



Public Hearing

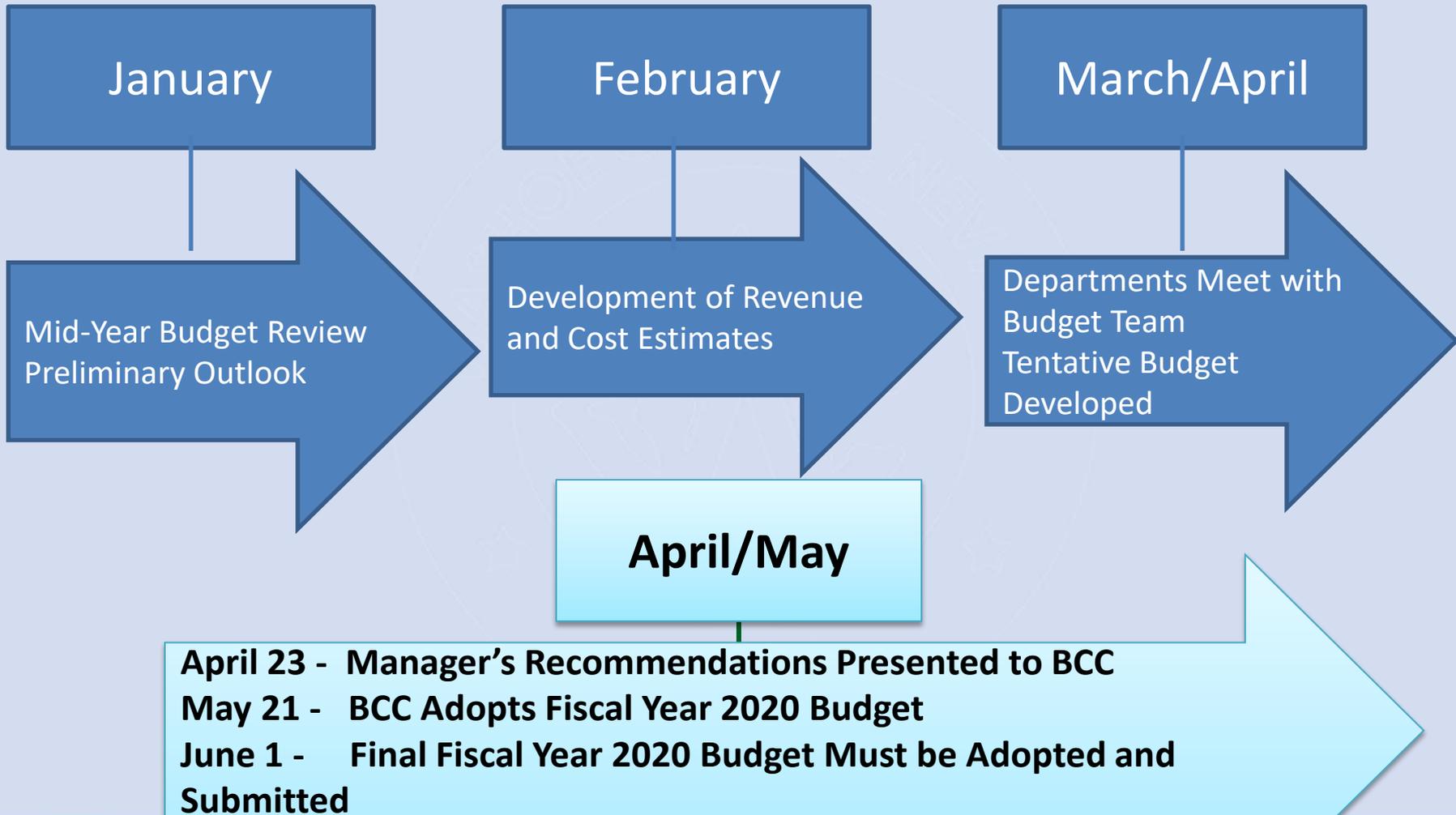
Washoe County Fiscal Year 2020

Tentative & Final Budget

Washoe County Commission Meeting
John Slaughter, County Manager
May 21, 2019



Budget Process





FY 2020 Final Budget

Highlights of Manager's Recommendations

FY 2019

- **Stabilization Reserve- Replenish restriction of \$3 million General Fund Fund Balance for year-ending 06-30-19**

