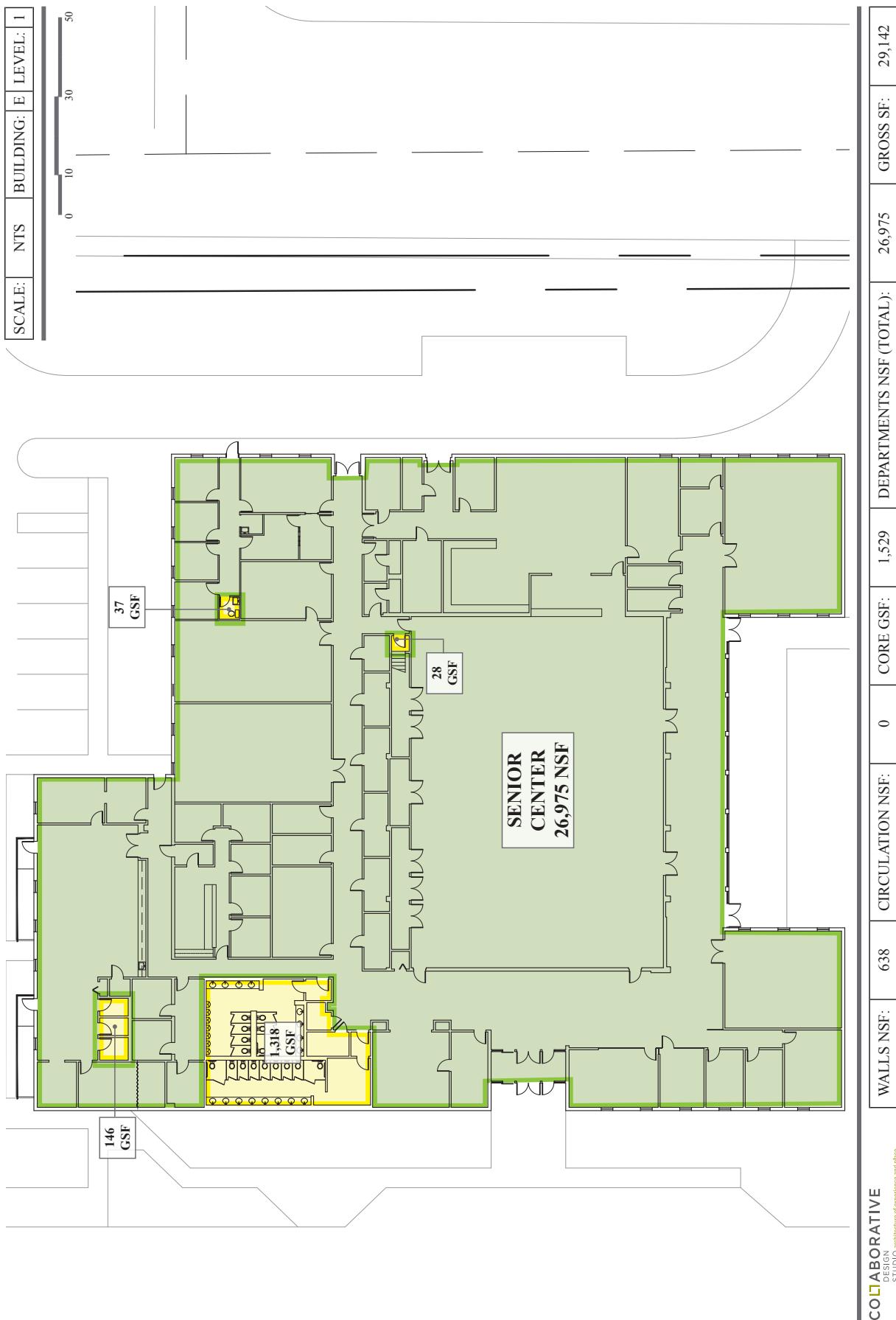
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