FY 2020

- **Net New 53.62 FTEs**
 - **General Fund = Additional Net 27.62 FTEs**
 - Including 6 Sheriff Deputies; 5 District Attorney Positions, including 3 Deputy District Attorneys; 3 Alternative Sentencing/Sober 24 positions; 4 NNAMHS Campus positions; 2 Assessor's Office positions; etc.
 - **Other Funds = Additional Net 26.0 FTEs**
 - Including 21 NNAMHS Campus positions; 2 Health District positions; etc.
- **Other**
 - **Increase Contingency to \$5,750,000 based on revenue and expense true-up**
 - 1.84% of General Fund Expenditures



FY 2020 Final Budget

Highlights of Manager's Recommendations – Cont.

NNAMHS Campus Project (FY 2019 & FY 2020)

- **FY 2019 = \$4.95M (one-time)**
 - General Fund Transfer of \$2.5M to support \$11M NNAMHS Campus Project
 - Savings from C-Tax Refund repaid over 18 months vs. 12 months
 - Marijuana Fund Transfer of \$500k to support \$11M NNAMHS Campus Projects
 - Estimated Design and Project Implementation of \$1.95M
- **FY 2020 = \$13.88M (\$11.26M one-time and \$2.62M+ ongoing)**
 - Additional 25.0 FTEs (4.0 General Fund; 21.0 Indigent Fund) = \$1.9M year-one with phased-in staffing
 - Other operating costs = \$980k; \$260k one-time (year-one); \$720k ongoing
 - \$11M Capital Project; partially funded with \$8M transfer from Indigent Fund
- **Total FY 2019 & FY 2020 Investment = \$18.83M**



FY 2020 Final Budget

NNAMHS CAMPUS PARCEL MAP CURRENT PROPOSAL



- VULNERABLE POPULATIONS
- CROSSROADS
- SENIOR SERVICES
- HSA CAMPUS STAFF
- PROPOSED CHANGES



Summary of Overall Budget FY 2020

| Washoe County | | |
|---|-----------------------|-----------------------|
| Total Budget Appropriations* | FY 2019 Final | FY 2020 Final |
| Governmental Funds | | |
| General Fund | \$ 346,868,200 | \$ 363,272,126 |
| Special Revenue Funds | \$ 180,657,042 | \$ 198,047,235 |
| Capital Project Funds | \$ 26,128,121 | \$ 46,720,773 |
| Debt Service Funds | \$ 12,056,692 | \$ 13,320,090 |
| Total Governmental Funds | \$ 565,710,054 | \$ 621,360,224 |
| Proprietary Funds | | |
| Enterprise Funds | \$ 21,887,822 | \$ 23,339,904 |
| Internal Service Funds | \$ 71,170,632 | \$ 72,461,790 |
| Total Proprietary Funds | \$ 93,058,454 | \$ 95,801,694 |
| Total Appropriations - All Funds | \$ 658,768,508 | \$ 717,161,918 |

*Total appropriations include expenditures, contingencies and transfers out

Recommended
Total Budget – All
Funds \$717M

General Fund is
\$363M, or 51% of
Total Budget



FY 2020 Budget Recommendations

| General Fund | Departmental Requests | Recommended FY 2020 Budget |
|--------------------------|-----------------------|----------------------------|
| Total Funding Requests | \$9.6 M | \$5.0 M |
| Offsets/Reallocations | <u>1.2 M</u> | <u>2.0 M</u> |
| Net Requests | \$8.4 M | \$3.0 M |
| | | |
| Net New Positions (FTEs) | 47.8 | 27.6 |



FY 2020 Budget Recommendations

| GENERAL FUND POSITIONS TO BE ADDED | | | |
|---|---|-----------------------------|--------------|
| Department | Title | Time or Intermittent | FTE's |
| Alternative Sentencing | Office Assistant III | F | 3.00 |
| Assessor's Office | Appraisal Support Specialist | F | 2.00 |
| Clerk's Office | Deputy Clerk - Board Records & | F | 1.00 |
| Community Services-Parks | Range Safety Officer | P | 0.75 |
| District Attorney's Office | Deputy District Attorney III | F | 3.00 |
| District Attorney's Office | Interpreter | F | 1.00 |
| District Attorney's Office | Program Manager - CAC | F | 1.00 |
| District Court | Pretrial Services Officer | F | 1.00 |
| District Court | District Court Clerk | F | 1.00 |
| Human Resources | Human Resources Specialist II | F | 1.00 |
| Human Services - Community Services | Facility Technician | F | 1.00 |
| Human Services - Community Services | Maintenance Worker | F | 1.00 |
| Human Services - Technology Services | Technology Project Coordinator | F | 1.00 |
| Human Services - Technology Services | Sr. Business Systems Analyst | F | 1.00 |
| Incline Constable | Justice Support Specialist | P | 0.70 |
| Medical Examiner | Medicolegal Death Investigator Supervisor | F | 1.00 |
| Public Guardian's Office | Office Support Specialist | F | 1.00 |
| Registrar of Voter's | Department Systems Specialist | F | 1.00 |
| Sheriff's Office | Deputy Sheriff | F | 6.00 |
| Sheriff's Office | Government Affairs Liaison | F | 1.00 |
| Technology Services | Technology Project Coordinator | F | 1.00 |
| Treasurer | Account Clerk | F | 1.00 |
| Total New Position FTE's | | | 31.45 |



FY 2020 Budget Recommendations

| GENERAL FUND - POSITIONS TO BE DELIMITED | | | |
|---|---|----------------------------|--------------|
| Department | Title | Time or | FTE's |
| Human Resources | Assistant Director, HR & Labor Relations (Vacant) | F | -1.00 |
| Sheriff's Office | Office Assistant II (Vacant) | F | -1.00 |
| Sheriff's Office | Sheriff Support Specialist (Vacant) | F | -1.00 |
| Total Delimited Position | | | -3.00 |
| GENERAL FUND - POSITION CHANGES | | | |
| Department | Title | Full/Part | FTE's |
| Community Services-Parks | Park Ranger | P to F- | 0.170 |
| Incline Constable | Justice Support Specialist | I-Decrease | -0.20 |
| Technology Services | Technology Systems Developer II | F-Move | -1.00 |
| Wadsworth Justice Court | Deputy Clerk II | P-Increase from 0.60 to | 0.20 |
| Total Position Change | | | -0.83 |
| General Fund | | Total Net New FTE's | |
| | | 27.62 | |



FY 2020 Budget Recommendations

| Other Funds | Departmental Requests | Recommended FY 2020 Budget |
|--------------------------|-----------------------|----------------------------|
| Total Funding Requests | \$17.1 M | \$14.4 M |
| Offsets/Reallocations | <u>13.4 M</u> | <u>12.7 M</u> |
| Net Requests | \$3.7 M | \$1.7 M |
| | | |
| Net New Positions (FTEs) | 32.0 | 26.0 |



FY 2020 Budget Recommendations

| <u>OTHER FUNDS - POSITIONS TO BE ADDED</u> | | | |
|---|---------------------------------------|---|--------------|
| Department | Title | Full/Part Time or Intermittent | FTE's |
| Health Benefits Fund | Benefits Specialist | F | 1.00 |
| Health District | Community Health Aide | F | 1.00 |
| Health District | Public Health Nurse II | F | 1.00 |
| Human Services - Indigent | Behavioral Health Program Coordinator | F | 1.00 |
| Human Services - Indigent | Human Services Case Worker | F | 11.00 |
| HSA - Child Protective | Human Services Program Manager | F | 1.00 |
| HSA - Child Protective | Human Services Supervisor | F | 2.00 |
| HSA - Child Protective | Human Services Support Specialist | F | 5.00 |
| HSA - Child Protective | Mental Health Counselor | F | 1.00 |
| Recorder's Office | Office Assistant I | I | 0.50 |
| Reno Justice Court | Court Analyst | I | 0.50 |
| Total New Positions | | | 25.00 |
| <u>OTHER FUNDS - POSITIONS TO BE DELIMITED</u> | | | |
| Total Delimited Position | None | | 0.00 |
| <u>OTHER FUNDS - POSITION CHANGES</u> | | | |
| Department | Title | Full/Part Time or Intermittent | FTE's |
| E-911 Fund | Technology Systems Developer II | F-Move | 1.00 |
| Total Position Change | | | 1.00 |
| Other Funds | Total Net New FTE's | | 26.00 |