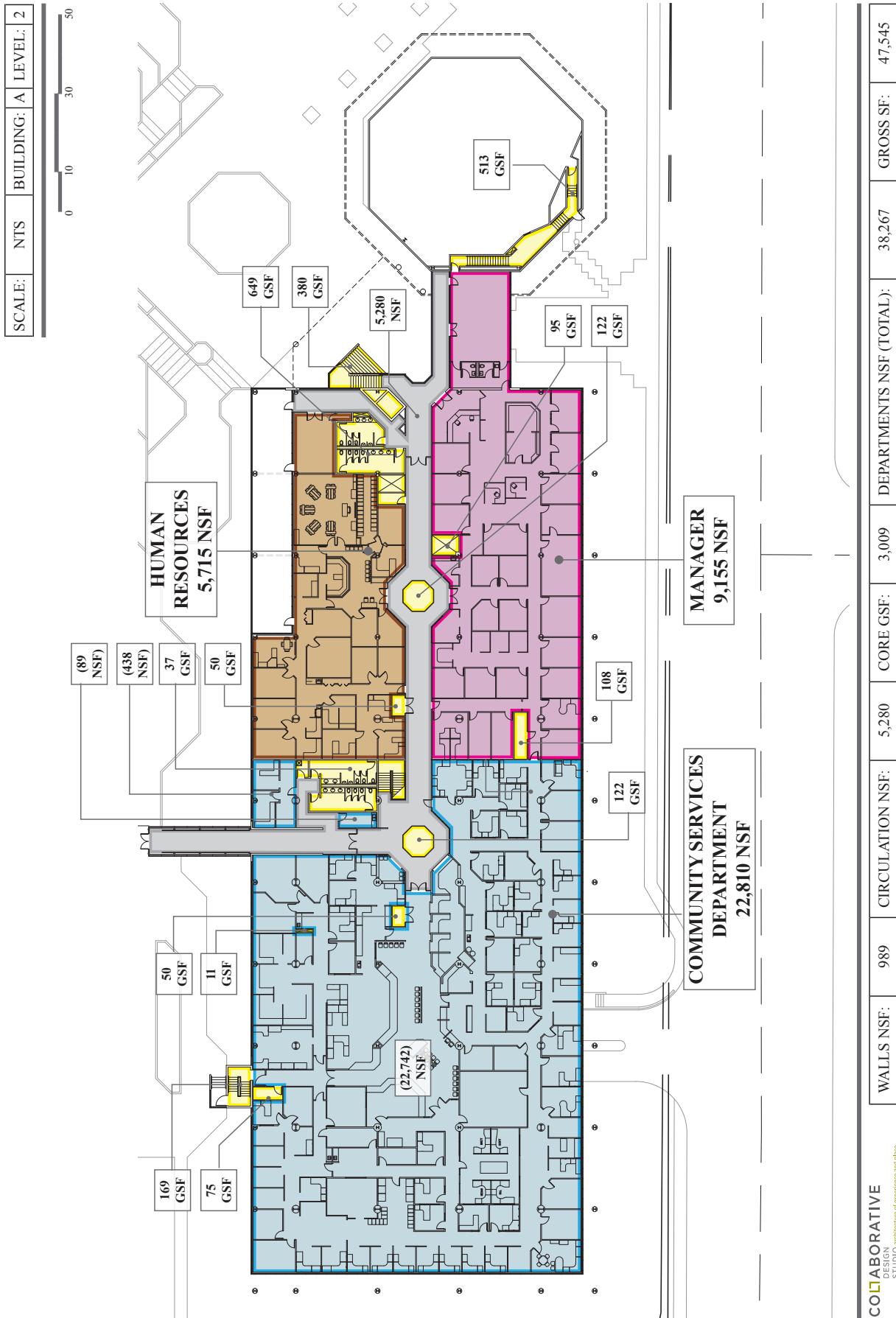
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