FY 2020 General Fund Budget

Washoe County FY 2020 General Fund Budget

| Sources and Uses | FY 2019 Adopted Budget | FY 2019 Year- End Estimate | FY 2020 Final Budget | FY 2020 vs. FY 2019 Adopted % Var. |
|---|------------------------------------|----------------------------------|-------------------------|--|
| | Revenues and Other Sources: | | | |
| Taxes | 169,030,246 | 169,030,246 | 178,698,442 | 5.7% |
| Licenses and permits | 9,677,200 | 9,642,200 | 9,742,200 | 0.7% |
| Consolidated taxes | 114,389,819 | 115,997,045 | 120,926,919 | 5.7% |
| Other intergovernmental | 22,539,740 | 23,048,471 | 23,646,849 | 4.9% |
| Charges for services | 19,146,952 | 19,767,038 | 19,697,694 | 2.9% |
| Fine and forfeitures | 6,830,550 | 6,750,569 | 6,756,650 | -1.1% |
| Miscellaneous | 3,769,435 | 3,288,734 | 3,767,435 | -0.1% |
| Total revenues | 345,383,942 | 347,524,302 | 363,236,189 | 5.2% |
| Other sources, transfers in | 337,400 | 89,400 | 583,400 | 72.9% |
| TOTAL SOURCES | 345,721,342 | 347,613,702 | 363,819,589 | 5.2% |
| Expenditures and Other Uses: | | | | |
| Salaries and wages | 153,686,183 | 152,982,759 | 163,202,474 | 6.2% |
| Employee benefits | 73,485,552 | 71,830,289 | 77,922,374 | 6.0% |
| OPEB contributions | 16,869,328 | 16,871,804 | 14,795,251 | -12.3% |
| Services and supplies | 59,057,109 | 56,693,656 | 56,813,033 | -3.8% |
| Capital outlay | 551,548 | 1,081,833 | 521,548 | -5.4% |
| Total expenditures | 303,649,719 | 299,460,342 | 313,254,680 | 3.2% |
| Transfers out | 41,718,481 | 44,663,481 | 44,267,446 | 6.1% |
| Contingency | 1,500,000 | 1,500,000 | 5,750,000 | 283.3% |
| TOTAL USES | 346,868,200 | 345,623,823 | 363,272,126 | 4.7% |
| Net Change in Fund Balance | (1,146,858) | 1,989,879 | 547,462 | na |
| Beginning Fund Balance | \$ 47,846,828 | 57,056,071 | 59,045,951 | |
| Ending Fund Balance | \$ 46,699,970 | 59,045,951 | 59,593,413 | |
| Unrestricted Ending Fund Balance | \$ 45,949,970 | \$ 52,551,767 | \$ 53,099,229 | |
| Unrestricted Fund Balance % | 13.3% | 15.3% | 14.6% | |

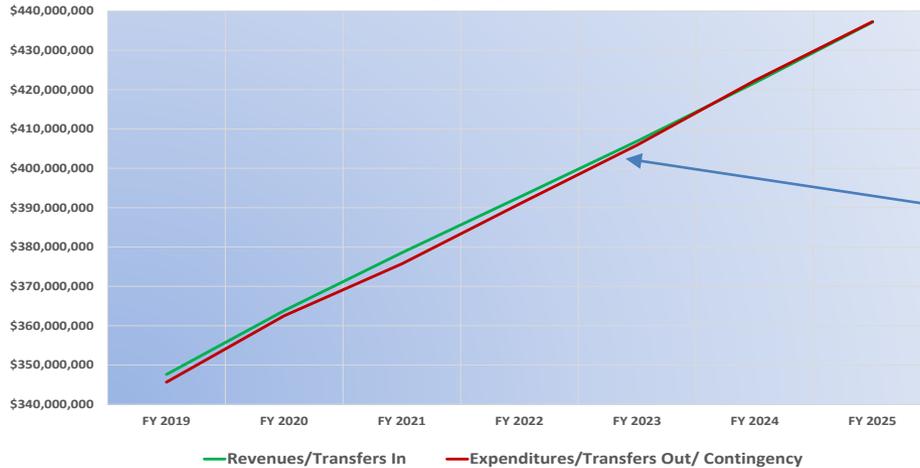
FY 2020:
Revenues/
Sources
Increasing 5.2%
Expenses/Uses
Increasing 4.7%

FY 2020
budgeted
increase in Fund
Balance of
\$547K
Unrestricted
Fund Balance
14.6%



General Fund Long-Range Forecast

General Fund
Long-Range Forecast



“Fiscal Sustainability” = a structurally balanced budget, sustainable for the long-term

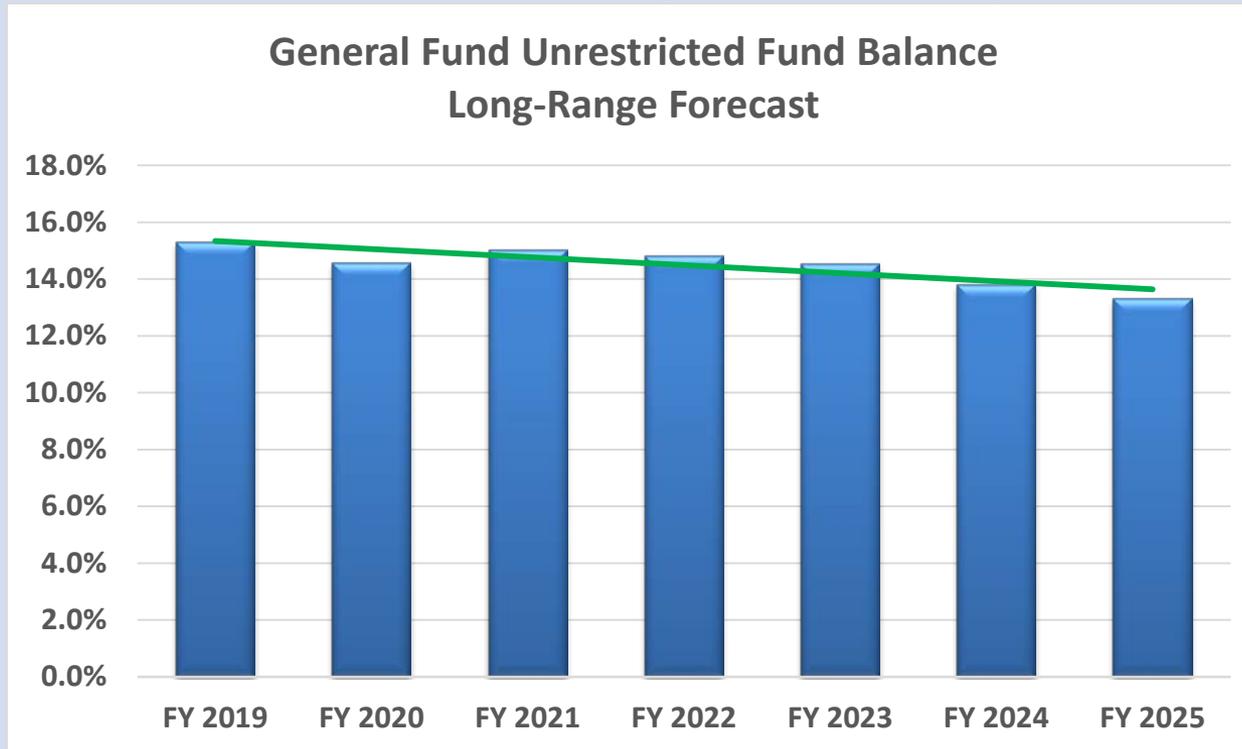
General Fund long-range forecast indicates structural balance years 1-3, and manageable in years 4-5