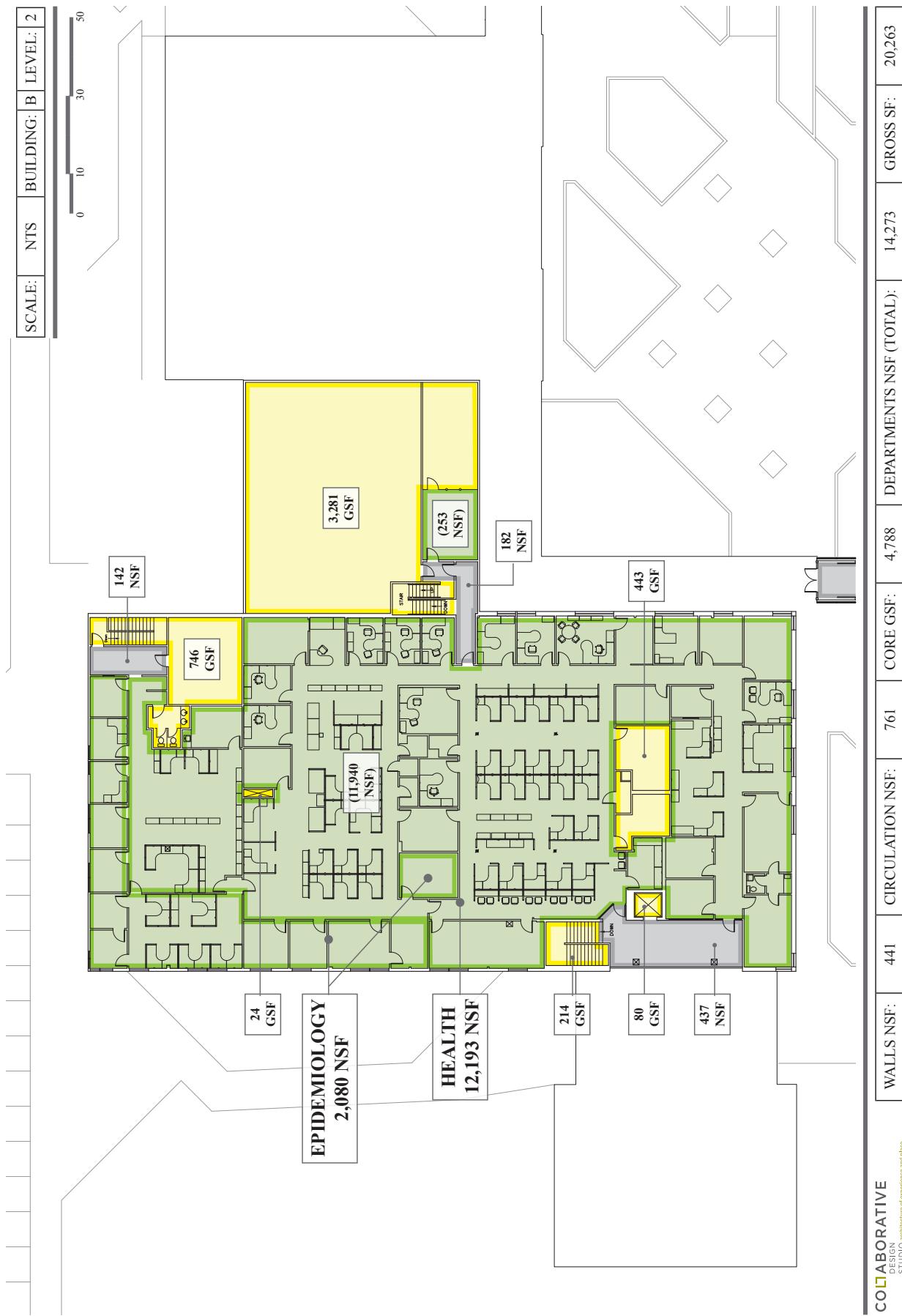
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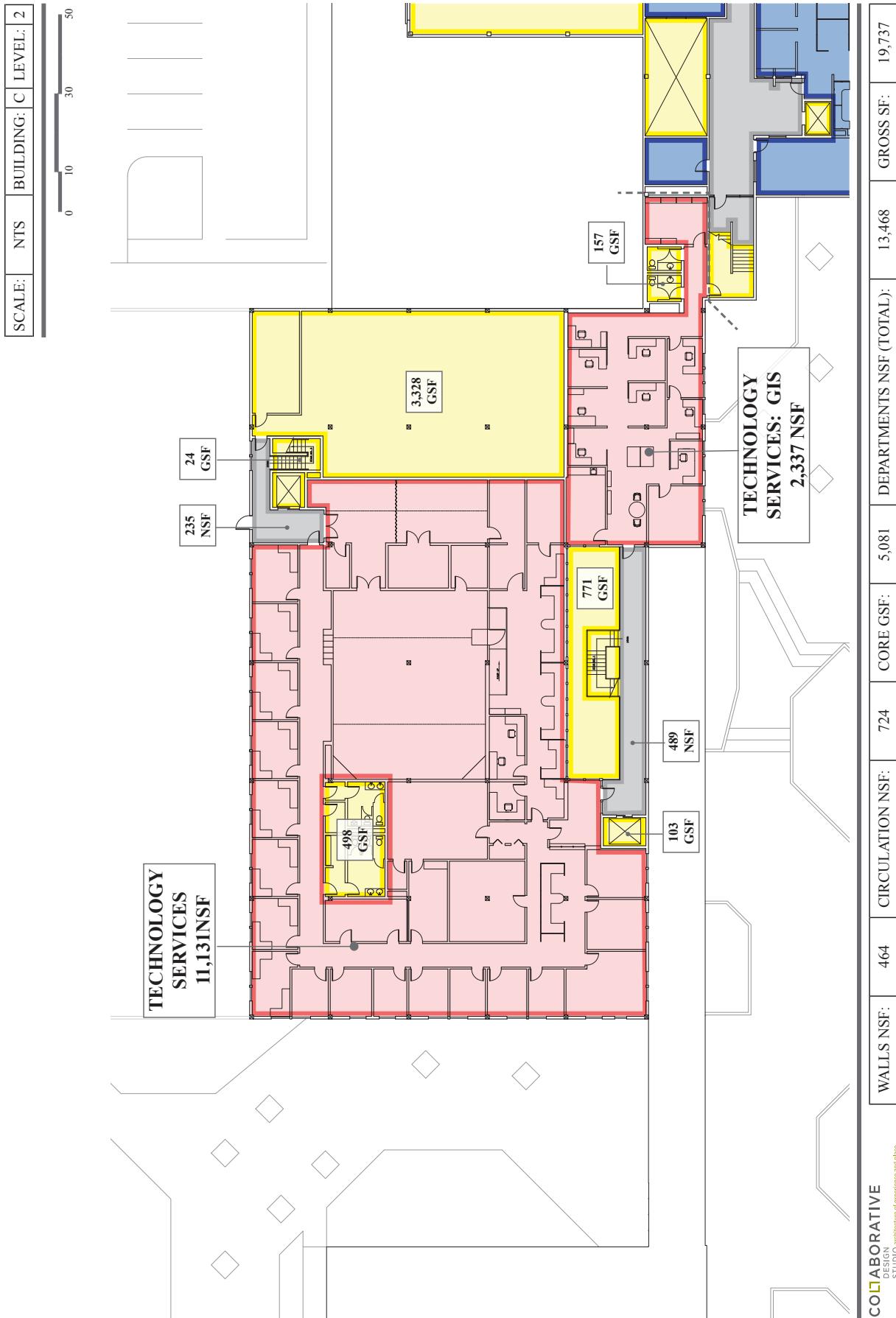
Appendix F. Space Inventory



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