Washoe County General Fund Long-Range Forecast of Sources & Uses

| | FY 2019 Estimated | FY 2020 Final | FY 2021 Forecast | FY 2022 Forecast | FY 2023 Forecast | FY 2024 Forecast | FY 2025 Forecast |
|--|----------------------|------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Revenues/Transfers In | 347,613,702 | 363,819,589 | 378,535,644 | 392,676,468 | 406,920,997 | 421,740,808 | 437,159,528 |
| Expenditures/Transfers Out/ Contingency | 345,655,241 | 363,272,126 | 375,704,824 | 390,939,403 | 405,923,645 | 422,322,275 | 437,273,112 |
| Structural Budget Balance | 1,958,461 | 547,462 | 2,830,820 | 1,737,065 | 997,352 | (581,467) | (113,584) |
| Unrestricted Fund Balance | 15.3% | 14.6% | 15.1% | 14.8% | 14.5% | 13.8% | 13.3% |



General Fund Unrestricted Fund Balance



Unrestricted
Fund Balance
trending lower,
but is still
within BCC
Policy Level of
10%-17%



Special Revenue Funds

- 15 special revenue funds - \$198 million in appropriations (expense/transfers out)

| Fund | Beginning Fund Balance | Revenues | Transfers In/Other Fin. | | Contingency/Transfers Out | Ending Fund Balance |
|--|------------------------|-----------------------|-------------------------|-----------------------|---------------------------|----------------------|
| | | | Sources | Expenditures | | |
| Health | \$ 6,301,320 | \$ 13,897,415 | \$ 9,516,856 | \$ 24,073,257 | \$ 73,123 | \$ 5,569,211 |
| Library Expansion | 2,159,843 | 3,138,629 | - | 2,882,652 | - | 2,415,820 |
| Animal Services | 5,882,398 | 5,350,440 | - | 6,079,120 | 114,345 | 5,039,373 |
| Marijuana Establishments | 703,022 | 650,000 | - | 156,000 | 494,000 | 703,022 |
| Regional Communication System | 1,613,026 | 1,756,625 | - | 1,682,220 | 750,000 | 937,430 |
| Regional Permits System | 390,921 | 430,002 | 73,123 | 464,726 | - | 429,320 |
| Indigent Tax Levy | 5,217,169 | 14,890,621 | 19,341,046 | 27,490,799 | 8,000,000 | 3,958,038 |
| Child Protective Services | 12,746,425 | 59,985,032 | 447,237 | 66,217,181 | - | 6,961,513 |
| Senior Services | 743,894 | 2,894,008 | 1,406,782 | 4,305,564 | - | 739,120 |
| Enhanced 911 | 2,278,054 | 5,159,726 | - | 5,154,199 | - | 2,283,582 |
| Regional Public Safety | 726,600 | 1,036,738 | - | 1,093,721 | - | 669,618 |
| Central Truckee Meadows Remediation District | 4,191,625 | 1,398,709 | - | 3,458,047 | - | 2,132,287 |
| Truckee River Flood Mgt Authority | 1,926,679 | 12,032,699 | - | 9,748,965 | 2,283,734 | 1,926,679 |
| Roads Special Revenue Fund | 4,659,578 | 11,033,112 | 3,013,620 | 15,873,707 | 225,000 | 2,607,604 |
| Other Restricted Special Revenue | 1,800,903 | 16,377,074 | - | 15,873,852 | 1,553,024 | 751,101 |
| Total | \$ 51,341,458 | \$ 150,030,831 | \$ 33,798,664 | \$ 184,554,009 | \$ 13,493,226 | \$ 37,123,718 |



Capital and Debt Funds

- 6 funds* - \$60 million in appropriations (expense/transfers out)

| Fund | Beginning Fund Balance | Revenues | Transfers In/Other Fin. | | Contingency/ Transfers Out | Ending Fund Balance |
|-------------------------------|------------------------|----------------------|-------------------------|----------------------|----------------------------|----------------------|
| | | | Sources | Expenditures | | |
| Capital Funds | | | | | | |
| Capital Facilities Tax | 1,236,961 | 7,881,336 | - | 5,606,187 | 1,950,000 | 1,562,110 |
| Capital Improvements Fund | 14,946,799 | 5,147,143 | 16,401,663 | 30,918,043 | - | 5,577,562 |
| Parks Construction | 11,007,996 | 1,407,487 | - | 7,319,543 | - | 5,095,940 |
| Regional Permits Capital | 1,114,387 | 13,500 | - | 27,000 | 900,000 | 200,887 |
| Subtotal | 28,306,143 | 14,449,466 | 16,401,663 | 43,870,773 | 2,850,000 | 12,436,499 |
| Debt Service Funds | | | | | | |
| Washoe County Debt Ad Valorem | 3,279,252 | 3,279,807 | - | 3,035,869 | - | 3,523,190 |
| Washoe County Debt Operating | 1,247,518 | - | 9,831,945 | 9,831,945 | - | 1,247,518 |
| SAD Debt | 1,798,372 | 763,800 | - | 452,276 | - | 2,109,896 |
| Subtotal | 6,325,142 | 4,043,607 | 9,831,945 | 13,320,090 | - | 6,880,604 |
| Total | \$ 34,631,285 | \$ 18,493,073 | \$ 26,233,608 | \$ 57,190,863 | \$ 2,850,000 | \$ 19,317,103 |

*Total Debt Service Funds = 2; Ad Valorem & Operating are one fund but shown separate per State budget requirements



Proprietary Funds

- 6 funds - \$96 million in appropriations (operating and non-operating expenses)

| Fund | Beginning Net Position | Operating Revenues | Operating Expenses | Non-Operating Revenues | Non-Operating Expenses | Ending Net Position |
|-------------------------------|------------------------|----------------------|----------------------|------------------------|------------------------|----------------------|
| Enterprise Funds | | | | | | |
| Building & Safety | (410,777) | 3,210,000 | 3,762,269 | 30,000 | - | (933,046) |
| Golf | 1,997,963 | 339,000 | 566,129 | 15,200 | - | 1,786,035 |
| Utilities | 221,393,319 | 16,353,576 | 17,781,005 | 14,078,980 | 1,230,501 | 232,814,369 |
| Subtotal | 222,980,505 | 19,902,576 | 22,109,403 | 14,124,180 | 1,230,501 | 233,667,358 |
| Internal Service Funds | | | | | | |
| Equipment Services | 15,851,143 | 8,848,900 | 8,196,104 | 389,060 | - | 16,892,999 |
| Health Benefits | 11,225,126 | 57,150,500 | 55,884,527 | 355,000 | - | 12,846,099 |
| Risk Management | 13,905,983 | 7,226,002 | 8,381,159 | 327,200 | - | 13,078,026 |
| Subtotal | 40,982,252 | 73,225,402 | 72,461,790 | 1,071,260 | - | 42,817,124 |
| Total | \$263,962,757 | \$ 93,127,978 | \$ 94,571,193 | \$ 15,195,440 | \$ 1,230,501 | \$276,484,482 |

- The Building and Safety Fund's net position shows negative due to required reporting of future years' allocable OPEB and retirement costs. Beginning cash held by the fund exceeded \$3.9 million.
- Utilities Fund's net position includes more than \$140 million net capital assets.



Outstanding Fiscal Year 2020 Items

- As previously mentioned, impacts due to the items below may require adjustments during FY 2020:
 - Collective Bargaining Agreements
 - 2019 Legislative Session
 - North Valleys Closed Basins



Next Steps

- **Today:**
 - Recommend approval of FY 2020 Final Budget
- **By June 1st:**
 - Final Budget must be submitted to the State